

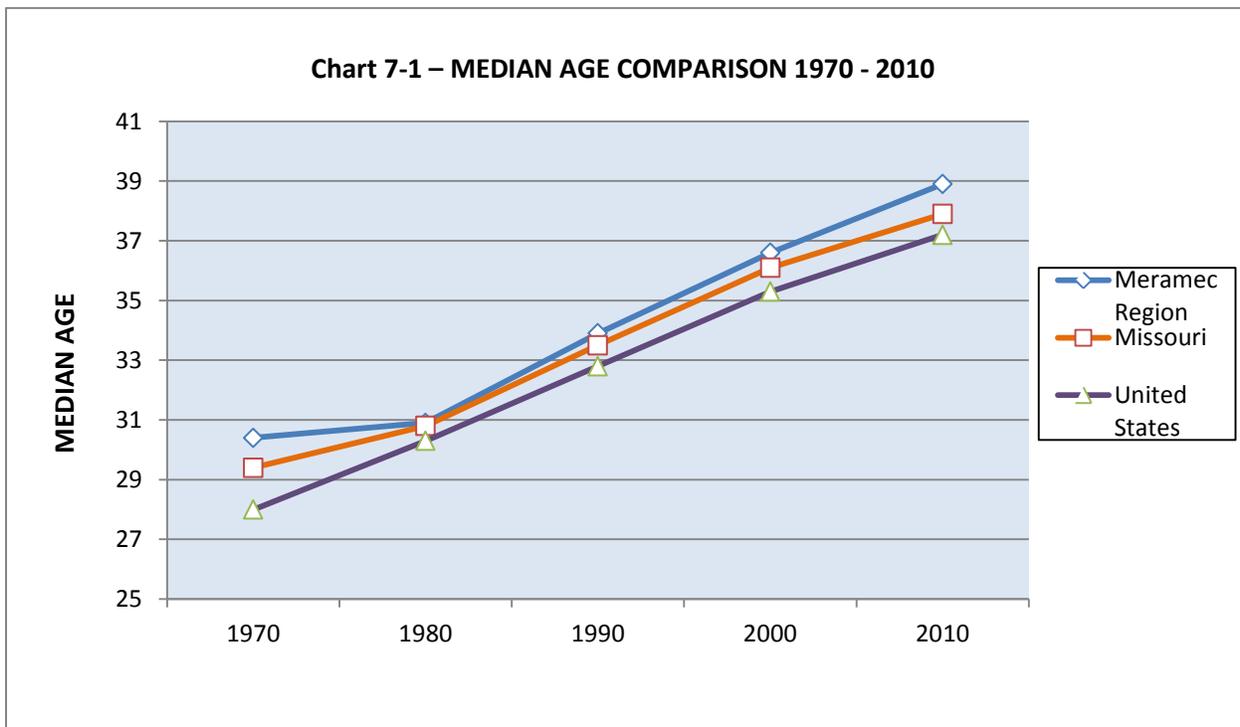
## CHAPTER 7

### THE MERAMEC REGION ECONOMY

#### CIVILIAN OCCUPATION/EMPLOYMENT

##### MEDIAN AGE

As with the rest of the nation, the population of the Meramec Region is growing older. In 1970, the median age of the Meramec Region's population was 30.4 years, increasing to 30.9 years in 1980, 33.9 years in 1990, 36.6 years in 2000 and most recently 38.9 years of age as recorded by the 2010 Census, an increase of 8.5 years in the span of 40 years. As compared to the state and nation the region's population is slightly older. During the same 40 year period the median age for Missouri increased by 8.5 years to a median age of 37.9 years and the median age for the nation increased by 9.2 years to a median age of 37.2 years. Chart 7-1 graphically depicts the increase of the median age of the region, state and nation from 1970 through 2010.



Source: U.S. Census of Population 1970-2010

## **INDUSTRY BY OCCUPATION**

This section provides information on industries within the region based on number of workers regardless of where the workers live.

According to the 2006 – 2010 American Community Survey, five year estimates there are 77,941 people who make up the sixteen years of age and older civilian labor force in the eight counties of the Meramec Region. This is an increase of over 5,000 from the recorded 72,906 workers during the 2000 Census. In the region, the top three civilian occupations are education services, health care and social assistance (17,362 at 22.3 percent, an increase from 21.7 percent in 2000), manufacturing (10,538 at 13.5 percent, a decrease from 17.4 percent in 2000) and retail (10,444 at 13.4 percent, an increase from 12 percent in 2000.)

Historically, there has been a major employment sector shift since 1960. The 1960 Census data shows that, although manufacturing was the top ranking sector – at 24.7 percent – agriculture was the second ranking sector, employing 18.3 percent of the employed persons. The service industry and retail were very close for the third ranking sector at 14.3 percent and 14.2 percent, respectively. In 1970, manufacturing remained at the top at 23.4 percent. Agriculture was replaced by the service industry as the second ranking employment sector at 22.2 percent. By 1980, the service industry had overtaken manufacturing as the top economic sector in the region with 25.7 percent of the employed persons. Manufacturing ranked second at 22.2 percent and retail at 15.4 percent.

Employment in the service industry increased by 27.3 percent from 1980 – 1990; however, the largest component – education – increased by only five percent. This reflects the de-emphasis on funding for education during the 1980s by both the state and national agencies and fewer school age children as the population in the region grew older. However, educational services increased by some 50.6 percent from 1990-2000. Tables 7-1 through 7-5 at the end of this chapter provide a county breakdown of employment by industry sector for 1970, 1980, 1990, 2000 and 2010.

## **OCCUPATIONS**

This section provides information on the occupations of the residents of the Meramec Region.

According to the 2006-2010 American Community Survey, 5 year estimates, the largest category of occupations in the region is *Management, Professional, and Related Occupations* with 20,690 workers falling into this category; an increase of 2,040 workers from the 2000 Census. Over half of those employed in this category live in Phelps and Pulaski counties.

The second largest category is *Sales and Office Occupations* with 17,943 employed in this category in 2010, an increase of 1,453 workers since 2000. Workers from Phelps and Pulaski counties make up 45 percent of this category, with Crawford County third with 2,335 employed in sales and office occupations.

In 2000, the third largest category was *Production, Transportation, and Material Moving Occupations* with 15,635 employed. In 2010, the number of workers dropped to 13,852 in this category, allowing *Service Occupations* to surpass and become the third largest occupation category with 13,882 workers, an increase of 1,774 workers over 2000. Phelps, Pulaski and Washington counties have the largest number of workers in this category with 3,266 workers, 3,320 workers and 1,814 workers, respectively.

Tables 7-6 through 7-11 at the end of this chapter provide a county breakdown of occupation for the civilian population of the region for 1960, 1970, 1980, 1990, 2000 and 2010.

## **MAJOR ECONOMIC SECTORS**

### **Service Industry**

In 2010, as shown in Table 7-1, *Educational Services, and Health Care and Social Assistance* continues as the most prominent industry of employed persons in the Meramec Region. Some 17,362 people (up from 15,795 in 2000) are employed in one of these areas. In Crawford, Gasconade and Osage counties, the service industry sector remains in second place to manufacturing. Since 2000, the service sector has surpassed manufacturing in Maries and Washington counties by a small margin. The service sector continues to dominate in Dent, Phelps and Pulaski counties.

### **Manufacturing**

The second largest sector in the Meramec Region continues to be manufacturing. Based on information from the 2006-2010 American Community Survey 2010 5-yr Estimates 10,538 people (down from 12,679 in 2000) are employed in manufacturing. Crawford, Gasconade and Washington counties make up 57 percent of workers in the manufacturing sector. Tables 7-12 through 7-19 list the manufacturers in each county, along with the type and longevity of the industry and the total number of jobs for each year from 1992 through 2013. (Data was not available for 2003, 2007, 2009, 2010, 2011 and 2012).

## **Retail Trade**

*Retail Trade* is the third largest sector in the region with 10,444 people employed in the retail sector in 2010. This is an increase of 1,662 workers since the 2000 Census. In Dent, Phelps and Washington counties, retail trade ranks second behind *Educational Services, and Health Care and Social Assistance*. In Crawford, Gasconade and Maries counties retail trade ranks third. In Osage County retail trade is rank fourth behind *Manufacturing, Educational Services, and Health Care and Social Assistance* and *Public Administration*. As with Osage County retail trade is ranked fourth in Pulaski County behind *Public Administration, Educational Services, and Health Care and Social Assistance* and *Arts, Entertainment, and Recreation, and Accommodation and Food Services*.

The number of retail establishments during 1997, 2002 and 2007, by category and sales are shown on Table 7-20. As of 2007, there were 36 less establishments from 2002 with 699 establishments in the region, with total sales of over \$1.7 billion. Of these establishments, gasoline stations and motor vehicle parts dealers are at the top of the list with 129 and 120 establishments respectively, with total sales of an estimated \$3.9 million.

Table 7-21 compares the number of retail establishments and sales for 1987, 1992, 1997, 2002 and 2007. As indicated, while the number of retail establishments has decreased since 1987 by about -1.3 percent, retail sales have increased by 273.2 percent. The trend of loss of retail businesses, yet higher retail sales; points to the trend of small local retail businesses being unable to compete with the larger “big box” retailers which have moved into the region.

## **OTHER ECONOMIC SECTORS**

### **Wholesale**

The number of wholesale establishments in the region has decreased from 159 to 111 from 1987 to 2007 – a net decrease of 30.2 percent. It is difficult to evaluate total sales figures since a great deal of the information is withheld to avoid disclosure of individual company record. However it appears that sales have increased since 1987 by 78.4 percent. Table 7-22 lists number of wholesale establishments and sales by county and the region for 1987, 1992, 1997, 2002 and 2007.

### **Agriculture**

The number of farms in the region has decreased by about 484 (-7.3 percent) from 1997 to 2007. Large farms – 1,000 acres and over – increased by 18.1 percent in the same span of time. Although some smaller farms are being combined or added to larger farms, it is also appears that

agricultural land is being developed for residential, commercial and industrial purposes. Between 1987 and 2007 the average farm size in the Meramec Region decreased by 14 acres. Table 7-23 provides information on the agricultural land uses by county within the region from 1987 through 2007.

The market value in agricultural products sold for the years of 1987, 1992, 1997, 2002 and 2007 are provided in Table 7-24. The market value in agricultural products sold from 2002 to 2007 increased in the region, state and nation by 19.5 percent, 50.8 percent and 48 percent respectively. Missouri is now ranked twelfth in the nation for agricultural production. Between 2002 and 2007 all counties in the region but one showed an increase in the market value of agricultural products sold. Pulaski County recorded a 19.5 percent loss in the value of products. Maries County showed the highest gain at 32.5 percent, followed by Osage County with an increase of 25.3 percent and Crawford County with 22.7 percent

## **Forestry**

The economy of the region is partially dependent upon the abundant forest land found in the eight counties of our region. According to the *2013 Missouri Forest Products Association; Primary Wood Processors* list there are 81 businesses dependent on the timber resources in the Meramec Region. These industries include sawmills, charcoal plants, stave mills, post peeling plants and treating plants. A list of these businesses is located in Table 7-25 and includes their counties of operation, timber species utilized and products.

In addition to primary wood processors, the *2013 Missouri Forest Products Association; Secondary Wood Producers* list there are 20 smaller secondary forestry businesses. These businesses create final products such as pallets, lumber, furniture, cabinets, casework and other finished products. A list of these businesses is located in Table 7-26 and includes the county in which they are located, timber species utilized and products.

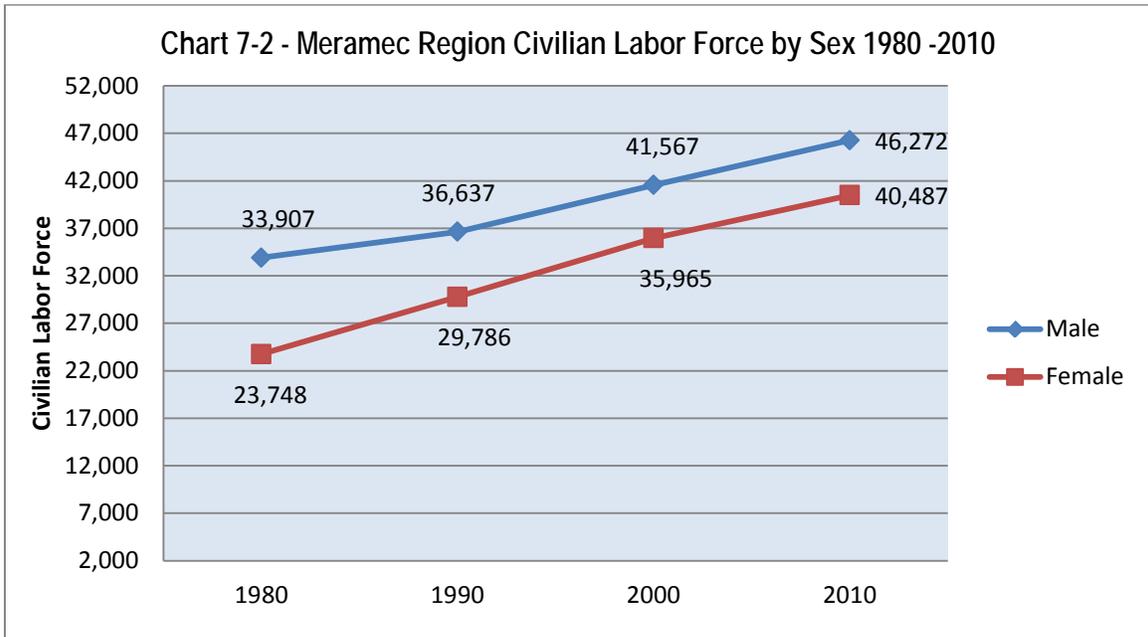
## **Mining**

Mining, at one time, was important to the economy of the region but has virtually ended due to the location of mining areas which caused problems in the removal of mining wastes, pollution of local water supplies and the reduced market for the mineral resources of the region. Table 7-27 is a list of the remaining active quarries and mines within the region.

# LABOR FORCE AND AVAILABLE LABOR

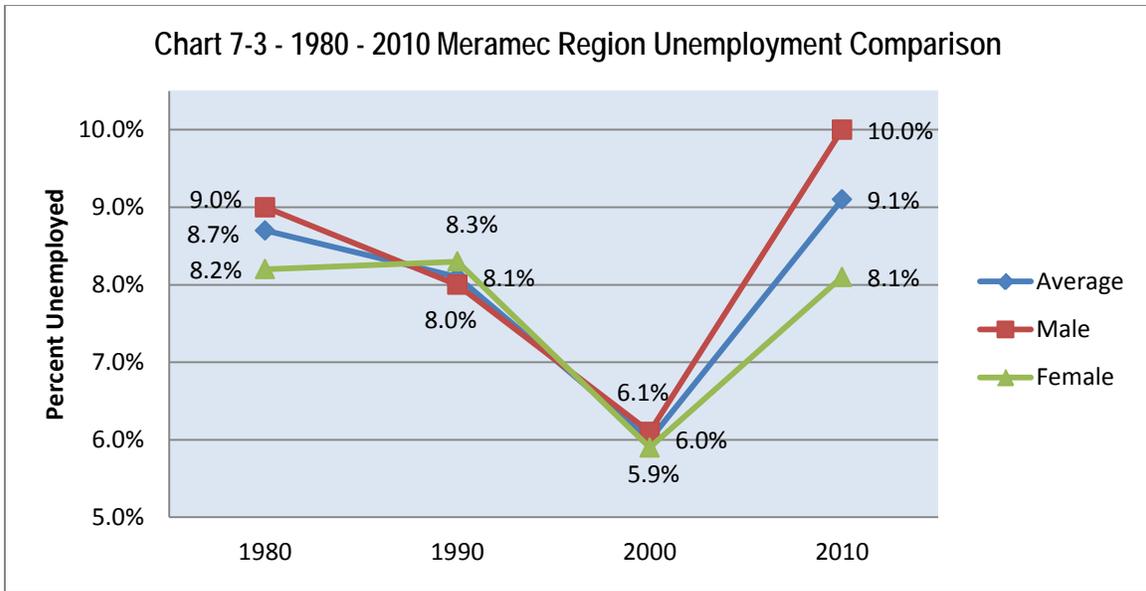
## Meramec Region

In 2010 the combined civilian labor force of the Meramec Region was comprised of 46,272 men and 40,487 women for a total of 86,759 persons in the force, an increase of 50.5 percent from 1980 (chart 2). The bulk of that growth occurred as more and more women entered the labor force. The unemployment rate of the region in 1980 was 8.7 percent which dropped to 8.1 percent in 1990 and then experienced a significant decrease to 6 percent in 2000. The great recession caused a sharp increase in the unemployment rate to 9.1 percent in 2010 with 7,900 persons considered unemployed.



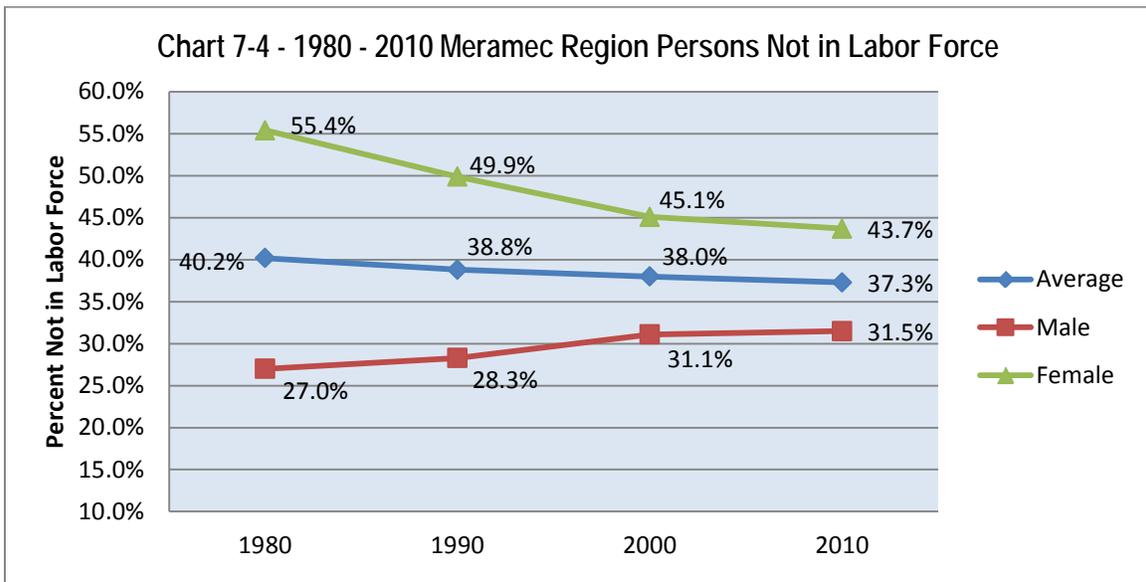
Source: 1980, 1990, 2000 Census and 2006-2010 American Community Survey 5-yr Estimates

Chart 7-3 on the following page provides a graphic depiction of the unemployment rates from 1980 through 2010.



Source: 1980, 1990, 2000 Census and 2006-2010 American Community Survey 5-yr Estimates

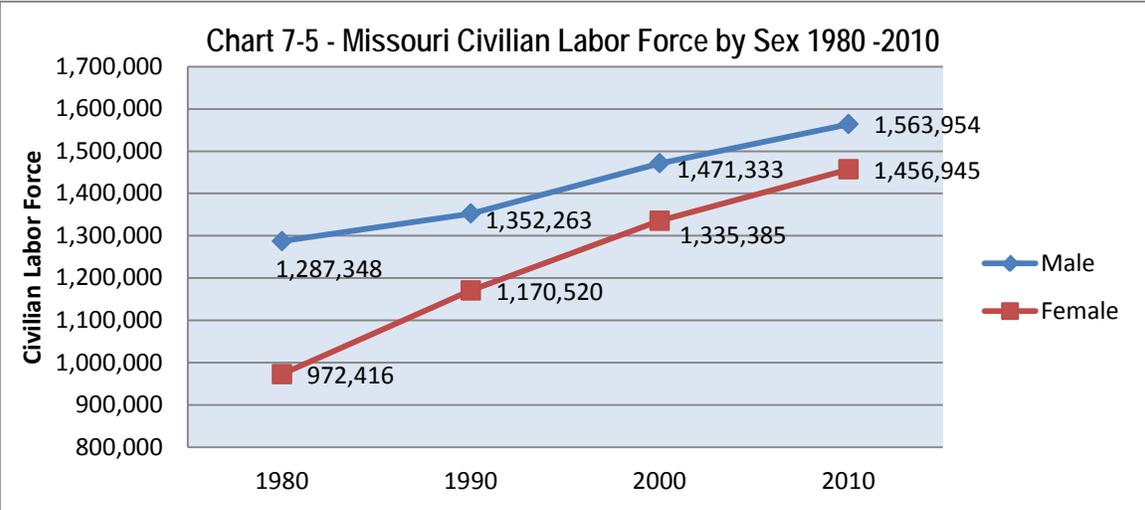
In 2010, 37.3 percent of those counted in the civilian noninstitutional population were not in the civilian labor force. This number is down by 2.9 percent from 1980. Notably, the percentage of males not in the labor force has increased since 1980 by 4.5 percent compared to the number of females not in the labor force decreasing by 11.7 percent during the same period (chart 7-4). Table 7-28 located at the end of this chapter, provides information on the regional labor force from 1980 through 2010.



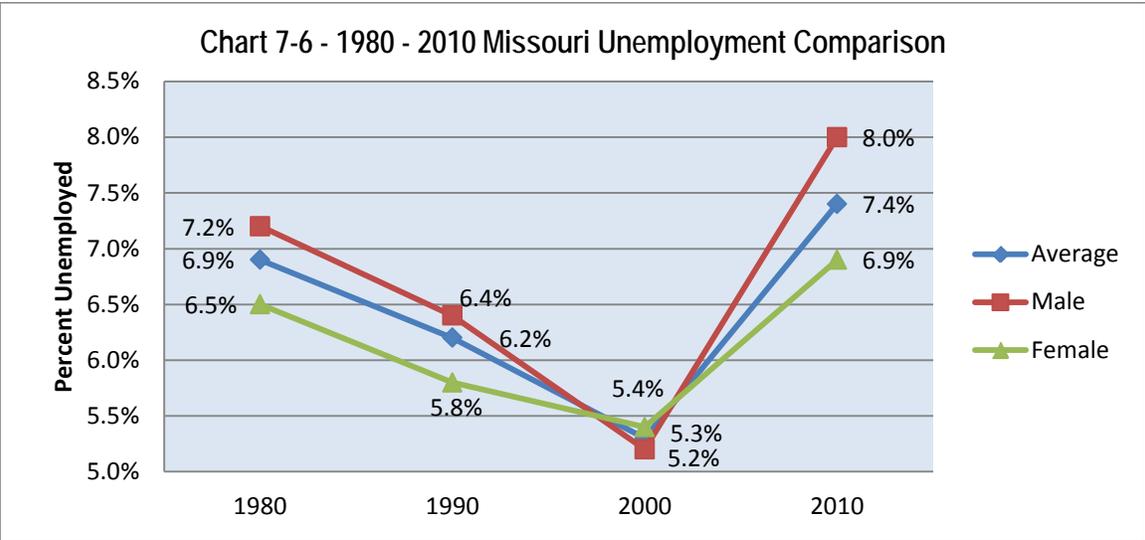
Source: 1980, 1990, 2000 Census and 2006-2010 American Community Survey 5-yr Estimates

**State of Missouri**

In 2010 the civilian labor force of the Missouri was comprised of 1,563,954 men and 1,456,945 women for a total of 3,020,899 persons in the force, an increase of 33.7 percent from 1980 (chart 7-5). The unemployment rate of the state in 1980 was 6.9 percent which dropped to 6.2 percent in 1990 and dropped almost a full percent to 5.3 percent in 2000. The great recession caused a sharp increase in the unemployment rate to 7.4 percent in 2010 with 224,872 persons considered unemployed. Chart 7-6 provides a graphic depiction of the unemployment rates from 1980 through 2010.

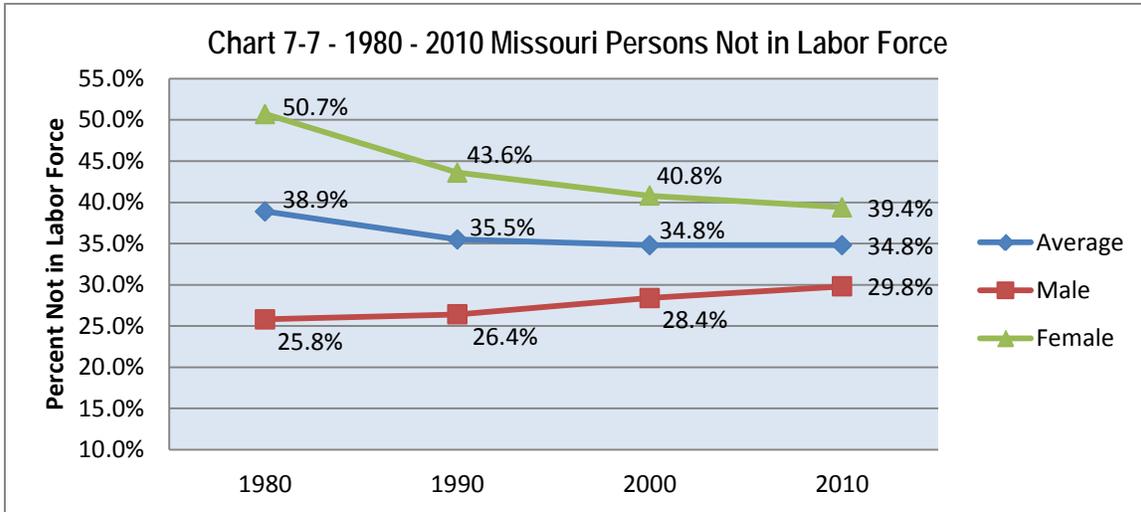


Source: 1980, 1990, 2000 Census and 2006-2010 American Community Survey 5-yr Estimates



Source: 1980, 1990, 2000 Census and 2006-2010 American Community Survey 5-yr Estimates

In 2010, 34.8 percent of those counted in the civilian noninstitutional population were not in the civilian labor force. This number is down by 4.1 percent from 1980. Notably, the percentage of males not in the labor force has increased since 1980 by 4 percent compared to the number of females not in the labor force decreasing by 11.3 percent during the same period (chart 7-7).

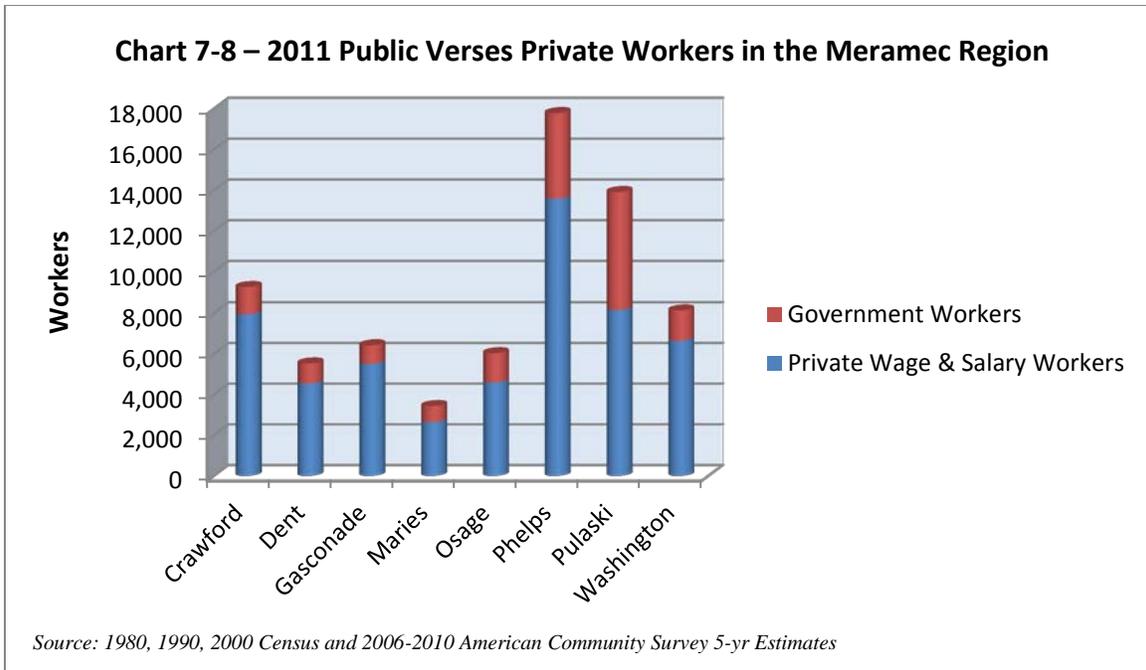


Source: 1980, 1990, 2000 Census and 2006-2010 American Community Survey 5-yr Estimates

A review of the above information indicates a significant increase in women entering the civilian workforce over the past 30 years. An additional 484,529 women – 16,739 from within the Meramec Region – joined the workforce from 1980 through 2010. With this transition came many changes to individuals and families across the region. Table 7-29 located at the end of this chapter, provides information on the regional labor force from 1980 through 2010.

### Class of Worker

Chart 7-8 on the following page, depicts the number of public and private employees in each county of the region. Table 7-30 provides detailed information for number of employed, private workers, government workers, self-employed and unpaid family workers for each of the eight counties in the region, as well as the region as a whole.



## Existing Employers

Table 7-31 located at the end of this chapter, lists the major public employers in the region. Table 7-32 lists the existing private industries located in the Meramec Region. This table also provides the NAICS codes and the primary product as well as the number of employees. Existing employers information was gathered by survey in 2006 and periodically updated, most recently in 2013. The information may be found on the Meramec Regional Planning Commission's website at [www.missourimeramecregion.org](http://www.missourimeramecregion.org).

## ECONOMIC RELATIONSHIPS

### Population

The population of the Meramec Region has shown a large amount of growth during the last 10 years. The population growth from 2000 through 2010 in the region was 12.2 percent, compared to 7.0 percent growth for the state of Missouri and 9.7 percent for the nation. In the ten year period from 1990 through 2000 the region also grew at a rapid rate with an increase of 9.5 percent compared to the 8.6 for the state but fell short of keeping pace with the nation's increase of 13.1 percent.

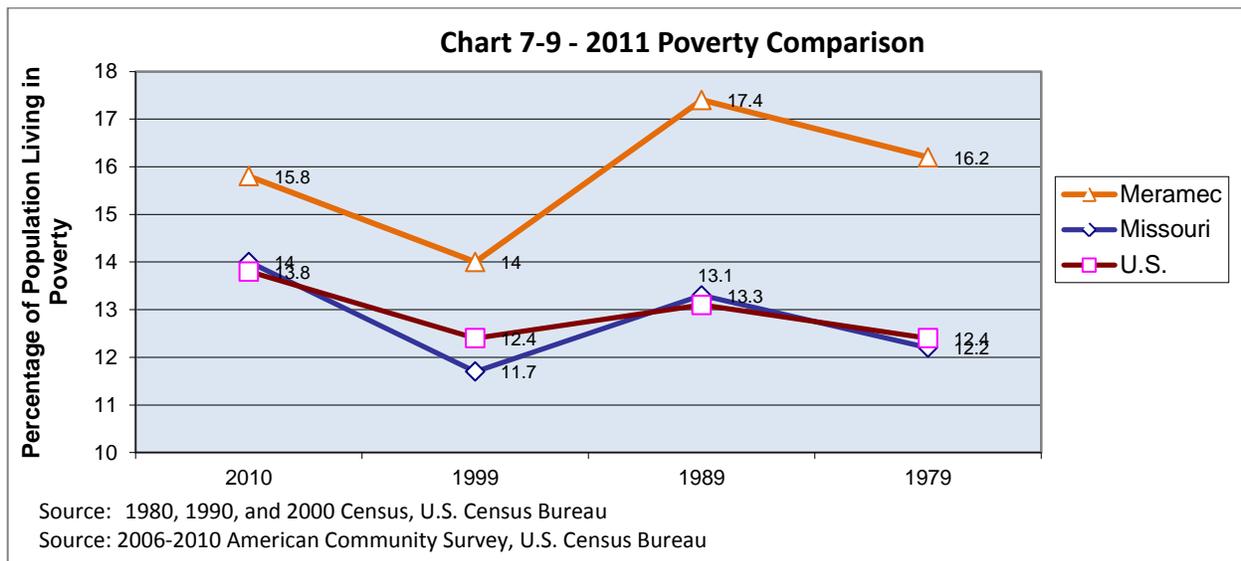
According to population projections by the Missouri State Division of Budget and Planning, the Meramec Region can expect continued growth for the next 30 years. However, the growth projections have not been revised since 2008 and do not reflect the growth documented with the 2010 Census. The 2010 Census documented populations of Dent, Gasconade, Osage, Phelps and Pulaski were higher than the 2008 projections for 2010. The 2008 projections (Table 7-3) have been included for comparison, information and discussion.

It is likely the population of the region will continue to grow over the next 30-years based on natural change and migration.

It is important to note, that the population of Pulaski County will likely continue to grow as the 1995 and 2005 Base Realignment and Closure (BRAC) Commission decisions are fully implemented, causing an increase of military and civilian personnel.

### Poverty

According to 2006 - 2010 American Community Survey, about 16 percent of the Meramec Region families are living in poverty (Chart 7-9). This figure is up from the 1999 percentage of 14 percent. Washington and Dent counties have historically led the region in percent of population meeting poverty guidelines for the past 30 years. In 1979, over 20 percent met the guidelines in these counties. These percentages increased considerably in 1989, with Washington County showing 27.2 percent and Dent County with 25.2 percent persons in poverty. In 2010, Washington and Dent counties continue to record the highest poverty levels in the region at 20.7 percent and 18.2 percent respectively. Gasconade and Osage counties continue to have the lowest number of persons in poverty, both with less than 11 percent for 2010. Tables showing poverty levels by county are located in Chapter 2 of the Comprehensive Economic Development Strategy (CEDS) of the Meramec Region.



Strategically located close to Fort Leonard Wood, St. Louis, Columbia and Springfield; bisected by Interstate 44; and home to the Missouri University of Science and Technology, Rolla Technical Center, Linn State Technical College, U.S. Geological Survey, the Missouri Geological Survey and the Phelps County Regional Medical Center the Meramec Region is poised to see future growth and diversity in the coming years. In the past, the region took hard hits in the mining and textile industries, but is now using its strengths in the service, manufacturing and retail sectors to overcome those losses. In 2001, the world’s largest company—Wal-Mart—located a hard-line distribution center in St. James in Phelps County, including its transportation division.

## **INDUSTRY CLUSTERS**

An industry cluster is a group of businesses linked by core products or services. These businesses may have common supply chains, labor needs, technologies and markets. This creates a strong economic interdependence.

The Missouri Department of Economic Development identifies eight “Industry Clusters” for targeting. The clusters are based on research provided by the Missouri Economic Research and Information Center (MERIC), and include existing initiatives, industry strength, and future growth potential. Missouri’s eight targeted industry clusters are:

Agribusiness	Finance
Automotive	Information Technology
Defense – Homeland Security	Life Sciences
Energy	Transportation and Logistics

By identifying targeted industries using a common definition, a framework is created allowing multiple agencies, organizations, and policy makers to work together using unified concepts. With a consistent cluster definition, information can be provided on regional employment concentrations, staffing patterns, employers, and leading firms. Issues can then be addressed in a coordinated fashion for strengthening target industries with regards to skills, education, recruitment, and incentives.

### **Regional Industry Clusters**

Based on information provided and published by MERIC, the Meramec Regional clusters are machine manufacturing, chemical manufacturing, agribusiness, tourism and transportation and logistics.

1. **Machine Manufacturing.** There are five categories of machine manufacturing represented within the region.
  - a. **General Purpose Machinery Manufacturing.** Predominately centered in Gasconade County, this category manufactures pumps, compressors, elevators, cranes, industrial trucks, power hand tools, packaging machinery, furnaces, ovens, fluid pumps and scales.
  - b. **HVAC and Commercial Refrigeration Manufacturing.** Predominately centered in Phelps, Crawford and Gasconade counties, this category manufactures air purification equipment, industrial and commercial fan and blower equipment, heating equipment, air conditioning, refrigeration, and forced air heating equipment.
  - c. **Turbine and Power Transmission Equipment Manufacturing.** Predominately centered in Gasconade County, this category manufactures turbine and turbine generator sets; speed changer, drive, and gears; mechanical power transmission equipment; and other engine equipment.
  - d. **Industrial Machine Manufacturing.** Predominately centered in Crawford County, this category manufactures sawmill and woodworking machinery, plastics and rubber industry machinery and machinery for manufacturing items such as paper, textiles, printing, food products, and semiconductors.
  - e. **Metalworking Machine Manufacturing.** Predominately centered in Gasconade and Crawford counties, this category manufactures metal cutting tools, metal forming machines, dies, fixtures, jigs, cutting tools, machine tool accessories, rolling mill machinery and equipment and industrial molds.
2. **Chemical Manufacturing.** There are three categories of chemical manufacturing represented within the region.
  - a. **Basic Chemical Manufacturing.** Predominately centered in Dent and Maries counties, this category manufactures petrochemicals, gases, dyes, and pigments.
  - b. **Agricultural Chemical Manufacturing.** Predominately centered in Washington County, this category manufactures herbicides, antisprouting products and plant growth regulators.

- c. **Paint, Coating, and Adhesive Manufacturing.** Predominately centered in Phelps and Crawford counties, this category manufactures paints, varnishes, putties, paint removers, sealers, adhesives, glues, and caulking.
3. **Agribusiness.** Agribusiness is comprised of industries supporting farm production, farm-related industries, and indirect agribusiness. The region is predominately rural with 1.5 million acres classified as farmland according to the 2007 Census of Agriculture. The region also has a large concentration of wineries with 20 wineries and vineyards, predominately located in the counties of Crawford, Gasconade, Osage, Phelps, and Washington.
4. **Tourism.** Tourism has historically been a strong industry in the region driven by water sports on the scenic rivers, historical sites, the location of Fort Leonard Wood in Pulaski County, and now the growing Missouri wine industry. The attractions have spurred growth in restaurants, lodging, tourist services, outfitters and specialty retailers.
5. **Transportation and Logistics.** The Meramec region is located on Interstate 44 which allows truck transportation to serve regional markets with short-haul services of less than 100 miles and national markets with longer hauls. The region is also home to a Wal-mart Distribution Center in Phelps County and a U.S. Foods Distribution Center located in Dent County.

## **AVAILABLE BUILDINGS/SITES**

Table 7-33 provides a list of the commercial and Industrial parks located within the region. Table 7-34 lists available commercial and industrial structures and vacant sites available. This information was gathered by survey in 2006 and periodically updated, most recently in 2013 and provided to the State of Missouri Department of Economic Development. Building/sites may also be found on the Missouri LocationOne web site found at [www.locationone.com/locationone](http://www.locationone.com/locationone).

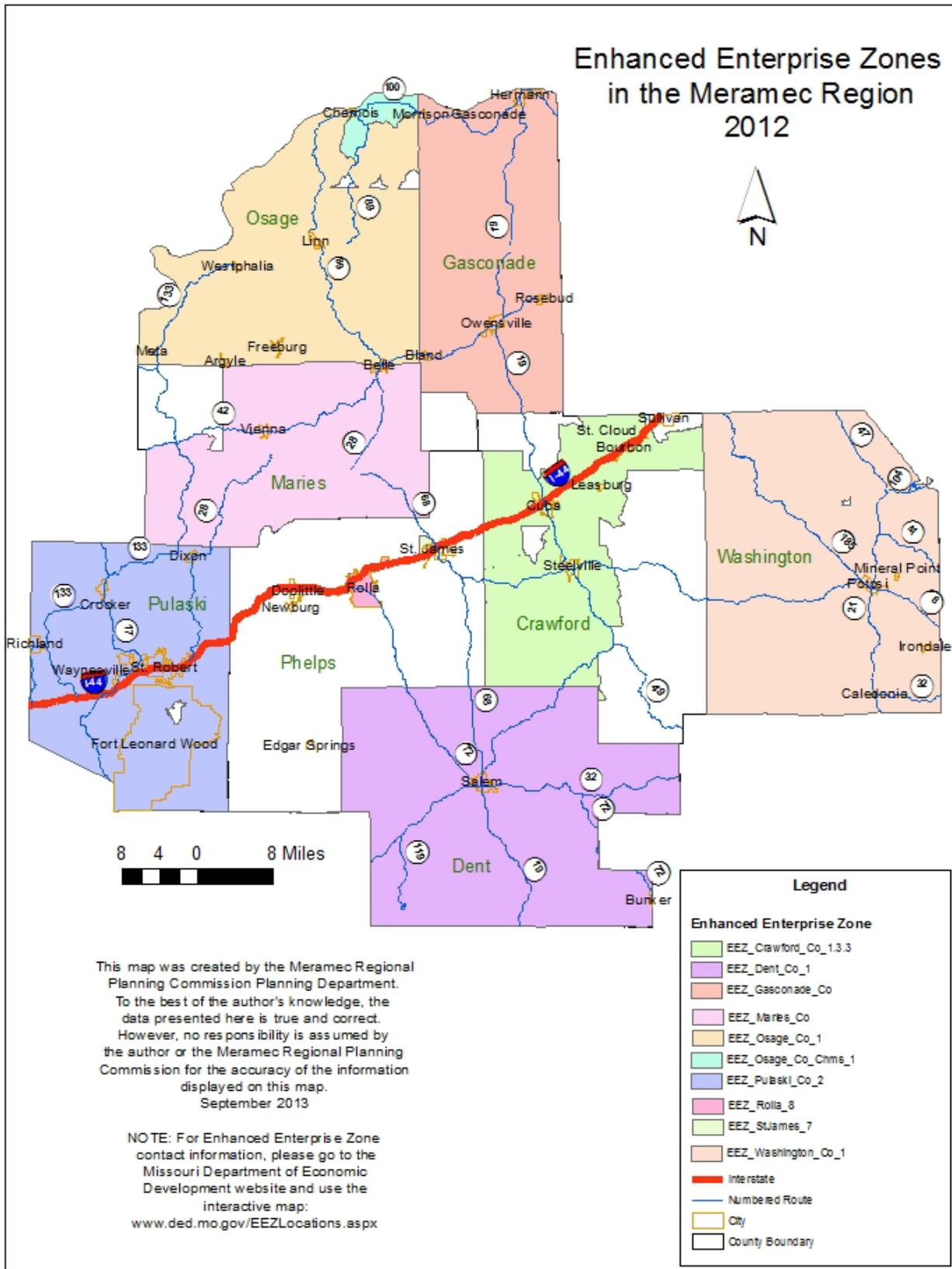
Existing employers information by may be found on the Meramec Regional Planning Commission's website at [www.missourimeramecregion.org](http://www.missourimeramecregion.org).

## **ECONOMIC PERFORMANCE FACTORS**

### **State and Local Laws**

Enterprise Zones – In 1982, the state legislature created tax-abatement zones called Enterprise Zones. There are currently five zones within the Meramec Region that offer real property tax abatement on improved properties to qualifying companies. The zones are used as an incentive for the growth of business and industry in low income, high unemployment areas. Figure 7-10 is a map showing the enterprise zones within the state and the region. In 2005, Missouri authorized the Enhanced Enterprise Zone Program that allows for the establishment of zones based on unemployment and poverty. A local board determines the incentive package, which includes at least 50 percent tax abatement on real property improvement and the state offers sellable, discretionary tax credits to qualifying industries. Currently, ten zones exist in the Meramec Region.

Chart 7-10



## **Financial Resources**

Commercial banks in Missouri are the main lending institutions for businesses and industries. While savings and loans will provide financing for land and building, they rarely provide financing for equipment or working capital.

Data regarding lending institutions and their assets are listed in Table 7-35. Assets are listed as total assets for institutions and their branches, not individual branches. This data was compiled by a survey conducted by the Meramec Regional Planning Commission and included in the Fact Book that is updated on a regular basis.

## **Industry Financing & Business Assistance Resources**

In addition to commercial sources for financing, business and industry have access to a variety of assistance programs. The following list indicates the organization and the type of assistance available.

Meramec Regional Planning Commission (MRPC) - A council of local governments—serving Crawford, Dent, Gasconade, Maries, Osage, Phelps, Pulaski and Washington counties and their respective 34 cities—provides a variety of assistance, including business loans, grants for public infrastructure to support business and industry, resource information, data and U.S. Census information as well as feasibility studies.

Meramec Regional Development Corporation – MRDC, a 501(c)3 affiliate organization to MRPC, administers the Small Business Administration 504 loans program and two revolving loan funds for MRPC. These loans can be used by new and expanding businesses and industries. The funds are tied to job creation and can be used for fixed assets as well as working capital and inventory. A commission appointed board administers the program. MRPC staff prepares applications and takes care of the day to day administration of the program.

Missouri Department of Economic Development - The department offers financing, tax incentives, productivity enhancement programs and business support services to new and expanding businesses and industries. Meramec Region staff access these programs on a regular basis.

Economic Development Administration - A part of the Department of Commerce, this federal agency provides funding for local governments for public infrastructure to support new and expanding business and industry. Funds are also available for revolving loan funds administered locally or new and expanding businesses and industries.

Missouri Enterprise - This state innovation center provides technical assistance and assists industries in transferring technology from the University of Missouri - Rolla to solve an industry's problem.

Industrial Development Authorities - Most cities and counties in the Meramec Region have formed these not-for-profit corporations which can issue tax-exempt industrial bonds without public referendum. Fixed assets, including land, buildings and equipment, can be purchased with these bonds.

Municipal Bonds for Industrial Development - Both general obligation and revenue bonds can be used for industrial development in Missouri. Ad valorem tax advantages may be gained by using bonds issued by municipalities.

Central Ozarks Private Industry Council - This organization administers and operates the Job Training Partnership Funds for an eleven county area including the Meramec Region. The COPIC provides training and education opportunities for individuals who are unemployed or under employed. The employer can receive up to 50 percent reimbursement for training of new employees.

USDA Rural Development - A part of the Department of Agriculture, this federal agency offers grants and loans to communities working with companies looking to locate or expand. Additionally, Rural Development offers direct loans and loan guarantees for business.

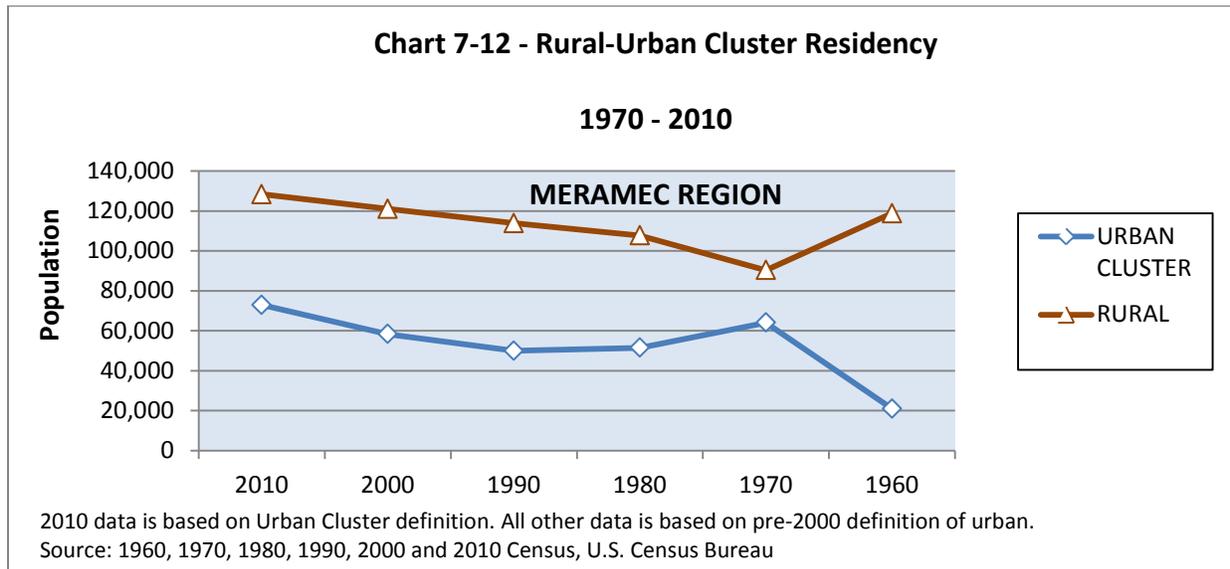
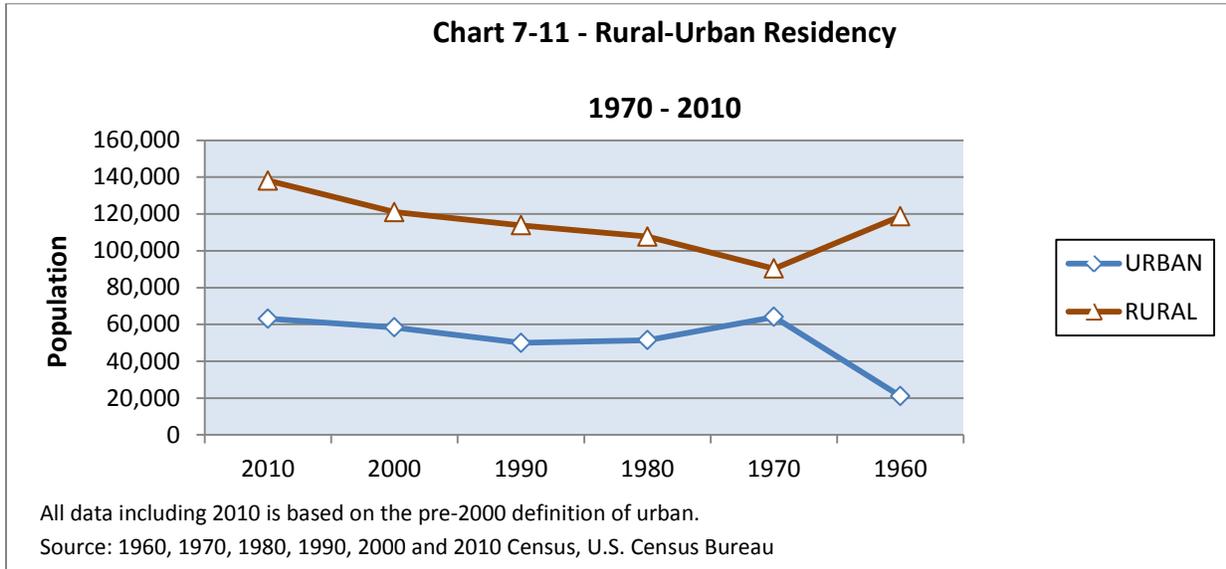
Electric Cooperatives -Economic Development is a team effort aimed at creating jobs and improving the well-being of communities. Most electric cooperatives in the region play a role in economic development, and some have full time developers. Intercounty Electric has provided low-interest to no-interest loans for businesses

Delta Regional Authority-The Delta Regional Authority was formed in 1988 by the U.S. Congress to address poverty and low per capita income levels in the distressed communities in the Mississippi Delta. Four of the Meramec Region's counties are in the Delta Region— Crawford, Dent, Phelps and Washington.

## **GENERALIZED LAND USE**

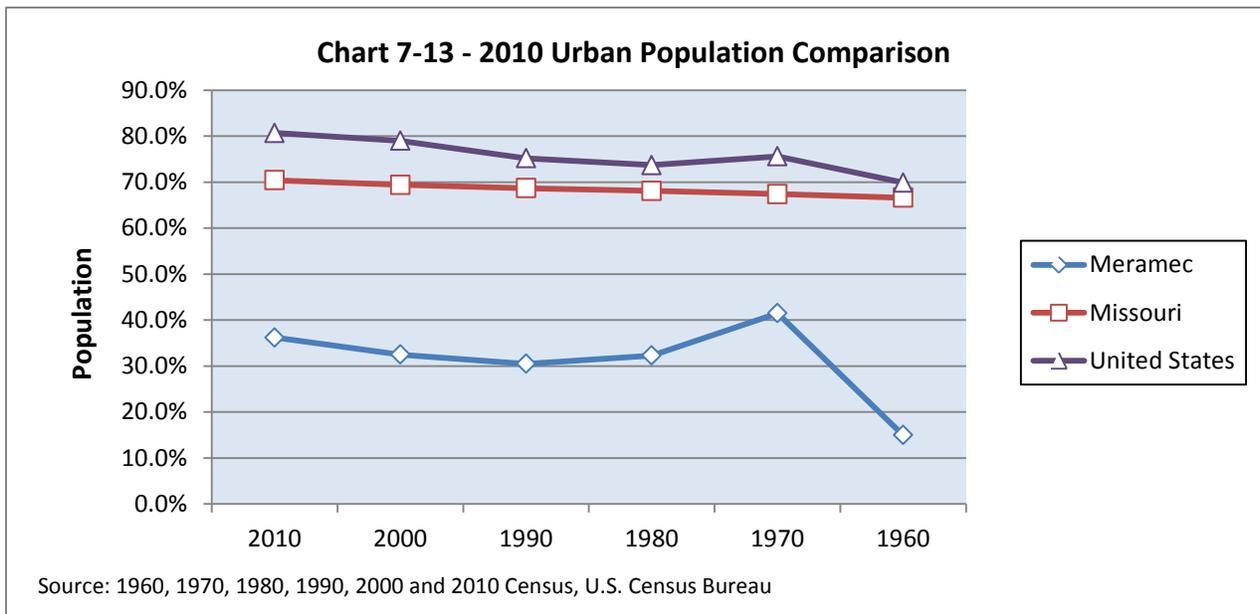
The Meramec Region is rural in nature with Rolla being the largest city with 19,559 in population. Many of the cities have planning and zoning, however, none of the counties have planning and zoning. This was an issue that surfaced in many of the county strategic meetings, held as a part of the CEDS development.

The charts that follow (Chart 7-11 & 7-12) leave little doubt that the Meramec Region is a rural area, slowly becoming more urbanized. With the adoption of the Urban Cluster methodology, the progression towards urban has hastened slightly. In 2010, the urban population was 63,122 (31.4 percent) with the rural as 138,132 (68.6 percent). The urban cluster population was calculated at 72,884 (36.2 percent) with the rural as 128,370 (63.8 percent).



Some 84.9 percent of the population of the region was classified as rural in 1960; by 2010, 63.8 percent was considered rural. Pulaski County has shown the largest population shift from rural since 1960, with some 56 percent of the population shifted from rural to urban. This large

increase is due in part to the fact that in 1960, none of the incorporated areas exceeded the minimum 2,500 population to be classified as “urban or urban cluster.” This did not happen until 1970, when Waynesville’s population reached 3,375 and the inclusion of Fort Leonard Wood, with St. Robert reaching 2,760 in 2000. Also, from 1960 to 2010, 21.5 percent of Crawford County's population shifted from rural to urban. With Census 2010, Hermann was no longer considered an urban cluster, due to a drop in population causing Gasconade County to shift 2,262 persons to rural designation – a loss of 14.6 percent. Maries and Osage counties remained steady with 100 percent of their populations rural. Dent County continues to show a shift from urban to rural from 1960 to 2010 at 5.7 percent. From 1960 to 2000, Washington County showed a shift from urban to rural at 8.2 percent, however, in 2010 Washington showed a population shift back to urban with a gain of 8.1 percent. Tables 7-24 through 7-31 indicate the rural-urban residency for each county from 1970 to 2010. Although the Meramec Region urban population has consistently been on the rise since 1990, it remains almost 40 percent behind the state and almost 50 percent behind the national percentage of urbanization as compared in Chart 7-13 below.



**Land-Use Patterns**

**Unincorporated Areas** — Within the unincorporated portion of the region, only scattered commercial uses are found along with the residential uses. Those industrial uses found in the unincorporated areas are primarily mining and forestry operations and utility substations. Park and recreation areas are found throughout the region. The Mark Twain National Forest is found in portions of Crawford, Dent, Phelps, Pulaski and Washington counties. State parks and wildlife areas are found in Crawford, Dent, Phelps and Washington counties.

**Agricultural Uses** — Much of the land in the Meramec Region's 5,133 square miles is devoted to agricultural uses. According to the *2007 Census of Agriculture*, there are 1.5 million acres of farmland in the region with approximately 469,158 acres identified as cropland, 301,476 acres as harvested cropland, 516,235 acres are considered as woodland and 503,564 acres classified as pastureland. In the region the total number of farms decreased by almost 4 percent from 2002 through 2007 and the average size of farms in acres decreased by 9 acres during the same period. Osage County holds the most farmland in the region with 297,477 acres. (See Tables 7-23 and 7-24).

## **TRANSPORTATION**

The regional transportation system is vital to the area's economic growth and sustainability. Highways and railroads are used for transporting manufactured products and agricultural goods, accessing employment centers, and bringing travelers and tourists to the region. Aging highways and bridges create a hurdle to growth in the more rural portions of region because access becomes limited to many communities. The Transportation Advisory Committee of the Meramec Region continues to work with the Missouri Department of Transportation to identify and prioritize transportation needs in the region. A complete review of transportation maybe found in Chapter 5 of the CEDS.

**TABLE 7-1 – INDUSTRY BY OCCUPATION FOR THE CIVILIAN EMPLOYED, 2010**

<b>Occupation</b>	<b>Crawford</b>	<b>Dent</b>	<b>Gasconade</b>	<b>Maries</b>	<b>Osage</b>	<b>Phelps</b>	<b>Pulaski</b>	<b>Washington</b>	<b>Meramec Region</b>
Total: Labor Force, 16 years of Age and Older:	10,007	6,307	7,230	4,132	6,760	19,555	15,187	8,763	77,941
Agriculture, forestry, fishing and hunting, and mining	231	621	240	347	402	286	337	447	2,911
Construction	1,113	377	607	373	951	1,357	745	848	6,371
Manufacturing	2,612	641	1,620	688	1,097	1,279	785	1,816	10,538
Wholesale trade	277	317	240	129	304	395	116	150	1,928
Retail trade	1,400	969	860	390	707	3,002	2,031	1,085	10,444
Transportation and warehousing, and utilities	390	335	366	247	283	1,029	1,004	411	4,065
Information	65	70	79	58	99	382	162	57	972
Finance and insurance, and real estate and rental and leasing	257	241	445	232	288	916	497	271	3,147
Professional, scientific, management, administrative & waste management services	483	231	231	179	308	1,106	855	282	3,675
Educational services, and health care and social assistance	1,717	1,555	1,371	736	1,064	5,874	2,903	2,142	17,362
Arts, entertainment, and recreation, and accommodation and food services	613	354	508	175	142	1,755	2,116	471	6,134
Other services, except public administration	394	296	277	252	296	927	684	405	3,531
Public administration	455	300	386	326	819	1,247	2,952	378	6,863

Source: 2006-2010 American Community Survey, 5-yr Estimates

**TABLE 7-2 – INDUSTRY BY OCCUPATION FOR THE CIVILIAN EMPLOYED, 2000**

<b>Occupation</b>	<b>Crawford</b>	<b>Dent</b>	<b>Gasconade</b>	<b>Maries</b>	<b>Osage</b>	<b>Phelps</b>	<b>Pulaski</b>	<b>Washington</b>	<b>Meramec Region</b>
Total: Labor Force, 16 years of Age and Older:	9,698	6,107	7,068	4,126	6,620	17,616	12,950	8,721	72,906
Agriculture, forestry, fishing and hunting, and mining	387	532	289	240	429	398	275	391	2,941
Construction	976	410	625	377	661	1,192	829	850	5,920
Manufacturing	2,509	952	2,236	903	1,238	1,841	1,174	1,826	12,679
Wholesale trade	180	270	129	111	254	297	173	183	1,597
Retail trade	1,393	898	667	439	576	2,210	1,673	926	8,782
Transportation and warehousing, and utilities	397	302	354	185	291	853	618	488	3,488
Information	150	76	167	46	105	267	188	89	1,088
Finance and insurance, and real estate and rental and leasing	323	169	309	105	320	580	546	313	2,665
Professional, scientific, management, administrative & waste management services	489	203	215	165	175	797	486	383	2,913
Educational services, and health care and social assistance	1,513	1,231	1,081	750	958	5,781	2,803	1,678	15,795
Arts, entertainment, and recreation, and accommodation and food services	586	381	463	132	217	1,459	1,328	716	5,282
Other services, except public administration	427	395	308	212	263	822	887	365	3,679
Public administration	368	288	225	461	1,133	1,119	1,970	513	6,077

Source: 2000 Census of Population

**TABLE 7-3 – INDUSTRY BY OCCUPATION FOR THE CIVILIAN EMPLOYED, 1990**

<b>Occupation</b>	<b>Crawford</b>	<b>Dent</b>	<b>Gasconade</b>	<b>Maries</b>	<b>Osage</b>	<b>Phelps</b>	<b>Washington</b>	<b>Meramec Region</b>
<b>Total: Labor Force, 16 years of Age and Older:</b>	7,583	4,952	6,288	3,418	5,882	14,793	6,824	49,740
Agriculture, forestry, fisheries	384	319	452	284	554	493	226	2,712
Mining	148	139	51	24	33	67	230	692
Construction	482	356	471	322	519	992	684	3,826
Manufacturing - Nondurable Goods	1,268	445	1,249	420	612	674	494	5,162
Manufacturing - Durable Goods	1,292	371	901	375	849	680	1,034	5,502
Transportation	353	200	299	193	227	543	400	2,215
Communications & Other Public Utilities	107	70	128	68	139	298	117	927
Wholesale Trade	126	309	201	35	210	389	155	1,425
Retail Trade	1,272	1,016	839	413	682	2,927	1,125	8,274
Finance, Insurance & Real Estate	215	237	238	110	219	589	151	1,759
<b>Services</b>								
Business & Repair	221	137	187	66	160	827	236	1,834
Personal	214	178	153	100	109	493	162	1,409
Entertainment & Recreation	88	32	45	3	20	122	39	349
Health	522	411	289	284	330	1,377	580	3,793
Educational	402	366	365	299	383	2,501	573	4,889
Other Professional & Related Services	260	153	249	121	189	767	259	1,998
Public Administration	229	213	171	301	647	1,054	359	2,974

Source: 1990 Census of Population

**TABLE 7-4 – INDUSTRY BY OCCUPATION FOR THE CIVILIAN EMPLOYED, 1980**

<b>Occupation</b>	<b>Crawford</b>	<b>Dent</b>	<b>Gasconade</b>	<b>Maries</b>	<b>Osage</b>	<b>Phelps</b>	<b>Washington</b>	<b>Meramec Region</b>
<b>Total: Labor Force, 16 years of Age and Older:</b>	6,560	5,281	5,460	2,914	4,987	12,989	5,451	43,642
Agriculture, forestry, fisheries	474	433	363	361	754	552	201	3,138
Mining	179	619	68	8	18	12	572	1,476
Construction	453	283	482	284	448	749	365	3,064
Manufacturing - Nondurable Goods	1,184	724	1,010	466	440	680	775	5,279
Manufacturing - Durable Goods	857	464	838	319	557	477	901	4,413
Transportation	300	166	295	142	149	456	294	1,802
Communications & Other Public Utilities	137	59	86	32	160	481	73	1,028
Wholesale Trade	159	249	245	56	182	406	163	1,460
Retail Trade	1,029	897	727	416	583	2,416	652	6,720
Finance, Insurance & Real Estate	183	121	162	59	143	528	114	1,310
<b>Services</b>								
Business & Repair	202	129	108	95	129	352	70	1,085
Personal	207	146	155	93	206	440	149	1,396
Entertainment & Recreation	47	21	53	13	0	105	9	248
Health	328	401	282	105	150	1,094	272	2,632
Educational	471	276	337	247	346	2,361	590	4,628
Other Professional & Related Services	163	130	101	29	143	548	104	1,218
Public Administration	187	163	148	189	579	1,332	147	2,745

Source: 1980 Census of Population

**TABLE 7-5 – INDUSTRY BY OCCUPATION FOR THE CIVILIAN EMPLOYED, 1970**

<b>Occupation</b>	<b>Crawford</b>	<b>Dent</b>	<b>Gasconade</b>	<b>Maries</b>	<b>Osage</b>	<b>Phelps</b>	<b>Washington</b>	<b>Meramec Region</b>
<b>Total: Labor Force, 16 years of Age and Older:</b>	4,797	3,898	4,565	2,569	3,874	10,039	4,040	33,782
Agriculture, forestry, fisheries	310	196	511	407	641	434	149	2,648
Mining	350	374	93	35	46	45	854	1,797
Construction	407	274	322	262	331	823	249	2,668
Manufacturing - Nondurable Goods	889	799	1,212	634	598	789	381	5,302
Manufacturing - Durable Goods	625	239	579	150	322	165	534	2,614
Transportation	128	79	142	88	156	271	156	1,020
Communications & Other Public Utilities	117	66	64	16	120	373	53	809
Wholesale Trade	81	105	80	36	72	258	90	722
Retail Trade	859	635	657	259	407	1,874	521	5,212
Finance, Insurance & Real Estate	91	212	88	42	123	319	37	912
<b>Services</b>								
Business & Repair	74	111	94	41	76	164	108	668
Personal	142	139	160	78	117	520	128	1,284
Entertainment & Recreation	46	40	22	7	11	98	25	249
Health	131	91	116	73	128	533	139	1,211
Educational	244	243	227	209	304	1,910	390	3,527
Other Professional & Related Services	117	83	32	29	42	221	41	565
Welfare, Religious & Non-Profit Orgs	56	65	54	41	80	215	86	597
Public Administration	130	147	102	162	300	1,027	99	1,967

Source: 1970 Census of Population

**TABLE 7-6 – OCCUPATION FOR THE EMPLOYED CIVILIAN POPULATION, 2010**

<b>Occupation</b>	<b>Crawford</b>	<b>Dent</b>	<b>Gasconade</b>	<b>Maries</b>	<b>Osage</b>	<b>Phelps</b>	<b>Pulaski</b>	<b>Washington</b>	<b>Meramec Region</b>
Total: Labor Force, 16 years of Age and Older:	9,780	5,995	7,456	4,160	6,719	18,570	14,650	8,786	76,116
Management, professional, and related occupations:	1,844	1,437	1,936	1,245	1,813	6,766	4,159	1,490	20,690
Management, business, and financial occupations:	700	460	824	640	1,115	1,569	1,596	480	7,384
Management occupations	458	332	670	514	841	1,190	1,184	430	5,619
Business and financial operations occupations	242	128	154	126	274	379	412	50	1,765
Professional and related occupations:	1,144	977	1,112	605	698	5,197	2,563	1,010	13,306
Computer and mathematical occupations	96	28	33	23	57	251	133	18	639
Architecture and engineering occupations	120	57	123	32	93	309	84	30	848
Life, physical, and social science occupations	9	34	17	28	71	493	43	63	758
Community and social services occupations	85	139	65	61	64	505	429	85	1,433
Legal occupations	22	10	30	0	4	117	102	82	367
Education, training, and library occupations	380	210	423	296	163	2,092	898	367	4,829
Arts, design, entertainment, sports, and media occupations	81	54	89	66	72	421	131	7	921
Healthcare practitioner and technical occupations	351	445	332	99	174	1,009	743	358	3,511
Service occupations:	1,786	1,116	1,144	612	824	3,266	3,320	1,814	13,882
Healthcare support occupations	313	187	241	44	173	464	327	252	2,001
Protective service occupations	278	127	121	107	100	203	668	184	1,788
Food preparation and serving related occupations	478	303	354	137	145	1,046	1,142	515	4,120
Building and grounds cleaning and maintenance occupations	396	233	271	222	178	751	785	584	3,420
Personal care and service occupations	321	266	157	102	228	802	398	279	2,553
Sales and office occupations:	2,335	1,382	1,765	915	1,718	4,505	3,561	1,762	17,943
Sales and related occupations	984	667	679	342	322	1,858	1,250	762	6,864
Office and administrative support occupations	1,351	715	1,086	573	1,396	2,647	2,311	1,000	11,079
Farming, fishing, and forestry occupations	69	172	92	35	50	124	168	84	794
Construction, extraction, maintenance, and repair occupations:	1,405	553	851	597	1,047	1,659	1,522	1,321	8,955
Construction and extraction occupations	1,131	287	554	473	771	1,062	871	1,047	6,196
Installation, maintenance, and repair occupations	274	266	297	124	276	597	651	274	2,759
Production, transportation, and material moving occupations:	2,341	1,335	1,668	756	1,267	2,250	1,920	2,315	13,852
Production occupations	1,500	467	894	406	737	816	847	1,304	6,971
Transportation and material moving occupations	841	868	774	350	530	1,434	1,073	1,011	6,881

Source: 2006-2010 American Community Survey, 5-year Estimates

**TABLE 7-7 – OCCUPATION FOR THE EMPLOYED CIVILIAN POPULATION, 2000**

<b>Occupation</b>	<b>Crawford</b>	<b>Dent</b>	<b>Gasconade</b>	<b>Maries</b>	<b>Osage</b>	<b>Phelps</b>	<b>Pulaski</b>	<b>Washington</b>	<b>Meramec Region</b>
Total: Labor Force, 16 years of Age and Older:	9,698	6,107	7,068	4,126	6,620	17,616	12,950	8,721	72,906
Management, professional, and related occupations:	1,862	1,370	1,526	995	1,730	5,912	3,693	1,562	18,650
Management, business, and financial occupations:	811	538	654	449	967	1,732	1,156	595	6,902
Management occupations	402	271	335	175	390	1,205	737	369	3,884
Farmers & Farm Managers	149	153	159	157	303	138	96	99	1,254
Business and financial operations occupations	260	114	160	117	274	389	323	127	1,764
Professional and related occupations:	1,051	832	872	546	763	4,180	2,537	967	11,748
Computer and mathematical occupations	27	19	48	38	129	182	119	27	589
Architecture and engineering occupations	96	44	84	37	89	519	144	65	1,078
Life, physical, and social science occupations	37	29	14	20	33	251	52	32	468
Community and social services occupations	115	111	105	45	79	342	241	129	1,167
Legal occupations	43	27	3	24	16	135	97	9	354
Education, training, and library occupations	331	305	301	182	217	1,657	1,029	350	4,372
Arts, design, entertainment, sports, and media occupations	51	64	52	33	40	266	165	36	707
Healthcare practitioner and technical occupations	351	233	265	167	160	828	690	319	3,013
Service occupations:	1,522	1,004	868	585	737	2,990	2,729	1,673	12,108
Healthcare support occupations	273	170	180	104	95	642	240	362	2,066
Protective service occupations	129	114	80	111	118	243	414	230	1,439
Food preparation and serving related occupations	512	307	279	134	202	990	1,146	504	4,074
Building and grounds cleaning and maintenance occupations	340	238	173	145	147	573	529	314	2,459
Personal care and service occupations	268	175	156	91	175	542	400	263	2,070
Sales and office occupations:	1,966	1,326	1,448	924	1,813	4,241	3,011	1,761	16,490
Sales and related occupations	872	603	579	318	378	1,797	1,353	678	6,578
Office and administrative support occupations	1,094	723	869	606	1,435	2,444	1,658	1,083	9,912
Farming, fishing, and forestry occupations	107	101	87	52	90	95	160	100	792
Construction, extraction, maintenance, and repair occupations:	1,553	825	845	589	791	1,864	1,370	1,394	9,231
Construction and extraction occupations	957	406	540	351	492	1,041	686	934	5,407
Installation, maintenance, and repair occupations	596	419	305	238	299	823	684	460	3,824
Production, transportation, and material moving occupations:	2,688	1,481	2,294	981	1,459	2,514	1,987	2,231	15,635
Production occupations	1,814	716	1,710	627	956	1,195	1,107	1,360	9,485
Transportation and material moving occupations	874	765	584	354	503	1,319	880	871	6,150

Source: 2000 Census, U.S. Census Bureau

**Table 7-8 - OCCUPATION FOR THE EMPLOYED CIVILIAN POPULATION, 1990**

<b>Occupation</b>	<b>Crawford</b>	<b>Dent</b>	<b>Gasconade</b>	<b>Maries</b>	<b>Osage</b>	<b>Phelps</b>	<b>Washington</b>	<b>Meramec Region</b>
<b>Management &amp; Professional</b>								
- Executive & Admin	464	382	447	195	370	1,413	352	3,623
<b>Professional</b>	615	511	488	329	395	2,319	613	5,270
<b>Technical</b>								
- Technicians	201	139	127	104	138	809	158	1,676
<b>Related Support</b>								
- Sales	701	505	555	205	323	1,828	542	4,659
- Admin. Support Including Clerical	666	526	690	395	1,086	2,173	703	6,239
<b>Service</b>								
- Private Household	11	13	25	7	30	92	27	205
- Protective Service	95	34	47	39	70	170	170	625
- Service, Exc. Prot. & Household	803	670	620	499	550	1,909	923	5,974
<b>Farming, Forestry &amp; Fishing</b>	464	311	429	275	563	395	267	2,704
<b>Precision Production, Craft &amp; Repair</b>	1,271	554	935	400	851	1,648	935	6,594
<b>Operators &amp; Laborers</b>	1,278	491	1,104	465	709	712	1,035	5,794
<b>Transportation &amp; Material Moving</b>	558	483	440	306	410	720	599	3,516
<b>Handlers, Equipment, Cleaners, Helpers &amp; Laborers</b>	456	333	381	199	387	605	500	2,861
<b>Total Employed</b>	<b>7,583</b>	<b>4,952</b>	<b>6,288</b>	<b>3,418</b>	<b>5,882</b>	<b>14,793</b>	<b>6,824</b>	<b>49,740</b>

Source: 1990 Census of Population – U.S. Census Bureau

**Table 7-9 - OCCUPATION FOR THE EMPLOYED CIVILIAN POPULATION, 1980**

Occupation	Crawford	Dent	Gasconade	Maries	Osage	Phelps	Washington	Meramec Region
<b>Management &amp; Professional</b>								
- Executive & Admin	426	340	333	110	278	1,114	238	2,839
<b>Professional</b>	502	419	386	187	295	1,886	406	4,081
<b>Technical</b>								
- Technicians	66	83	74	67	97	733	84	1,204
<b>Related Support</b>								
- Sales	525	499	451	201	273	1,355	267	3,571
- Admin. Support Including Clerical	645	456	614	316	885	2,046	586	5,548
<b>Service</b>								
- Private Household	45	33	25	20	46	51	40	260
- Protective Service	51	50	32	37	84	214	37	505
- Service, Exc. Prot. & Household	640	701	518	291	417	1,983	574	5,124
<b>Farming, Forestry &amp; Fishing</b>	528	491	369	376	739	436	209	3,148
<b>Precision Production, Craft &amp; Repair</b>	1,124	926	818	391	680	1,418	919	6,276
<b>Operators &amp; Laborers</b>	1,088	556	1,104	478	599	587	1,226	5,638
<b>Transportation &amp; Material Moving</b>	492	395	395	169	294	638	488	2,871
<b>Handlers, Equipment, Cleaners, Helpers &amp; Laborers</b>	428	332	341	271	300	528	377	2,577
<b>Total Employed</b>	<b>6,560</b>	<b>5,281</b>	<b>5,460</b>	<b>2,914</b>	<b>4,987</b>	<b>12,989</b>	<b>5,451</b>	<b>43,642</b>

Source: 1980 Census of Population – U.S. Census Bureau

**Table 7-10 - OCCUPATION FOR THE EMPLOYED CIVILIAN POPULATION, 1970**

Occupation	Crawford	Dent	Gasconade	Maries	Osage	Phelps	Washington	Meramec Region
<b>Management &amp; Professional</b>								
- Executive & Admin	428	304	233	92	212	733	278	2,280
<b>Professional</b>	406	378	310	191	288	1,833	402	3,808
<b>Technical</b>								
- Technicians	32	10	15	13	N/A	348	26	444
<b>Related Support</b>								
- Sales	239	192	185	84	220	708	100	1,728
- Admin. Support Including Clerical	515	475	540	228	219	1,631	264	3,872
<b>Service</b>								
- Private Household	40	35	63	19	56	115	38	366
- Protective Service	29	48	20	19	5	51	19	191
- Service, Exc. Prot. & Household	347	316	312	230	199	1,212	368	2,984
<b>Farming, Forestry &amp; Fishing</b>	290	140	450	407	342	357	129	2,115
<b>Precision Production, Craft &amp; Repair</b>	842	542	716	379	295	1,216	702	4,692
<b>Operators &amp; Laborers</b>	1,332	1,140	1,396	709	564	1,193	1,310	7,644
<b>Transportation &amp; Material Moving</b>	216	185	247	166	144	496	300	1,754
<b>Handlers, Equipment, Cleaners, Helpers &amp; Laborers</b>	81	133	78	32	35	146	104	609
<b>Total Employed</b>	<b>4,797</b>	<b>3,898</b>	<b>4,565</b>	<b>2,569</b>	<b>2,579</b>	<b>10,039</b>	<b>4,040</b>	<b>32,487</b>

Source: 1970 Census of Population – U.S. Census Bureau

**Table 7-11 - OCCUPATION FOR THE EMPLOYED CIVILIAN POPULATION, 1960**

Occupation	Crawford	Dent	Gasconade	Maries	Osage	Phelps	Washington	Meramec Region
<b>Management &amp; Professional</b>								
- Executive & Admin	268	279	279	133	217	614	226	2,016
<b>Professional</b>	164	289	231	93	189	1,237	238	2,441
<b>Technical</b>								
- Technicians	N/A							
<b>Related Support</b>								
- Sales	192	168	259	107	125	675	128	1,654
- Admin. Support Including Clerical	285	206	356	176	334	987	256	2,600
<b>Service</b>								
- Private Household	38	61	81	26	51	137	63	467
- Protective Service	27	21	36	12	18	101	37	252
- Service, Exc. Prot. & Household	301	180	263	115	161	872	199	2,091
<b>Farming, Forestry &amp; Fishing</b>	400	566	1,017	685	1,377	591	411	5,047
<b>Precision Production, Craft &amp; Repair</b>	464	318	458	194	348	867	446	3,095
<b>Operators &amp; Laborers</b>	1,180	795	1,666	741	198	312	258	1,411
<b>Transportation &amp; Material Moving</b>	204	193	179	67	889	1,308	1,240	7,819
<b>Handlers, Equipment, Cleaners, Helpers &amp; Laborers</b>	N/A							
<b>Other Not Listed</b>	183	95	100	80	94	327	103	982
<b>Total Employed</b>	<b>3,706</b>	<b>3,171</b>	<b>4,925</b>	<b>2,439</b>	<b>4,001</b>	<b>8,028</b>	<b>3,605</b>	<b>29,875</b>

Source: 1960 Census of Population – U.S. Census Bureau

**Table 7-12 – MANUFACTURERS AND NUMBER OF JOBS, CRAWFORD COUNTY  
1995-2013**

Name of Employer	Type of Industry/Business	City	New or Exist Year Est.	Number of Jobs															
				1992	1993	1994	1995	1996	1997	1998	2000	2001	2002	2004	2005	2006	2008	2013	
Ace Manufacturing & Parts Co	Mfg Motor Veh Parts/Access.	Sullivan	E 1957	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	89
Adams Printing Creations	Commercial Printing	Bourbon	E 2010	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Aerospace Concepts	Mfg. Aerospace Components	Cuba	E 1998	n/a	n/a	n/a	n/a	n/a	n/a	6	6	n/a	6						
Allied Printing Solutions	Commercial Screen Printing	Cuba	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	5	n/a
Alpha Displays	Signs	Bourbon	E 1987	n/a	n/a	n/a	5	5	5	4	5	5	5	3	3	2	2	2	2
Alm-Carden, LLC	Mfg for Aerospace/Defense	Sullivan	E 2010	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	41
Aluma Kraft Awning	Alum. Awnings	Cuba	E 1995	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2	2	2	3	4	4	n/a	
American Compost & Bait	Mfg Fertilizes-Mix Only	Sullivan	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3
American Directional Boring	Oil/Gas Well Drilling	Sullivan	E 2010	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
American Log Homes	Log Home Components	Bourbon	E 1977	6	6	6	5	5	5	5	5	5	5	8	6	5	5	5	
American Precision Die Casting	Mfg Dies/Tools/Jigs/Fixtures	Cuba	E 2005	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	11
Anodizing Plant	Plating/Polishing Service	Cuba	E 2011	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3
Anpaul Window Co.	Alum. Windows	Cuba	E 1985	4	n/a	n/a													
Arneson Timber Co.	Lumber and Ties	Steelville	E 1972	20	20	25	25	25	20	18	15	13	12	13	13	13	13	13	n/a
Ashlar Machinery	Retail Masonry Material	Cuba	E 2003	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	7	n/a
Aston Processing & Meat	Meat Slaughtering	Steelville	E 1986	n/a	n/a	n/a	n/a	n/a	n/a	1	1	1	1	n/a	n/a	n/a	n/a	n/a	
ATRO Engineered Systems	Suspension Bushings	Sullivan	E 1987	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	18	14	17	22	22	n/a	
ATRO Engineered Systems (Moved to Sullivan in 2002)	Heavy Truck Repair	Cuba	E 1987	7	7	7	8	8	8	19	18	18	n/a	n/a	n/a	n/a	n/a	n/a	
Automated Pipeline Instruments	Mfg. Online Analyzers	Cuba	E 1990	4	6	n/a													
Bach Machine Products	Mfg Industrial Machinery	Sullivan	E 1978	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Barnyard Barns, LLC	Mfg Windo Shade Pulls	Cuba	E 2002	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Baugh, Inc.	Laminated & Wood Cabinets	Bourbon	E 1982	3	n/a														

**Table 7-12 – MANUFACTURERS AND NUMBER OF JOBS, CRAWFORD COUNTY (continued)**  
**1995-2013**

Name of Employer	Type of Industry/Business	City	New or Exist Year Est.	Number of Jobs														
				1992	1993	1994	1995	1996	1997	1998	2000	2001	2002	2004	2005	2006	2008	2013
Benjamin W. Freeman, Inc	Mfg Fabricated Rubber Products Mfg Plastic Materials/Resins	Cuba	E 1919	n/a	n/a	58	58	58	58	48	10	10	10	15	8	8	8	8
BIPACCO Coatings, LLC	Mfg Paints/Allied Products	Cuba	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	8
Betz Printing	Offset Printing	Sullivan	E 1962	n/a	n/a	12	12	12	12	8	8	8	8	5	5	4	n/a	2
Brake Parts	Brake Parts	Cuba	E 1960	n/a	n/a	n/a	n/a	n/a	n/a	90	150	250	350	400	100	89	350	n/a
Bronze Fabrications	Bronze Trophies	Cuba	E 1930	5	n/a													
Brown Shoe Co.	Shoe Components	Steelville	E 1949	455	455	450	450	n/a										
Burks Woodcraft	Mfg Wood Products	Sullivan	E 1983	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3
Capital Quarries Company	Limestone Quarry	Bourbon	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	7
Carden Machine Shop, Inc.	Mfg Aircraft/Vehicle Parts	Sullivan	E 1956	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	42
Central Missouri Signs	Mfg Signs/Advertising Specialties	Cuba	E 2011	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Cherry Valley Sewing Contract	Sewing Contractor	Steelville	E 1990	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	25	n/a	15	n/a	n/a	n/a
Child Plus Size Clothes	Mfg Chemical Preparations	Cuba	E 2008	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Coating Corp. Intl. (became Quality Paints in 1997)	Industrial Paints	Cuba	E 1985	n/a	n/a	n/a	17	17	n/a									
Conversion II, Inc.	Newspaper	Bourbon	E 1971	2	2	2	1	1	1	n/a								
Countertops by Design	Custom Cabinets	Sullivan	E 1995	n/a	n/a	n/a	n/a	n/a	n/a	4	n/a							
Cowtown USA	Horse Trailers	Cuba	E 1990	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	18	18
Cuba Free Press	Newspaper	Cuba	E 1960	8	8	8	8	8	8	15	15	12	12	12	15	15	15	15
Cuba Industrial Coatings (became Coatings Corp. in 1995)	Industrial Paints	Cuba	E 1986	25	17	17	n/a											
Cuba's United Ready Mix	Ready-mix Concrete	Cuba	E 1964	4	4	4	4	4	4	n/a	3	3	3	2	2	2	2	n/a
Daph Machin & Tool	Mfg Dies/Tools/Jigs/Fixtures	Cuba	E 2007	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	5
Dave Schroyer Signs	Signs	Cuba	n/a	n/a	n/a	n/a	n/a	n/a	n/a	1	1	1	1	1	1	1	1	n/a
Davis Meat Service	Meat Packing Plant	Steelville	E 2004	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3
Din 4 Dough Inc.	Mfg Prepared Flour Mixes/Dough	Bourbon	E 2006	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Don Reeves Sawmill	Lumber	Bourbon	E 1980	n/a	5	5	5	5	3	3	2	n/a	n/a	n/a	n/a	n/a	n/a	5
Echo Supply (became Western Supply in 2000)	Shoe Leather Cutting Dies	Cuba	E 1937	30	19	16	16	16	16	15	n/a							

**Table 7-12 – MANUFACTURERS AND NUMBER OF JOBS, CRAWFORD COUNTY (continued)**  
**1995-2013**

Name of Employer	Type of Industry/Business	City	New or Exist Year Est.	Number of Jobs															
				1992	1993	1994	1995	1996	1997	1998	2000	2001	2002	2004	2005	2006	2008	2013	
Emerson Boot Co.	Leather Boots	Cuba	E 1972	10	13	13	13	13	13	15	n/a								
Emily Dale	Oil/Gas Well Drilling	Sullivan	E 2010	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2	
Ennis Paints	Industrial Paints	Cuba	E 1985	n/a	n/a	n/a	n/a	n/a	n/a	n/a	15	13	15	23	8	7	n/a	n/a	
Executive Wood Products, Inc	Mfg Wood Office Furn	Sullivan	E 1982	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	10	
Exopack	Paper	Cuba	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	1	n/a	
F. G. Zimmer & Son Pattern	Match plates	Cuba	E 1948	n/a	n/a	n/a	n/a	n/a	n/a	n/a	1	1	1	n/a	n/a	n/a	n/a	n/a	
Fleming Mfg. Co.	Blocks, Splitters, etc.	Cuba	E 1946	45	45	30	30	30	70	72	29	40	40	40	40	40	40	40	
Freds Fabrication	Mfg Motor Vehicle/Car Bodies	Cuba	E 2000	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2	
GBC Metals, LLC	Copper Rolling/Drawing Welding Repair	Cuba	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	90	
GenCorp Automotive	Rubber Seals for Car Windows	Cuba	E 1986	170	n/a														
Georgia-Pacific Corp. (became GP Gypsum in 1998)	Mineral Fire-Door Cores	Cuba	E 1978	35	35	40	40	40	40	n/a	n/a	n/a	n/a	n/a	n/a	40	40	10	
G-P Gypsum	Mineral Fire-Door Cores	Cuba	E 1978	n/a	n/a	n/a	n/a	n/a	n/a	42	85	85	65	75	80	n/a	n/a	n/a	
Halbert Construction Co.	Ready-mix Concrete	Steelville	E 1948	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	4	4	4	4	5	5	
Heinz Processing	Meat Packing Plant	Cuba	E 2002	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3	
HHM	Auto Battery, Jumper Cables	Cuba	E 1988	n/a	n/a	n/a	n/a	n/a	3	3	3	3	3	n/a	n/a	n/a	n/a	n/a	
Highline Plating	Nickel & Chrome Plating	Cuba	E 1986	16	16	9	9	5	5	5	5	5	5	5	5	7	9	9	
Holiday Tree Service	Grinds Material	Cuba	E 1996	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	1	n/a
Hydropro, Inc.	Hydroponic equipment	Bourbon	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3	9
Image Shop	Commercial Printing	Cuba	E 1985	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3	
Indeeco	Heating Systems, etc.	Cuba	n/a	n/a	n/a	n/a	n/a	n/a	n/a	30	35	35	40	45	50	n/a	n/a	n/a	
Independent Stave Co.	Barrel Staves	Cuba	n/a	16	12	12	12	12	n/a										
Indian Creek Sand Grav & Con	Concrete Whol Brick/Stone Material construction Sand/Gravel	Sullivan	E 1991	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3	
Industrial Engineering Equipment	Heating systems, boilers	Cuba	E 1996	n/a	n/a	n/a	n/a	n/a	32	n/a	64	64							
Industrial Wire Products	Wire Fabricating	Sullivan	E 1985	180	180	180	180	180	180	180	180	180	180	140	140	150	150	n/a	
Innovative Manufacturing	Construction Machinery	Cuba	E 2007	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	15	n/a
James W. Bridgeman	Mfg Asphalt Mixtures/Blocks	Cuba	E 1989	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3	

**Table 7-12 – MANUFACTURERS AND NUMBER OF JOBS, CRAWFORD COUNTY** *(continued)*  
**1995-2013**

Name of Employer	Type of Industry/Business	City	New or Exist Year Est.	Number of Jobs														
				1992	1993	1994	1995	1996	1997	1998	2000	2001	2002	2004	2005	2006	2008	2013
JMB Machine Shop	Machine Shop	Bourbon	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	10	10	n/a	n/a	n/a	n/a	n/a
Kem-Lab Co., Inc.	Liquid Degreasing Agents	Sullivan	E 1977	n/a	n/a	n/a	n/a	n/a	3	3	3	4	4	4	5	5	5	5
KR Wilson Contracting	Ready-mix Concrete	Sullivan	n/a	n/a	n/a	n/a	n/a	n/a	25	23	n/a	n/a	n/a	n/a	15	15	n/a	n/a
Larry Conaway Sawmill	Sawmill	Steelville	E 1993	n/a	n/a	n/a	n/a	n/a	4	4	4	4	4	5	5	6	6	6
Latituded, Inc	Rubber Footwear	Sullivan	E 2001	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	30	30
Lewis Machine & Tool	Machine Shop	Cuba	E 1987	n/a	7	7	7	16	16	17	20	18	20	18	18	18	18	18
Mar-Bal Inc.	Elec. Equipment	Cuba	E 1988	43	70	55	55	55	80	82	90	95	90	50	55	95	95	95
Marsh Printing	Offset Printing	Steelville	E 1962	3	3	3	3	1	1	1	1	n/a						
Martin Logging	Logging	Cherryville	E 2004	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Marzluf Printing Co.	Specialty Printing	Steelville	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	1	1	1	1	1	1	n/a
McGinnis Wood Products	Rough-hewn Stock	Cuba	E 1968	48	48	50	50	50	50	45	50	45	62	70	60	60	85	85
McNew Electric	Mfg Elec Equip/Supplies Electrical Contractor	Sullivan	E 2010	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Meramec Elect. Products	Transformers	Cuba	E 1969	n/a	32	32	32	32	32	33	33	79	60	100	100	90	90	120
Meramec Group Inc.	Mfg Rubber/Plastic Footwear	Sullivan	E 1963	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	200
Merritt Sawmill	Sawmill	Steelville	E 1952	35	25	14	14	14	18	9	14	14	14	14	14	10	10	10
Mid-America Mill	Hardwood	Bourbon	E 1980	8	8	8	8	15	10	9	11	15	n/a	n/a	n/a	n/a	n/a	n/a
Midland Brake (became Brake Parts in 1998)	Air Breaking Systems	Cuba	E 1960	102	102	102	113	113	88	n/a								
Midwest Metal Finishing, Inc.	Plating/Polishing Service	Sullivan	E 1995	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	19
Mid-Missouri Truss	Design & Mfg. Structural Wood Members	Cuba	E 1972	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	35	35	35	40	30	40	40
Midwest Surgical Repair	Mfg Surgical/Medical Instruments	Cuba	E 1998	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	4
Missey Logging & Sawmill	Rough Lumber	Steelville	E 1982	n/a	n/a	n/a	n/a	n/a	10	9	9	10	10	9	9	9	9	9
Missouri Vinyl Products	Vinyl Decking & Fencing	Bourbon	E 2000	n/a	n/a	n/a	n/a	n/a	n/a	n/a	6	6	n/a	n/a	n/a	n/a	10	10
Missouri Winery Warehouse	Wine	Cuba	n/a	n/a	n/a	n/a	n/a	n/a	3	3	3	n/a						
Nova Friction Products	Brake Linings	Cuba	E 1979	25	25	n/a												
Ofallon Woodworking	Mfg Millwork	Cuba	E 2011	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
ORC-O Tool & Machine, Inc	Mfg Industrial Machinery	Cuba	E 1972	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	25
Ozark Mountian Tech, Inc.	Plating/Polishing Service	Cuba	E 1993	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	82

**Table 7-12 – MANUFACTURERS AND NUMBER OF JOBS, CRAWFORD COUNTY** *(continued)*  
**1995-2013**

Name of Employer	Type of Industry/Business	City	New or Exist Year Est.	Number of Jobs														
				1992	1993	1994	1995	1996	1997	1998	2000	2001	2002	2004	2005	2006	2008	2013
Pack N Ship Etc LLC	Mfg Packaging & Shipping Material	Sullivan	E 2008	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Paramount Apparel Intl, Inc (HQ)	Mfg Hats/Caps/Millinery	Bourbon	E 1929	400	400	400	400	400	400	450	450	200	200	350	300	400	400	400
Paramount Holding Inc (PA)	Mfg Hats/Caps/Millinery	Bourbon	E 1993	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3
Paramount Metalizing	Metalizing	Sullivan	E 1977	n/a	n/a	n/a	19	19	30	n/a	30							
PAT Industries (became Robbins in 1998)	Robotic Railroad Parts	Sullivan	E 1984	n/a	n/a	7	7	7	7	n/a								
Parker & Susan David	Crushed/Broken Stone	Cuba	E 2001	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3
Payne Logging, LLC	Logging	Steelville	E 2011	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Pea Ridge Iron Ore (moved to Wash. County in 1998)	Mine	Sullivan	E 1964	n/a	n/a	n/a	92	100	n/a									
Peaceful Bend Vineyard	Winery	Steelville	E 1971	7	7	7	2	2	2	2	2	2	2	2	2	2	2	4
Peterson Oil Co	Petroleum Refiner	Sullivan	E 1940	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	20
Pine Valley Embroidery	Embroidery Service	Cuba	n/a	n/a	n/a	n/a	n/a	n/a	1	1	1	1	1	1	1	1	1	n/a
Plast-O-Meric, Inc.	Plastisols	Sullivan	E 1968	n/a	n/a	n/a	15	15	n/a									
Politte Ready Mix Inc.	Concrete	Steelville	E 1980	2	2	n/a	2											
Poly Profiles Technology Corp.	Polyethylene Pipes	Steelville	E 1997	n/a	n/a	25	25	25	25	20	20	25	15	25	25	25	20	20
Polyone Corporation	Mfg Custom Compounds of Purchased Resins	Sullivan	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	15
Poly -Systems, Inc	Mfg Plastic Products	Steelville	E 1990	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	25
Ponderosa Lumber	Lumber/Bldg Materials	Cherryville	E 1967	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3
PPTI	Polyethylene Films	Steelville	E 2001	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Pre-Lat	Machinery Repl. Parts	Bourbon	E 1979	n/a	n/a	n/a	1	1	1	1	1	1	1	2	2	2	2	2
Promaco, Inc	Mfg Plastic Products	Sullivan	E 1995	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	8
Pyatt Custom Cabinets	Wood Cabinets	Cuba	E 1997	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Quality Paints (became Ennis in 2000)	Paints	Cuba	E 1985	n/a	n/a	n/a	n/a	n/a	17	17	n/a							
Reliable Turbine Services, Inc	Welding Repair	Sullivan	E 1985	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	29
Revelation Furniture/Cabinets	Remodels Kitchen Cabinets	Steelville	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	1	1	1	1	1	n/a	n/a
Richards Wood Products	Blocking Mulch	Steelville	E 1964	4	7	7	9	9	9	9	8	8	8	8	8	8	8	8
Richardson Custom Knives	Mfg Knives	Davisville	E 1978	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Righter Logging	Logging	Steelville	E 1960	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2

**Table 7-12 – MANUFACTURERS AND NUMBER OF JOBS, CRAWFORD COUNTY** *(continued)*  
**1995-2013**

Name of Employer	Type of Industry/Business	City	New or Exist Year Est.	Number of Jobs														
				1992	1993	1994	1995	1996	1997	1998	2000	2001	2002	2004	2005	2006	2008	2013
Rob Pennock Logging	Logging	Steelville	E 2002	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Robbins Plate-A-Tie	Robotic Railroad Parts	Sullivan	E 1984	n/a	n/a	n/a	n/a	n/a	n/a	10	n/a							
Rodney Haanpaa	Mfg Service Industry Machinery	Sullivan	E 2007	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Rogers Post & Lumber	Lumber	Steelville	E 1973	6	6	6	6	7	7	4	4	4	4	3	3	3	3	3
Rokwell Industries, Inc	Metal Stamping	Sullivan	E 1941	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	40
RTI International Metals, LLC	Prod. Titanium Metals	Sullivan	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	20
S & J Metal Manufacturing	Auto tie-down straps	Cuba	E 1993	n/a	7	n/a	n/a	n/a	n/a	10	n/a	n/a	n/a	n/a	n/a	n/a	7	7
S LP Lighting Center	Coating/Engraving	Sullivan	E 2008	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	4
S&S Drilling Pump Co., LLC	Metal Mining/Water Drill	Leasburg	E 1967	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3
Safety First, LLC	Mfg Apparel/Access.	Bourbon	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	7
San Val. Inc.	Book bindings	Steelville	E 1961	74	74	74	74	55	55	70	90	85	85	100	100	70	70	70
Saw On & On	Contract Sewing	Steelville	E 1990	20	25	25	25	25	25	35	30	25	n/a	n/a	n/a	n/a	n/a	n/a
Schmidt Meat Processing, Inc	Meat Paking Plant	Sullivan	E 2007	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3
Scotts Welding & Mech Srvcs	Welding Repair	Sullivan	E 1991	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	15
SDC Inc	Mfg Non-ferrous Die Casting	Sullivan	E 1984	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	16
Shade & Comfort	Alum. Patios	Cuba	E 1987	13	n/a													
Sign Techniques	Mfg. Signs	Bourbon	E 1997	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3	2	3	3	3	n/a
Simmerly Timber Co.	Lumber	Bourbon	E 1968	n/a	10	10	4	4	4	4	4	4	4	10	10	10	10	10
Smokers Express	Misc Publishing	Cuba	E 2006	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
St. Louis Industries	Mfg Misc Products	Cuba	E 2010	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Steelville Ice	Ice	Steelville	E 1989	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	1	n/a
Steelville Mfg. Co.	Tools, etc.	Steelville	E 1959	19	19	19	19	19	19	35	50	48	48	44	44	47	64	99
Steelville Star - Three Rivers Publishing	Newspaper	Steelville	E 1862	4	4	4	4	4	4	4	7	7	7	3	3	3	3	10
Strothkamp Excavating & Paving	Mfg Const Machinery	Sullivan	E 1966	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	5
Strutman Electronics	Mfg Radio/Tv Comm Equip Whol Electronic Parts	Cuba	E 2007	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3
Sullivan Area Family Shopper	Commercial Printing	Sullivan	E 1966	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3	9
Sullivan Asphalt	Asphalt	Sullivan	n/a	n/a	n/a	n/a	n/a	n/a	20	24	10	10	10	n/a	2	4	20	20
Table Trends	Tablecloths	Steelville	n/a	n/a	n/a	n/a	n/a	n/a	50	n/a								
TAMM, Inc.	Cable Pullers	Cuba	E 1988	n/a	10	6	n/a											
Taylor Sign & Design	Signs	Sullivan	E 2004	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	8
Taylor Trailers	Mfg. Industrial Trailers	Bourbon	E 1999	n/a	n/a	n/a	n/a	n/a	n/a	n/a	10	n/a						
Three Mile Creek Wood PDTS, LLC	Mfg Wood Houshold Furniture	Cuba	E 2005	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2

**Table 7-12 – MANUFACTURERS AND NUMBER OF JOBS, CRAWFORD COUNTY (continued)**  
**1995-2013**

Name of Employer	Type of Industry/Business	City	New or Exist Year Est.	Number of Jobs														
				1992	1993	1994	1995	1996	1997	1998	2000	2001	2002	2004	2005	2006	2008	2013
Toastmaster, Inc.	Small Elec. Appliances	Bourbon	E 1953	n/a	n/a	595	n/a											
TRE Electric	Mfg Elec Equip/Supply	Sullivan	E 2005	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	7
Versa Tags	Pressure Sensitive Tags & Labels	Cuba	E 1970	n/a	10	10	20	32	51	57	70	100	100	100	100	100	100	100
Voss Quarries	Crushed Stone	Cuba	n/a	n/a	n/a	n/a	n/a	10	10	6	8	8	8	9	9	9	9	9
Walkers Custom Cabinetry	Kitchen Cabinets	Steelville	E 1977	2	2	2	2	2	2	2	2	2	2	1	1	1	1	n/a
Washington Street bakery	Mfg Bread/Groceries	Sullivan	E 2004	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Waterlac Coatings	Specialty Paints	Cuba	E 1970	9	9	9	9	9	9	9	8	8	8	7	7	7	7	n/a
Watson Logging & Debris	Logging	Cuba	E 2006	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3
Western Supplies	Steel Shoe Leather Cutting Dies	Cuba	E 1937	n/a	n/a	n/a	n/a	n/a	n/a	n/a	11	8	n/a	n/a	n/a	n/a	n/a	n/a
Wind Ave Chimes	Mfg Misc Products	Sullivan	E 2011	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Woodruff Macine Tech, LLC	Machine Shop Jobbing & Repair	Bourbon	E 1998	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	10
Woodybilt Manufacturing LLC	Mfg Steel Tools	Sullivan	E 2004	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2

Source: 2013 Directory of Manufacturers

**Table 7-13 – MANUFACTURERS AND NUMBER OF JOBS, DENT COUNTY  
1995-2013**

Name of Employer	Type of Industry/Business	City	New or Exist Year Est.	Number of Jobs														
				1992	1993	1994	1995	1996	1997	1998	2000	2001	2002	2004	2005	2006	2008	2013
All American Apparel (closed 1997)	Awards Jackets	Salem	E 1987	29	29	29	29	29	31	n/a								
American Stave Co. (became Salem Wood in 1998)	Barrel Staves	Salem	E 1962	n/a	n/a	n/a	18	18	n/a									
Astral Sea Ltd.	Incense	Salem	E 1991	n/a	n/a	n/a	n/a	n/a	5	5	6	6	6	n/a	n/a	n/a	n/a	n/a
AW Huber Co., Inc.	Molded Rubber Products	Salem	E 1918	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	10	10	12	n/a
Becherer Cabinet Shop	Custom Cabinets	Salem	E 1955	2	2	2	2	2	2	2	3	3	3	2	2	2	n/a	n/a
Bill McCoy	Ophthalmic Lens Grinding	Salem	E 1978	n/a	n/a	n/a	n/a	n/a	n/a	5	5	4	4	6	6	6	n/a	n/a
Boss Pallett, Inc.	Wood Pallets	Boss	E 1988	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3	3	n/a	n/a
Buick Mine Mill	Underground Mining	Boss	E 1968	125	125	125	125	125	250	230	230	230	200	200	200	1	1	n/a
CanOak USA	Lumber	Salem	E 1980	n/a	400	32	32	32	32	32	30	28	36	40	40	40	40	n/a
Capital Quarries	Limestone	Salem	N	n/a	n/a	n/a	n/a	n/a	n/a	n/a	5	5	5	5	5	5	n/a	n/a
CDS Welding Service	Welding	Salem	E 1993	n/a	n/a	n/a	n/a	n/a	n/a	3	1	1	1	1	1	1	n/a	n/a
Classic Design Embroidery	Pleating/Stitching	Salem	E 2000	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Classic Hardwoods (became CanOak in 1993)	Kiln Dried Lumber	Salem	E 1985	13	n/a													
Creative Essence	Incense, Bath oils	Salem	E 1986	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2	2	n/a	2
Current River Hardwoods	Hardwood Flooring	Salem	N	n/a	n/a	n/a	n/a	n/a	10	10	9	9	10	8	10	10	n/a	n/a
D & D Pallet	Mfg. Wood Pallets & Skids	Salem	E 1995	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2	2	2	2	2	1	n/a
Davis Pallet, Inc.	Wood Pallets & Skids	Boss	N	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3	3	n/a	n/a	n/a	n/a	n/a
Defbar	Industrial Armatures	Salem	E 2004	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Doe Run Co.	Lead Smelting & Battery Recycling	Boss	E 1991	n/a	n/a	130	130	150	150	150	260	260	260	260	260	252	252	25
Don Gill Sawmill	Sawmill/Planning Mill	Salem	E 2004	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Dunlap Sawmill, LLC	Logging	Boss	E 1985	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	12
Hagale Industries (closed in 2002)	Garment Factory	Salem	E 1984	244	270	290	290	290	300	325	200	102	n/a	n/a	n/a	n/a	n/a	n/a
Heartland Metal Finishing	Industrial Electroplating	Salem	E 1987	68	68	68	68	68	60	60	60	58	45	40	50	45	45	45
HFT Sign Co.	Lettered Signs	Salem	E 1989	3	3	3	1	1	1	n/a								
Imperial Products (became Royal Oak in 1998)	Charcoal Briquettes	Salem	E 1960	125	125	125	125	135	125	n/a								
Independent Stave Co. (became American Stave in 1995)	Barrel Staves	Salem	E 1962	18	18	18	n/a											

**Table 7-13 – MANUFACTURERS AND NUMBER OF JOBS, DENT COUNTY (continued)  
1995-2013**

Name of Employer	Type of Industry/Business	City	New or Exist Year Est.	Number of Jobs														
				1992	1993	1994	1995	1996	1997	1998	2000	2001	2002	2004	2005	2006	2008	2013
Integrity Distribution LLC (Ozark River Portable Sinks)	Mfg Wood Partitions/Fixtures	Salem	E 2006	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	8
Irital Mills	Garment Factory	Salem	E 1983	60	60	60	50	n/a										
Jadwin Sawmill	Lumber	Salem	E 1979	30	20	20	20	20	15	15	30	28	28	25	25	25	25	25
Jadwin Trim & Lumber	Mfg Millwork	Salem	E 2006	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	5
Keitzer Manufacturing	Osteopathic Wood Table	Salem	E 1965	2	2	2	2	2	2	2	2	4	4	2	2	2	n/a	n/a
LG Ball Sawmill (became Pyatt in 1993)	Cut Lumber	Salem	E 1964	5	n/a													
Lost Generation Journal	Magazine Publishing	Salem	E 1982	n/a	n/a	n/a	n/a	n/a	n/a	2	2	2	2	1	1	1	n/a	n/a
New Horizons Furniture	Upholstered Furniture	Salem	E 1960	n/a	n/a	n/a	15	15	n/a									
Nivens Lime Quarry	Fertilizer - Lime Spec.	Salem	E 1946	1	1	1	1	n/a										
Paramount Headwear	Garments	Salem	E 1992	n/a	n/a	130	130	130	125	107	107	n/a						
Parks Ready Mix	Ready Mix Concrete	Salem	E 1980	4	5	5	5	5	5	5	7	7	7	6	6	6	4	4
Patsy Enterprises	Mfg Computer Storage Devices	Salem	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Powerbilt Clutch (closed)	Auto Clutches	Salem	E 1993	n/a	25	6	n/a	2	2	2	n/a							
Professional Seal Coating	Asphalt Sealing	Salem	E 1989	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	4	4	n/a	n/a	n/a	3	n/a
Purple Sheets Publishing	Misc Publishing	Salem	E 2010	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Pyatt Sawmill	Sawmill	Salem	E 1964	n/a	5	5	5	5	5	5	5	5	5	n/a	2	n/a	n/a	n/a
Quality Machine Works	Gen. Machining	Salem	E 1988	6	6	6	6	6	6	6	7	7	7	9	9	12	15	15
Royal Oak Enterprise	Charcoal Briquettes	Salem	E 1960	n/a	n/a	n/a	n/a	n/a	n/a	100	100	100	100	100	100	100	100	100
Salem Heating & Cooling	Fireplaces & Furnaces	Salem	E 1970	n/a	5	5	5	5	5	5	n/a	5	5	3	3	3	3	n/a
Salem Publications (Salem News)	Newspaper	Salem	E 1923	15	15	15	15	15	15	16	18	16	18	20	20	22	22	22
Salem Ready Mix (Parker Ready Mix)	Concrete	Salem	E 1923	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	20	n/a	3	3
Salem Wood Products	Barrel Staves	Salem	E 1962	n/a	n/a	n/a	n/a	n/a	55	55	95	95	93	60	62	63	96	96
Scenic Rivers Ind.	Sheltered Workshop	Salem	E 1977	36	36	36	36	36	35	36	36	36	35	30	5	35	35	n/a
Show Me Forest Products (became CanOak in 1993)	Lumber	Salem	E 1980	15	n/a													
Small Miracles	Children's Dress-Up Playwear	Salem	N	n/a	n/a	n/a	n/a	n/a	6	20	20	20	20	20	15	17	17	17
Smith Limestone (became Capital Quarry in 2000)	Limestone	Salem	N	n/a	n/a	n/a	5	5	5	5	n/a							

**Table 7-13 – MANUFACTURERS AND NUMBER OF JOBS, DENT COUNTY (continued)  
1995-2013**

Name of Employer	Type of Industry/Business	City	New or Exist Year Est.	Number of Jobs															
				1992	1993	1994	1995	1996	1997	1998	2000	2001	2002	2004	2005	2006	2008	2013	
Smith Signs	Signs	Salem	N	n/a	n/a	n/a	n/a	n/a	n/a	1	n/a								
Spencer Lumber Co.	Hardwood Lumber	Salem	E 1986	n/a	n/a	n/a	n/a	4	4	4	4	4	4	4	4	4	4	n/a	n/a
Steelville Silkscreen Studio	Commercial Printing	Salem	E 2006	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Timber Charcoal	Charcoal Briquettes	Salem	E 1975	1	n/a	1	n/a												
Timber Industries, Inc. (Hwy 19)	Treated Landscape Timbers	Salem	E 1983	30	30	30	30	8	8	8	7	7	7	7	7	4	n/a	n/a	
Timber Industries, Inc. (Hwy 72)	Lumber	Salem	E 1983	10	10	10	10	8	8	8	8	8	8	30	30	8	n/a	n/a	
Tralor Mate	Prefabricated Metal Ramps	Salem	E 1999	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	4	4
US Apparel, Inc. (became Paramount-Headwear in 1994)	Garment Factory	Salem	E 1988	90	106	n/a	n/a												
Venables Custom Cabinets	Kitchen & Bath Cabinets	Salem	E 1992	n/a	n/a	n/a	n/a	n/a	n/a	4	3	3	3	1	1	1	n/a	n/a	
Victor Furnace	Wood Furnaces	Salem	E 1931	15	15	13	13	13	12	12	12	13	17	12	11	10	10	10	n/a
Village Gallery	Custom Cabinets	Salem	E 1984	22	22	22	22	20	25	20	20	20	12	n/a	12	n/a	12	n/a	
Wal-Mart Stores	Flat Glass Photo-finishing	Salem	E 1923	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	22	n/a
Weber Wood Work	Lumber	Salem	E 1979	10	10	10	5	5	5	5	5	5	5	n/a	n/a	n/a	n/a	n/a	n/a
Wofford Supply (became Salem H&C n 1993)	Fireplaces & Furnaces	Salem	E 1970	5	n/a	n/a													

Source: 2013 Directory of Manufacturers

**Table 7-14 – MANUFACTURERS AND NUMBER OF JOBS, GASCONADE COUNTY  
1995-2013**

Name of Employer	Type of Industry/Business	City	New or Exist Year Est.	Number of Jobs														
				1992	1993	1994	1995	1996	1997	1998	2000	2001	2002	2004	2005	2006	2008	2013
AACU-DAT, Inc.	Industrial Process measuring Equipment	Hermann	E 2001	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	6	6
Accutech Container Labeling	Print grav. Labels	Hermann	E 1991	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	8	n/a
Adam Puchta Winery	Winery	Hermann	E 1855	n/a	n/a	2	2	4	1	1	1	1	1	5	5	5	5	5
Adams Cupboard Co.	Woodworking	Owensville	E 1986	n/a	n/a	n/a	n/a	n/a	n/a	1	1	1	1	n/a	n/a	n/a	n/a	n/a
AMF Playmaster	Pool Tables	Bland	E 1974	60	60	60	60	60	55	60	125	125	110	115	115	100	25	n/a
Arch Enterprises	Wholesale Plastic Scrap	Hermann	E 1993	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	11	n/a
Battocletti Bake Shoppe	Baked Good	Hermann	n/a	n/a	n/a	n/a	n/a	n/a	n/a	6	6	6	6	6	4	4	n/a	n/a
Blanke Plastic Co.	Plastic Parts	Hermann	E 1952	170	170	170	130	130	n/a									
Brown Shoe Co.	Women's Shoes	Owensville	E 1947	455	n/a													
Boettcher Concrete	Ready Mix Concrete	Owensville	E 1957	10	10	10	10	10	11	10	10	11	11	10	10	10	10	10
Bunches Community Copy	Offset Printing	Hermann	E 1994	n/a	n/a	n/a	n/a	n/a	n/a	3	3	3	3	n/a	n/a	n/a	2	n/a
BW Freeman Heel Co. (moved to Cuba in 1994)	Polyurethane Shoe Socks	Owensville	E 1919	58	58	n/a												
C Line Inc	Mfg Misc Indst Mach	Owensville	E 2007	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3
CFV Plastics	Processed Plastics	Hermann	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	30	n/a
Circle D Screen Printing	Commercial Printing	Owensville	E 2001	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Community Copy	Printing	Hermann	E 1994	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	4	4	n/a	n/a
Continental Cement	Cement Mixing	Owensville	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	5	5	5	4
Creative Casting & Eng.	Metal Castings	Hermann	E 1984	7	7	7	7	5	5	4	4	4	4	4	4	3	3	n/a
Cultech Diagnostics	Diagnostic Medical Test Kits	Owensville	n/a	5	2	2	6	6	6	6	6	n/a						
Custom Printing (became Von Hoffman in 2001)	Offset Printing	Owensville	E 1964	258	258	258	258	800	850	600	600	n/a						
Custom Sewing	Kitchen Curtains	Hermann	n/a	n/a	n/a	n/a	n/a	n/a	1	1	1	n/a						
Damhorst Toys Ltd.	Mfg. Wooden Puzzle Stools	Hermann	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	6	6	6	8	8	8
Die Heimat	Mfg Dies/Tools/Jigs	Hermann	E 1989	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Don's Place (became Elmer's in 1995)	Slaughter House	Morrison	E 1978	2	2	2	n/a											
Doran Chemical Co.	Auto Cleaning Chemicals	Rosebud	E 1958	2	2	2	1	1	1	n/a								
Elastin Products	Lab Enzymes	Owensville	E 1971	3	3	3	3	3	3	3	3	3	3	3	3	4	4	4
Elmer's Place (became Our Place in 1998)	Slaughter House	Morrison	E 1978	n/a	n/a	n/a	2	2	2	n/a								
EmHart Glass Mfg.	Glass	Owensville	E 1970	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	55	55	55	64	54	54
Executive Framing	Picture Frames	Hermann	E 1980	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2	2	2	n/a	n/a	n/a	n/a	n/a

**Table 7-14 – MANUFACTURERS AND NUMBER OF JOBS, GASCONADE COUNTY (continued)**  
**1995-2013**

Name of Employer	Type of Industry/Business	City	New or Exist Year Est.	Number of Jobs															
				1992	1993	1994	1995	1996	1997	1998	2000	2001	2002	2004	2005	2006	2008	2013	
Fabricated Structures (moved to Belle in 2001)	Steel Sign Poles	Owensville	E 1992	n/a	n/a	n/a	12	12	15	15	n/a								
Finale Engineering	Machine Shop	Rosebud	E 1960	34	34	34	34	n/a											
Finale Int'l Tool	Machine Shop	Rosebud	E 1960	n/a	n/a	n/a	n/a	30	32	35	22	25	n/a	n/a	n/a	n/a	n/a		
Ford Tool & Mold	Molded Plastic	Hermann	E 1953	n/a	n/a	n/a	2	2	2	n/a	5	n/a							
G & L Screen printing	Textile Screen Printing	Hermann	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2	2	2	2	2	2	2	
Gasco Concrete	Concrete Products	Hermann	E 1955	4	3	3	n/a												
Graf Printing Co.	Newspaper	Hermann	E 1854	15	15	15	15	15	10	12	13	13	5	9	9	9	9	9	
Graphic Concepts	Print Shop	Bland	E 1986	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2	2	n/a	n/a	
Greenfield Research	Auto Trimmings	Hermann	E 1989	65	65	95	95	160	80	80	n/a								
Grimco Signs, Inc.	Signs	Owensville	E 1875	32	32	32	39	39	48	47	47	47	47	47	100	60	60	60	
Handi-Pac, Inc.	Plastic Toddler Toys	Hermann	E 1990	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	5	n/a	n/a
Harbison Corp.	Molded Plastic Parts	Hermann	E 1952	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	83	83	83
Hawthorn Missouri	Canvas Products	Hermann	E 1982	18	18	18	18	18	18	20	20	20	20	15	15	25	n/a	n/a	
Herberle Packing Co.	Meat Processing & Packing	Hermann	E 1961	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3	2	2	2	2	2	
Herkert & Meisel Trunk Co., Inc.	Mfg. Canvas Shoe Displays	Owensville	E 1888	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3	3	3	3	
Hermann Brewing Co.	Brewery	Hermann	E 2002	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	6	6	6	n/a	
Hermann Lumber	Building Products	Hermann	E 1922	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	15	n/a	
Hermann Printing	Offset Printing	Hermann	E 1970	3	3	3	3	3	3	3	3	2	2	2	2	2	n/a	n/a	
Hermann Ready Mix	Concrete	Hermann	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	4	4	n/a	n/a	
Hermann Sand & Gravel	Sand Mining	Hermann	E 1952	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	6	8
Hermannhof, Inc.	Winery	Hermann	E 1978	25	25	25	25	25	6	6	6	13	13	20	20	12	12	12	
High Performance Materials	Electrometallurgical products	Hermann	E 1991	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	1	n/a
Hoffman Bros. Robe Co.	Choir Robes	Owensville	n/a	n/a	n/a	n/a	40	40	n/a	n/a	22	n/a	32	22	n/a	n/a	n/a	n/a	
Home, Inc.	Mfg. Electronic enclosures	Hermann	E 1981	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	30	35	35	n/a	
Hot-Z Co.	Plastic Photo Albums	Hermann	E 1969	6	6	6	6	6	6	6	n/a								
House of Metal Enclosures (O M E H Inc)	Electronic Enclosures	Hermann	E 1974	45	45	33	33	33	35	30	30	25	20	n/a	n/a	n/a	n/a	n/a	
Innomation Co.	Injection Molding	Morrison	n/a	n/a	n/a	n/a	n/a	n/a	3	3	3	n/a	n/a	n/a	n/a	n/a	n/a	5	
Jahabow Industries	Store Fixtures	Owensville	E 1977	101	101	101	101	150	160	100	100	150	200	180	200	145	145	n/a	
Jeff Heintz Welding	Welding	Bland	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2	2	1	1	2	2	2	1	n/a	
Jefferson Products	AC filters & Retail Units	Owensville	E 1983	26	26	28	28	28	34	38	38	33	31	30	33	30	30	30	
John Scego Auto Body	Production Powder Coating	Owensville	E 1981	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	8	n/a	n/a	
Laclede Christy Products (became Emhart Glass in 2002)	Clay Products	Owensville	E 1970	50	50	50	50	50	55	56	60	64	n/a	n/a	n/a	n/a	n/a	n/a	

**Table 7-14 – MANUFACTURERS AND NUMBER OF JOBS, GASCONADE COUNTY (continued)  
1995-2013**

Name of Employer	Type of Industry/Business	City	New or Exist Year Est.	Number of Jobs														
				1992	1993	1994	1995	1996	1997	1998	2000	2001	2002	2004	2005	2006	2008	2013
Lane Building Products	Sheet Metal Fabrication	Owensville	E 1986	8	8	8	8	8	8	8	8	8	8	n/a	n/a	n/a	n/a	n/a
Langenbert Hat (became Langenburg Outdoor)	Cloth & Leather Hats	Owensville	E 1860	n/a	n/a	50	50	50	60	63	48	n/a						
Langenburg Outdoor Products	Outdoor Textile Items	Owensville	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	14	n/a	n/a	n/a	n/a	n/a	n/a
Laser Light Technologies	Laser Cutting	Hermann	N 1992	n/a	15	15	30	30	45	45	45	45	30	25	20	20	30	n/a
Leather Technology, Inc.	Leather Fiberboard	Hermann	E 1994	n/a	n/a	n/a	25	40	55	n/a								
Lennerston Sample	Textile Sample Cards & Books	Hermann	n/a	n/a	n/a	n/a	n/a	n/a	58	40	43	43	40	60	60	50	50	50
Limberg's Sawmill	Lumber	Rosebud	E 1976	3	3	3	3	3	3	3	3	4	4	n/a	n/a	n/a	n/a	n/a
Lionberger Lumber	Sawmill	Hermann	E 1974	7	4	4	4	4	4	4	4	4	4	1	1	1	1	n/a
Lite A Rama Portable Signs	Electric Signs etc.	Rosebud	E 1960	n/a	n/a	n/a	n/a	2	2	2	2	2	2	n/a	n/a	n/a	n/a	2
Load Master Fabricating	Mfg Transp Equip	Rosebud	E 2002	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	25
Lynflex West	Shoe Insoles & Components	Owensville	E 1958	70	70	75	75	75	80	35	55	55	55	30	30	31	31	25
Kelleys Logging LLC	Logging	Owensville	E 2004	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Marconi Data Systems (became Marsh Printing in 2002)	Assembly, Handling & Pkg. Materials & Supplies	Owensville	E 1988	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	35	n/a	n/a	n/a	n/a	n/a	n/a
Marsh Co. (became Marconi Data Systems in 2001)	Material Assembly	Owensville	E 1988	22	25	31	31	31	35	35	35	n/a	30	30	35	n/a	n/a	n/a
Marsh Shipping Supply	Materials Supplies Handling	Owensville	E 1988	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	35	n/a	n/a	35
Matrix Packaging (became Pretium in 2000)	Injection & Blow Molded Plastic Parts	Hermann	n/a	n/a	n/a	n/a	n/a	n/a	120	100	n/a							
MFA Agri-Services	Mix Feed, Fert. & Chemicals	Owensville	E 1988	35	35	18	18	11	15	15	15	14	12	12	14	14	n/a	n/a
Mid-Missouri Graphics (closed in 2002)	Printing	Owensville	E 1978	67	67	67	67	67	75	75	70	60	n/a	n/a	n/a	n/a	n/a	n/a
Midwest Hi Tech Publishers	Book Publishing	Hermann	E 1988	n/a	n/a	n/a	n/a	n/a	n/a	2	2	2	2	n/a	n/a	n/a	n/a	n/a
Missouri Valley Renewable Energy LLC	Ret Photovoltaic Devices	Hermann	E 2003	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3
Moore Gear & Mfg.	Worm Wheels	Hermann	E 1955	30	30	30	30	30	35	37	37	30	35	38	35	37	49	58
Moellinger Electronics	Mfg. Ringing Equipment	Hermann	E 1944	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3	3	3	n/a	n/a	2
Mules & More	Magazine Publishing	Bland	E 1989	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	5	4	4	4	4	4

**Table 7-14 – MANUFACTURERS AND NUMBER OF JOBS, GASCONADE COUNTY (continued)**  
**1995-2013**

Name of Employer	Type of Industry/Business	City	New or Exist Year Est.	Number of Jobs														
				1992	1993	1994	1995	1996	1997	1998	2000	2001	2002	2004	2005	2006	2008	2013
My Father's Signs	Signs	Hermann	E 1987	n/a	n/a	n/a	2	n/a										
New Orleans Style Shaved Ice	Misc Publishing	Owensville	E 2000	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Neoplastics Inc.	Injection Molding & Automation Controls	Hermann	E 1995	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	50	40	50	n/a	n/a	n/a	n/a
Oncken Machine Shop	Machine Shop	Hermann	E 1981	3	3	3	3	3	3	3	3	4	4	3	5	5	5	5
Our Place Restaurant	Slaughter House	Morrison	E 1978	n/a	n/a	n/a	n/a	n/a	n/a	5	5	5	5	n/a	n/a	n/a	n/a	n/a
Peterson Oil Co	Petroleum Refiner	Owensville	E 2006	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3
Pipe Styles Signs	Mfg Signs	Hermann	E 2011	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Polytech Industries (closed)	Plastic Fabricating	Owensville	E 1965	9	9	9	n/a											
Precise Machine Works, LLC	Mfg Aircraft Parts/Equip	Hermann	E 2004	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Press Dot LLC Margin	Misc Publishing	Bland	E 2011	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Pretium Packaging	Injection & Blow Molded Plastic Parts	Hermann	E 1952	n/a	n/a	n/a	n/a	n/a	n/a	n/a	130	100	98	100	100	n/a	n/a	n/a
Protein Preparations, Inc	Mfg Proteins for Cosmetics	Owensville	E 1986	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	4
Quality Tool	Tool & Die	Owensville	E 1982	5	5	5	5	5	5	5	9	9	9	8	8	10	10	10
Qubic AAMF Worldwide	Pool Tables	Bland	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	100	n/a
Rethemeyer Custom Wood Work	Custom Wooden Cabinets	Hermann	E 1990	n/a	n/a	n/a	n/a	n/a	n/a	4	4	4	6	5	5	5	5	5
Roberson Tool & Die LLC	Mfg Industrial Machinery, Mfg Aircraft Parts/Equip, Mfg Surgical/Med Instr.	Bland	E 2002	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	5
Rosebud Metalworks LLC	Mfg Machine Tools-Cutting	Rosebud	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Rosebud One, Inc.	Machine Shop	Rosebud	E 1960	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	15	15	11	11
RR Donnelley	Books Publishing	Owensville	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	201
Ruff Acres Farm	Books Publishing	Hermann	E 2000	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
S & S Packing (closed)	Slaughtering	Bland	E 1967	2	2	2	2	2	n/a									
Sangamon Graphics	Greeting Cards	Owensville	E 1988	15	22	22	22	22	35	30	11	n/a						
Schneider Excavators	Construction Machinery	Owensville	E 1987	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Schwans Sales Enterprise, Inc	Mfg Food Preparations	Hermann	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Select Powder Coating LLC	Mfg Misc Indst Mach	Owensville	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	12
Sellers Welding & Repair LLC	Welding Repair	Owensville	E 1995	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Sho-Me Livestock	Slaughtering	Bland	E 2002	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	18	18

**Table 7-14 – MANUFACTURERS AND NUMBER OF JOBS, GASCONADE COUNTY (continued)  
1995-2013**

Name of Employer	Type of Industry/Business	City	New or Exist Year Est.	Number of Jobs														
				1992	1993	1994	1995	1996	1997	1998	2000	2001	2002	2004	2005	2006	2008	2013
Show Me Caviar	Mfg Canned/Cured Fish	Morrison	E 2002	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Spirit Newspapers of MO - Hermann Advertiser Courier	Advertiser & Newspaper Publishing	Hermann	E 1800	n/a	n/a	n/a	n/a	n/a	n/a	n/a	4	4	4	3	3	4	4	8
Star Joy	Christmas Figures & Ornaments	Hermann	E 1996	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2	2	2	2	2	2	n/a
Steven Mfg. Co.	Christmas Decorations, etc.	Hermann	E 1954	100	100	125	125	125	80	50	40	40	25	20	30	n/a	n/a	n/a
Stone Hill Wine Co.	Winery	Hermann	E 1965	50	50	50	50	50	50	50	40	100	100	100	130	45	45	45
Styl-Bilt Cabinet	Cabinets	Hermann	E 1971	5	n/a													
Stylemaster Cap	Headwear & Caps	Owensville	E 1982	n/a	n/a	35	35	52	60	60	65	45	n/a	n/a	n/a	n/a	n/a	n/a
Swiss Meat & Sausage	Meat Processing	Hermann	E 1969	n/a	n/a	n/a	n/a	8	8	8	8	8	8	10	15	15	15	15
Swiss Processing PLT	Meat Processing	Hermann	E 1969	8	8	8	8	n/a										
Thistle, Inc.	Custom Vinyl Heat Sealing Products	Owensville	E 1981	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	35	28	40	40	n/a	n/a
Todd Lumber Co.	Sawmill	Hermann	E 1992	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	5	4	1	4
Toolroom, Inc.	Injection Molds & Dies	Owensville	E 1979	30	30	30	30	40	50	50	47	47	47	60	50	60	60	60
Tri-B Crafts	Millwork	Hermann	E 1984	3	3	3	3	3	3	3	3	3	3	n/a	n/a	n/a	n/a	n/a
Trim Fit	Wooden Floor Trusses	Owensville	E 2004	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	15	15
Von Hoffman Graphics	Offset Printing	Owensville	E 1964	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	500	500	500	500	500	n/a	n/a
Wagner Bros.	Custom Woodworking	Hermann	E 1949	n/a	n/a	n/a	1	1	1	1	n/a							
Walk Easy Mfg.	Shoe Insole Materials	Owensville	N 1997	n/a	n/a	n/a	n/a	n/a	n/a	12	28	28	30	21	14	28	10	10
Warden Publishing	Newspaper	Owensville	E 1949	8	8	8	8	8	8	8	9	9	12	14	14	14	14	14
Wenwood Farm Winery LLC	Winery	Bland	E 2003	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
World Class Signs	Signs etc.	Bland	E 1986	n/a	n/a	n/a	n/a	3	3	3	4	4	2	2	2	2	2	n/a
Yamnitz Pre-Mix Concrete	Concrete Products	Owensville	E 1950	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	8	8	8	8	8

Source: 2013 Directory of Manufacturers

**Table 7-15 – MANUFACTURERS AND NUMBER OF JOBS, MARIES COUNTY  
1995-2013**

Name of Employer	Type of Industry/Business	City	New or Exist Year Est.	Number of Jobs														
				1992	1993	1994	1995	1996	1997	1998	2000	2001	2002	2004	2005	2006	2008	2013
Aurthur Salts LLC	Mfg Chemical Prep	Vienna	E 2012	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Belle Business Forms	Offset Printing	Belle	E 1987	13	13	13	13	13	15	16	9	9	9	16	16	16	16	n/a
Belle Counter Co.	Leather Fiber Shoe	Belle	E 1937	14	14	14	14	14	15	17	20	20	20	20	20	24	n/a	n/a
Butcher Shop	Meat Packing	Vienna	E 1976	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	7	7	n/a	n/a
Capital Printing	Print Shop	Vienna	E 1976	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	4	n/a	n/a	n/a
Classic Choice Pet foods	Dog & Cat Food	Vienna	E 2000	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2	n/a
Cotton Belle, Inc.	Futons, Covers & Cushions	Belle	E 1989	n/a	n/a	n/a	n/a	n/a	12	13	12	12	12	10	10	10	10	10
Fabricated Structures (closed)	Signs & Billboards	Belle	E 1992	n/a	n/a	n/a	n/a	n/a	n/a	n/a	25	25	n/a	n/a	n/a	n/a	n/a	n/a
Feeler Lumber	Lumber	Vienna	E 1961	n/a	n/a	n/a	1	1	1	2	5	5	5	5	2	2	2	2
Green Cabinet Shop	Custom Wood Kitchens	Belle	E 1983	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3	3	4	4
Hayes Lumber Co. (became Feeler Lumber in 1995)	Lumber	Vienna	E 1961	1	1	1	n/a											
Heartland Box Co.	Corrugated Shipping	Belle	E 1985	12	12	12	12	10	10	12	10	9	9	n/a	n/a	n/a	n/a	n/a
Huntco Healthcare (became Invacare in 2000)	Nursing Home & Hospital Furniture	Belle	E 1981	75	75	50	50	n/a										
Invacare Corp.	Nursing Home Furniture	Belle	E 1981	n/a	n/a	n/a	n/a	n/a	n/a	n/a	60	60	n/a	n/a	n/a	n/a	n/a	n/a
Kingsford Products	Charcoal	Belle	E 1956	125	125	125	125	125	120	125	111	111	120	120	120	124	124	124
Lemberger Company	Computers	Vienna	E 1978	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	19	n/a
Liberty Press	Offset Printing	Vienna	E 2002	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2	n/a	n/a	n/a
Log-Lane Box Co.	Corrugated Shipping Containers	Belle	E 1985	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	10	10	n/a	n/a
Logic manufacturing, LLC	Mfg Misc Products	Belle	E 2010	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Maries County Gazette	Newspaper	Vienna	n/a	2	2	2	2	2	2	2	2	2	2	1	1	1	1	n/a
Missouri Specialty Foods	Mfg Cereal	Belle	E 2008	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	9
Sho-Me Livestock Cooperative	Food Dehydration Equipment	Belle	E 2002	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	11
Simpson's Custom Cabinets	Custom Cabinets	Belle	E 1992	n/a	n/a	n/a	n/a	n/a	n/a	2	2	2	2	3	3	3	n/a	n/a
Struemph Charcoal	Charcoal	Belle	E 1951	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3	3	3	8	8	n/a
Royal Oak (Strumph Charcoal (PA))	Charcoal	Belle	E 1951	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	1	8	12	n/a	n/a	8
Thistle, Inc. (moved to Owensville in 2002)	Custom Vinyl Heat Sealing Products	Belle	E 1981	n/a	n/a	n/a	n/a	n/a	n/a	38	37	35	n/a	n/a	n/a	n/a	n/a	n/a
Top This, Inc. (closed)	Hats	Vienna	E 1860	37	37	37	50	50	21	n/a								
Tri-County Newspapers	Newspaper	Belle	E 1987	6	6	6	6	6	6	6	9	9	9	1	10	10	10	10
Vienna Machine & Tool	Machine Shop	Vienna	E 1984	n/a	n/a	n/a	n/a	n/a	10	10	10	10	10	5	5	5	5	5
Wow This is Pizza - Roger Schulte	Mfg. Frozen Pizza	Vienna	E 1992	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2	2	5	5	3	3	n/a

Source: 2013 Directory of Manufacturers

**Table 7-16 – MANUFACTURERS AND NUMBER OF JOBS, OSAGE COUNTY  
1995-2013**

Name of Employer	Type of Industry/Business	City	Year Est.	Number of Jobs														
				1992	1993	1994	1995	1996	1997	1998	2000	2001	2002	2004	2005	2006	2008	2013
Advanced Biomass Carbon, LLC	Equip Designer & Mfg	Bonnots Mill	1996	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Beaulieu & Sons	Logging	Linn	2010	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Capital Rock Quarries	Crushed Stone Mining	Linn	2011	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	80	80
Darryl Wolken Custom Cabinets	Mfg. Custom Cabinets	Westphalia	1997	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	1	1	5	5	5	5	5
Electric Avenue	Mfg Elec Equip/Supplies	Linn	2010	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	4
Elsevier, Inc. Linn Dist. Center	Publishing	Linn	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	25	125
Esterhold Farm LLC	Mfg Farm Mach/Equip	Freeburg	E 2005	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Ewers Processing	Meat Processing	Meta	E 1997	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	4	n/a	n/a	n/a
Freeburg Hardwood Products	Hardwood Products	Freeburg	E 1973	3	3	3	3	3	3	5	5	5	5	55	n/a	n/a	6	n/a
Freeburg Processing Plant	Meat Processing	Freeburg	n/a	n/a	n/a	n/a	n/a	n/a	3	3	3	3	3	n/a	n/a	n/a	n/a	n/a
Freedom Products Co.	Furniture	Linn	E 1920	20	20	20	20	20	14	15	12	11	11	14	14	14	14	14
Freedom Products Co.	Hardwood Lumber	Linn	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	10	n/a	n/a	n/a	n/a	n/a	n/a
Glenn Dudenhoefter	Logging	Chamois	E 2004	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Gradel Charcoal Co.	Hardwood Charcoal	Freeburg	E 1949	1	1	1	1	1	1	1	1	n/a						
Haslag Precision Tool & Mach, LLC	Mfg Ind Machine, Mfg Dies/Tools/ Jigs	Loose Creek	2000	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Hatfield Timber Products	Saw & Planning Mill	Linn	E 1972	n/a	n/a	n/a	11	13	11	12	11	10	12	11	11	11	11	11
Haviland Corp	Rubber Parts	Linn	E 1946	20	20	20	20	20	18	18	18	18	18	18	18	18	18	18
High Impact	Mfg Dresses	Meta	2009	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Hilkemeyer's General Store	Wooden Portable Buildings	Freeburg	E 1901	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3	3	5	n/a
JAK (Heubler's) Industries	Pool Sticks & Cases	Linn	E 1973	16	16	16	16	16	15	16	14	12	3	5	5	4	7	7
J. Voss Cabinet Shop	Wooden Cabinets	Linn	E 1995	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	7	5
Jones & Turner, Inc.	Fire Clay Mining	Linn	E 1935	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	12	12
Linn Printing Co.	Comm. Printing	Linn	E 1980	2	2	2	2	4	4	4	4	3	3	3	3	3	3	3
Mantle Mining Co.	Mining for Fire Clay	Linn	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	6	6	6	6	3	n/a	3
MFA Inc.	Fertilizer	Chamois	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	1	1	n/a	n/a
Morrison Apparel	Uniforms	Chamois	E 1981	26	26	26	26	26	20	18	25	24	20	20	25	23	23	n/a
Observer Publishing	Newspaper	Linn	E 1876	8	8	8	8	8	8	8	8	6	6	10	10	10	10	10
Osage County Concrete	Ready Mix Concrete	Linn	E 1961	7	7	7	7	7	7	7	7	8	8	7	7	9	9	n/a
Osage Custom Pallets	Mfg Pallets/Skids	Linn	2007	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	8
Osage Industries Inc.	Van Conversions	Linn	E 1982	52	52	70	70	70	75	80	82	82	50	65	50	45	45	n/a
Pasture Fresh	Poultry Processing	Bonnots Mill	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	6
Patio Chef (closed)	Charcoal	Meta	E 1950	45	45	45	45	45	45	40	n/a							
Play-Mor Trailers	RVs	Westphalia	E 1964	109	109	109	109	109	109	109	109	85	85	100	100	170	80	80
Quaker Window	Vinyl Window etc.	Freeburg	E 1947	350	350	300	300	300	350	365	400	400	500	500	625	500	500	450
Quality Custom Molding	Custom Plastic Molding	Linn	E 2002	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	25	25	25	42

**Table 7-16 – MANUFACTURERS AND NUMBER OF JOBS, OSAGE COUNTY (continued)  
1995-2013**

Name of Employer	Type of Industry/Business	City	New or Exist Year Est.	Number of Jobs															
				1992	1993	1994	1995	1996	1997	1998	2000	2001	2002	2004	2005	2006	2008	2013	
Rhino Lining of Central MO	Truckbed Liners	Linn	E 1997	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3	n/a	
Royal Oak Enterprises	Charcoal	Meta	E 1950	n/a	n/a	n/a	n/a	n/a	n/a	n/a	50	11	11	4	4	4	4	4	
S & S Metal Fabricating	Machine Shop	Chamois	E 1979	6	9	9	9	7	7	7	9	9	9	7	7	7	20	20	
Schell & Kemper, Inc. Diamond Feeds	Pet Food	Meta	E 1970	27	42	53	53	98	105	100	130	120	130	125	120	120	120	120	
Schlueter Co.	Plastic Coolers & Blow Molding	Linn	E 1976	55	55	55	55	55	50	48	37	33	47	n/a	n/a	n/a	n/a	n/a	
Skidmore Lumber	Millwork	Freeburg	E 1982	4	4	4	4	4	4	4	9	9	9	10	10	10	10	10	
Thomas A Scherf	Meat Packing Plant	Loose Creek	2005	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2005
Unterrified Democrat (became Observer)	Newspaper	Linn	E 1866	n/a	n/a	n/a	n/a	n/a	n/a	5	5	n/a							
Weber Meat Service	Slaughter House	Freeburg	E 1963	5	5	5	5	5	5	5	4	4	4	n/a	n/a	n/a	n/a	n/a	
Welschmeyer Fabrication	Steel, Stainless & Aluminum Fabrication	Freeburg	E 1983	n/a	n/a	n/a	n/a	n/a	1	1	1	1	1	3	3	1	1	n/a	
Westphalia Milling	Livestock Feed	Westphalia	E 1921	8	8	8	8	8	8	8	8	8	8	7	7	3	3	3	
Wieberg Red-E-Mix	Ready Mix Concrete	Meta	E 1960	9	9	9	9	14	14	15	15	15	15	2	2	2	2	2	
Wood Stove	Custom Cabinets	Westphalia	E 1989	n/a	n/a	n/a	n/a	n/a	n/a	2	2	2	2	1	1	1	n/a	n/a	
Woodworking Siegs	Mfg Millwork	Chamois	E 2006	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2

Source: 2013 Directory of Manufacturers

**Table 7-17 – MANUFACTURERS AND NUMBER OF JOBS, PHELPS COUNTY  
1995-2013**

Name of Employer	Type of Industry/Business	City	New or Exist Year Est.	Number of Jobs														
				1992	1993	1994	1995	1996	1997	1998	2000	2001	2002	2004	2005	2006	2008	2013
Advance Chemical Products (became Canfil in 2000)	Liquid Aerosol Pkg.	St. James	E 1989	10	10	10	10	10	12	6	n/a							
Aero Graphixs Overseas Dealer	Mfg computer Peripheral Equipment	Rolla	2010	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3
Anderson	Food Preparations	Rolla	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	15	n/a
Apache Signs	Misc. Electric Signs	Rolla	E 1990	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2	2	2	2	n/a	n/a
Asphalt Products, Inc	Mfg Paving Materials	Rolla	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	40
Asphalt Products Rolla	Mfg. Asphalt Mix/Blocks	Rolla	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3	3	3	3	6	6	6
Babcock Custom Woodworking	Custom Woodworking	Rolla	E 1960	n/a	n/a	n/a	n/a	n/a	n/a	2	2	2	2	n/a	n/a	n/a	n/a	n/a
Barnes Engine Rebuilders	Engine Rebuilding	Rolla	N	n/a	n/a	n/a	n/a	n/a	5	6	6	6	6	4	4	4	n/a	n/a
Bay Mfg. (closed)	Children's Outerwear	Rolla	E 1987	25	25	40	40	40	20	n/a								
BCI Corp.	Roof & Floor Trusses	Rolla	E 1971	30	30	30	30	30	33	30	25	29	25	30	30	30	23	n/a
Beck Materials Co.	Crushed Limestone	Rolla	E 1968	n/a	n/a	n/a	9	9	9	n/a								
Betz Bros.	Offset Printing	St. James	E 1962	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	10	n/a
Bills Custom Welding	Welding	Rolla	E 1979	n/a	n/a	n/a	n/a	n/a	n/a	4	4	4	4	4	4	5	n/a	n/a
Bixler Printing	Offset Printing	Rolla	E 1964	4	4	4	4	4	4	4	4	4	4	4	4	4	0	n/a
Bluebird Garden Quilt	Comforters & Quilts	Rolla	E 1999	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	1	n/a
Bluegrass Now Magazine	Magazine Publishing	Rolla	E 1990	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3	3	5	5	4	n/a
Boba Bliss	Mfg Gen. Indust. Mach.	Rolla	2009	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	4
Bookout Machine Shop	Machine Shop	Rolla	E 1987	3	3	3	n/a											
Breckenridge Materials, Inc.	Ready Mix Concrete	Rolla	E 1963	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	14	n/a	n/a	n/a	n/a
Brewer Science	Specialty Chemicals	Rolla	E 1981	50	50	50	50	85	120	150	165	170	215	250	300	260	260	260
Briggs & Stratton	Small Engines	Rolla	N 1995	n/a	n/a	n/a	n/a	250	300	400	600	750	630	735	1000	800	0	n/a
Bureau of Land Management	Coal Mining Services	Rolla	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Business Forms Unlimited	Business Forms & Offset Printing	Rolla	E 1991	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2	2	n/a	n/a	n/a	2	2
California Mfg. Co. (closed)	Garment	St. James	E 1960	102	112	112	112	112	115	n/a								
Canfil Industry	Aerosol Pkg. Service	St. James	E 1989	n/a	n/a	n/a	n/a	n/a	n/a	n/a	6	6	6	6	6	n/a	n/a	n/a
Can-Tex Industry	Plastic Pipe	Rolla	E 1972	55	55	55	90	90	100	100	100	110	125	100	100	100	100	n/a
Capital Quarries Co.	Crushed Limestone	Rolla	E 1968	n/a	n/a	n/a	n/a	n/a	n/a	10	8	8	10	4	4	4	4	6
Case Logging Incorporated	Logging	Edgar Springs	2010	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3
Century Signs & Designs	Signs & Billboards	Rolla	E 1989	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3	3	3	3	4	5	5	5
Century Signs & Designs (moved to Rolla in 2000)	Signs & Billboards	St. James	E 1989	n/a	n/a	n/a	n/a	n/a	2	3	n/a							

**Table 7-17 – MANUFACTURERS AND NUMBER OF JOBS, PHELPS COUNTY (continued)  
1995-2013**

Name of Employer	Type of Industry/Business	City	Year Est.	Number of Jobs														
				1992	1993	1994	1995	1996	1997	1998	2000	2001	2002	2004	2005	2006	2008	2013
Chez-Rene	Contract Cabinet Design	Rolla	2005	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3
Chris Smith Logging	Logging	Newburg	E 1989	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2	2	4	2	2	2	n/a
Cohen Architectural	Wood Filing Cabinets	St. James	E 1982	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	10	17
Cohn Athletics	Athletic Clothing	St. James	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	8	50	50	n/a	
Collectables, Inc.	Porcelain Dolls	Rolla	E 1979	26	26	26	26	26	30	15	14	10	9	10	10	4	4	
Color Plus Printing	Offset Printing	Rolla	E 1968	n/a	n/a	n/a	n/a	n/a	n/a	7	7	7	7	8	8	8	n/a	2
Comotion Technologies	electronic Computers	Rolla	2007	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Complete Tool & Die	Machine Shop	St. James	N 1997	n/a	n/a	n/a	n/a	n/a	n/a	9	14	15	16	15	15	12	7	n/a
Compliers	Mfg. Fish Hook Removers	Rolla	E 1994	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2	2	2	2	n/a
Covico Mfg.	Mfg. auto Engines	Rolla	N	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3	3	3	3	2	2	2
Crider's Welding	Welding	Rolla	E 1982	n/a	n/a	n/a	n/a	n/a	n/a	1	1	1	2	1	1	1	1	n/a
Culpepper Publishing & Multimedia	Publishing/Multimedia	Rolla	2004	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Custom Mfg. Co.	Injected Molded Parts	Newburg	E 1988	4	4	4	4	4	4	4	4	4	4	3	3	3	n/a	4
CZ Technology LLC	Mfg surgical/Med Instr.	Rolla	2010	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	5
Dactronix	Electric Timers	Rolla	E 1988	n/a	n/a	n/a	20	20	2	2	n/a							
Davis Signs	Signs	Rolla	E 1987	n/a	n/a	n/a	n/a	1	1	n/a	n/a	n/a	n/a	1	1	1	1	n/a
DCI	Personal Computers	Rolla	E 1985	12	12	12	n/a											
Dean Design, Diversified	Commercial Art/Graphic	Newburg	E 1982	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2	n/a
Demmatec Foundation, Inc. (became Partner Precision in 1998)	Machine Shop	Rolla	N	n/a	n/a	n/a	n/a	n/a	7	n/a								
Designs by Dills	Household Furniture	Rolla	E 1981	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	1	1	1	1	1	n/a
D L & C company LLC	Sawmill	Newburg	1983	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	5
Don's Pro Shop	Screen Printing	Rolla	N	n/a	n/a	n/a	n/a	n/a	2	2	2	2	2	n/a	n/a	n/a	n/a	n/a
Edge Solutions LLC	Mfg Computer Interface Equipment	Newburg	2008	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	5
Elite Audio & Motorsports	Audio Electronic Systems	Rolla	E 1999	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	1	n/a
Eshenroder & Sons (closed)	Offset Printing	St. James	E 1964	12	n/a													
Exquisite Cabinetry	Custom Wood Cabinets	Rolla	E 1991	n/a	n/a	n/a	n/a	n/a	n/a	1	1	1	1	1	1	1	n/a	n/a
Feeler Lumber Co.	Sawmill	Rolla	N	n/a	n/a	n/a	n/a	n/a	5	5	5	5	5	10	10	10	10	n/a
Federation Map Co.	Publisher	Rolla	E 1989	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	1	n/a	n/a
Ferrigno Vineyard	Vineyard	St. James	1976	2	2	2	2	2	2	5	5	3	3	3	3	3	6	3
Ferrigno Winery	Winery	St. James	1982	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	6
Fine Line Cabinetry	Mfg Wood Kitchen Cabinets	St. James	2006	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Float-Aire Mid America	Mfr. Refrigerator Parts	Rolla	E 1947	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2	2	2	2	2	2	2

**Table 7-17 – MANUFACTURERS AND NUMBER OF JOBS, PHELPS COUNTY (continued)  
1995-2013**

Name of Employer	Type of Industry/Business	City	New or Exist Year Est.	Number of Jobs														
				1992	1993	1994	1995	1996	1997	1998	2000	2001	2002	2004	2005	2006	2008	2013
For Your Convenience - Prock	Custom Laminated Cabinets	St. James	E 1985	n/a	n/a	n/a	30	30	36	40	50	50	50	40	45	40	50	n/a
Forest City Packing	Slaughter House	St. James	E 1952	4	4	4	4	4	4	3	3	4	4	4	4	4	n/a	n/a
Foster's Bakery (closed)	Baked Goods	Rolla	E 1956	n/a	12	12	n/a											
Gargus Sawmill	Industrial Lumber	St. James	E 1974	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	8	6	6	6	6
Gauntlet Paint	Paint	Rolla	E 1976	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	4	4	3	3	3
General Machine Shop Service	Machine Shop	Rolla	N	n/a	n/a	n/a	n/a	n/a	n/a	3	3	3	3	5	5	5	5	5
Global Industrial Coatings	Designs Industrial coatings	Rolla	E 1995	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2	10	2	5
Halo Candle Co	Mfg Misc Products	St. James	2004	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3
Hamilton's Wood Cabinets	Wood Cabinets	St. James	E 2001	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	1	n/a	n/a
Havin Concrete Materials	Ready Mix Concrete	Rolla	E 1963	15	15	15	15	15	16	26	20	16	20	n/a	15	15	n/a	n/a
Havin Materials	Sand & Gravel	Rolla	N	5	5	5	5	5	5	5	7	7	7	6	6	6	8	n/a
Heinrichshaus Vineyards	Winery	St. James	E 1978	5	5	5	3	3	3	3	3	1	1	3	3	3	3	3
Hollinger International	Printing	St. James	E 1996	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3	n/a	n/a	n/a	n/a
Hollis Cabinets Inc	Mfg Wood Kitchen Cabinets	Newburg	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	4
Hi Striker Co.	Dipping Tanks	St. James	E 1986	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3	5	5	5	5
HSE	Skidsteer Work	Jerome	2007	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Journal Publishing Co.	Magazine Publishing	Rolla	N	n/a	n/a	n/a	n/a	n/a	n/a	6	6	6	6	n/a	n/a	n/a	n/a	n/a
Kenneth Parker	Mfg Concrete Products	Rolla	2010	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Kent Jewelry	Precious Jewelry	Rolla	N	n/a	n/a	n/a	n/a	n/a	n/a	8	8	4	4	6	7	7	n/a	n/a
Key Sport/Printing	Screen Printing	Rolla	E 1979	60	60	45	30	30	32	32	26	40	40	30	30	38	n/a	n/a
KMI Systems	Electrical Infrared Heaters	Newburg	N	n/a	n/a	n/a	n/a	n/a	4	4	4	3	3	n/a	3	3	n/a	n/a
Kridelbaugh	Gypsum Products	Rolla	E 1978	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	1	1	n/a
Lambiel Jewelry Store	Precious Gold Jewelry	Rolla	E 1984	n/a	n/a	n/a	n/a	n/a	n/a	2	2	1	1	3	4	4	4	n/a
Lime Stone Guns LLC	Nfg Lime Products	Rolla	2010	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Lone Maple Crafts	Silk Screening & Handcrafted Crafts	Rolla	E 1995	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	5	4	2	2	2	1	n/a
Le Research Labs	Industrial & Academic Lab Devices	Rolla	E 1984	5	5	5	5	n/a										
Linscan Systems	Medical Ultrasound Equipment	Rolla	E 1986	10	10	10	10	10	10	10	10	11	11	6	6	6	3	3
Manchester Packaging	Polyethylene	St. James	E 1970	35	35	35	60	50	53	53	50	45	45	45	50	27	27	27
Martin Machine	Mfg Ind. Machinery	Rolla	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Mauler's Cabinet Shop	Custom Millwork	Rolla	E 1973	n/a	n/a	n/a	19	19	19	19	19	19	19	19	1	1	n/a	n/a
Mead Technologies	E-Beam Resists & Chemicals	Rolla	E 1975	13	13	13	13	13	15	14	14	15	12	3	3	20	20	20

**Table 7-17 – MANUFACTURERS AND NUMBER OF JOBS, PHELPS COUNTY (continued)  
1995-2013**

Name of Employer	Type of Industry/Business	City	New or Exist Year Est.	Number of Jobs														
				1992	1993	1994	1995	1996	1997	1998	2000	2001	2002	2004	2005	2006	2008	2013
Melrose Quarry & Asphalt LLC	Asphalt Mix/Blocks	Rolla	2008	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	27
Mid-Continent Mapping	Maps	Rolla	E 1934	480	480	402	402	369	400	400	300	300	300	n/a	n/a	n/a	n/a	n/a
Middleton & Son Cabinet Shop	Cabinet Shop	Rolla	E 1948	1	1	1	1	n/a	1	1	n/a							
Midwest Alarm	Mfg. Household Audio/video equipment	Rolla	E 1999	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	1	2	n/a	n/a
Miller Glass	Flat Glass	Rolla	E 1952	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	18	18
Missouri Career Center	Employment Placement	Rolla	E 2000	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	35	n/a	n/a	n/a	n/a	n/a
MJ Smith Sawmill	Sawmill	Rolla	E 1974	8	8	8	8	9	9	9	10	10	10	10	10	10	10	10
MO-SCI Corp.	Research & Development	Rolla	E 1985	9	9	9	14	14	15	12	15	20	20	n/a	n/a	n/a	30	n/a
Moreland Wall Grain Processing	Farm Mach/Equip	St. James	1999	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Mosley Enterprises	Lithograph Printing	Rolla	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Murdon Corp.	Sewage Systems	St. James	E 1974	7	7	7	7	7	7	7	7	7	7	10	10	10	10	10
Open Field Impressions	Mfg Computer Peripheral Equipment	Rolla	2006	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	5
Orval Reeves Gallery	Signs & Advertising	Rolla	E 1990	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	1	n/a
Ozark Mountain Embroidery	Embroidery	Rolla	E	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3	3	3	3	3	3	3
Ozark Wilbert Vault	Precast Concrete Products	Rolla	E 1961	6	6	6	6	6	6	6	6	6	6	6	6	6	n/a	n/a
Ozark Signs	Painted Signs	Rolla	N	n/a	n/a	n/a	n/a	n/a	1	1	1	1	1	n/a	n/a	n/a	n/a	n/a
Parker Ready Mix	Ready Mix Concrete	St. James	1959	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	8
Parker Ready Mix	Ready Mix Concrete	Rolla	1964	11	11	11	11	11	7	7	7	8	8	8	n/a	n/a	8	7
Partner Precision	Machine Shop	Rolla	E 1988	n/a	n/a	n/a	n/a	n/a	n/a	8	10	10	n/a	n/a	n/a	n/a	n/a	n/a
PC Primer	Prepacked Software	Rolla	1991	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Pet Nutrition (became Pet Products Plus)	Pet Food	Rolla	E 1960	n/a	52	52	n/a											
Pet Products Plus (became Royal Canin in 2001)	Dog & Cat Food	Rolla	E 1960	n/a	n/a	n/a	52	71	80	80	70	n/a						
Phelps County Packing House	Slaughter House	Rolla	E 1968	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3	3	3	n/a	n/a	n/a	n/a	n/a
Pirate enterprises LLC	Wholesale Retail Leasing & Equipment	Newburg	2004	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Practioners Support Lab	Prosthesis	Rolla	E 1995	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	4	n/a	n/a	n/a	n/a
Pritchett Aircraft	Mfg Aircraft	Rolla	2005	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Protech Tool Supply	Garden Tools	Rolla	E 1997	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2	2	2	n/a
Public Printing & Mail Services	General Printing	Rolla	N	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	18	n/a	n/a	n/a	n/a	n/a
QC Designs Inc	Comm. Print/Apparel	Rolla	1993	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	13
Refreshment International	Frozen Lemonade	Rolla	N	n/a	3	3	3	3	3	3	10	2	2	2	2	2	2	n/a

**Table 7-17 – MANUFACTURERS AND NUMBER OF JOBS, PHELPS COUNTY (continued)  
1995-2013**

Name of Employer	Type of Industry/Business	City	New or Exist Year Est.	Number of Jobs														
				1992	1993	1994	1995	1996	1997	1998	2000	2001	2002	2004	2005	2006	2008	2013
Reid-Fleming Industrial LLC	Mfg Const Mach. Mfg Hoist/Monorail Mfg Misc Fab Wire Products	St. James	2006	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	25
Rolla Area Sheltered Workshop	Sheltered Workshop	Rolla	E 1970	71	71	51	51	51	55	53	60	69	75	n/a	75	75	n/a	n/a
Rolla Asphalt LLC	Mfg Asphalt Mixtures	Rolla	2008	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	20
Rolla Daily News	Newspaper	Rolla	E 1942	50	50	50	50	25	26	25	25	23	30	40	25	n/a	n/a	n/a
Rolla Engineering & Development	Electronic Timers	Rolla	E 1972	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2
Rolla Farmers Exchange	Livestock Feed	Rolla	E 1922	n/a	16	16	16	17	18	17	20	17	17	n/a	19	19	n/a	n/a
Rolla Key Sport Shop, Inc.	Mfr. & Distribute Sports Apparel	Rolla	E 1979	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	25	n/a	n/a	38	38	35
Rolla Motor Parts	Auto Parts	Rolla	E 1931	5	5	5	5	5	5	5	n/a							
Rolla Nat Bio-Polymers LLC	Mfg Industrial Organic Chemicals	Rolla	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	4
Rolla Structure Specialists	Roof/Floor/Trusses	Rolla	E 1971	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	23	n/a	n/a
Rosati sandstone Inc	Mfg Cut Stone/Products	St. James	1993	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Royal Canin USA (became Pet Nutrition in 1993)	Dry Pet Food	Rolla	E 1960	52	n/a	70	75	75	75	95	95	95						
Ryans Incense LLC	Mfg Chemical Preparation	Rolla	2011	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Scenic Shelters	Prefabricated Park Shelters	Rolla	E 1986	5	n/a													
Schwitzer US (closed in 1994)	Auto Fans	Rolla	E 1969	116	116	n/a												
Scotts, The Printing Shop	Offset Printing	Rolla	1952	n/a	n/a	n/a	16	16	17	15	14	14	15	20	20	n/a	n/a	20
Shoal Runner Boats	Boats	Rolla	1985	5	5	5	5	5	5	5	9	9	9	7	7	7	5	6
Signco L.L.C.	Mfg. Various Signs	Rolla	N	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3	3	3	1	n/a	n/a
Singley Woodworking	Oak Tables	Rolla	E 1982	1	1	1	1	1	1	1	1	1	1	4	4	4	4	4
Smith Log & Sawmill	Sawmill	Newburg	E 1979	8	8	8	8	10	10	10	10	10	11	4	10	5	5	n/a
Smith Sand & Gravel	Sand & Gravel	Rolla	1999	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	9	9	n/a	11
Smokey Acres Trading Co.	Sporting Goods	St. James	E 1991	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	1	1	2	2
Snelson Packaging (became Phelps Co. Pkg. in 2000)	Slaughter House	Rolla	E 1968	4	2	2	2	2	2	2	n/a							
Softek	Mfr. Water Softeners	Rolla	E 1997	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2	n/a	n/a	n/a	n/a	n/a
Southwest Quarry & Materials	Crushed Limestone	Rolla	E 1980	n/a	n/a	n/a	7	7	7	7	15	15	15	8	8	10	16	10
Splash Designs	Screen Printing	Rolla	N	n/a	n/a	n/a	n/a	n/a	5	5	15	5	5	10	10	10	10	n/a
St. James Leader-Journal	Newspaper	St. James	E 1896	8	8	8	8	8	8	8	8	8	8	8	3	4	n/a	4
St. James Ready Mix	Ready Mix Concrete	St. James	E 1983	4	4	4	4	4	4	4	4	4	4	n/a	5	5	5	5

**Table 7-17 – MANUFACTURERS AND NUMBER OF JOBS, PHELPS COUNTY (continued)  
1995-2013**

Name of Employer	Type of Industry/Business	City	New or Exist Year Est.	Number of Jobs														
				1992	1993	1994	1995	1996	1997	1998	2000	2001	2002	2004	2005	2006	2008	2013
St. James Tool & Die Co, Inc	Mfg Dies/Tools Jigs	St. James	2006	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	10
St. James Winery	Winery	St. James	E 1970	10	10	10	10	10	15	14	14	14	20	20	20	30	50	50
Star Sign Co.	Signs	Rolla	N	n/a	n/a	n/a	n/a	n/a	4	4	6	6	4	4	4	4	n/a	n/a
Stevens Feed Co.	Animal & Fowl Feed Supplies	Rolla	1981	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2	2	1	1	1	5	5
Structure Specialist	Prefabricated Metal Trusses	Rolla	E 2002	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	30	n/a
Studdard's Woodworking	Custom Woodworking	Rolla	E 1990	n/a	n/a	n/a	n/a	n/a	n/a	2	2	2	2	n/a	n/a	n/a	n/a	n/a
Sun N Fun Pools & Spas	Athletic Goods/Misc Prod	Rolla	2002	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	4
Tacony Manufacturing	Vacuum Cleaners	St. James	E 2000	n/a	n/a	n/a	n/a	n/a	n/a	n/a	66	n/a	n/a	n/a	84	77	77	77
Talema Electronics (closed)	Torodial Transformers	St. James	E 1983	55	40	50	50	100	110	100	70	n/a						
Technical Aesthetics Operators	Computer-Based Edit Controllers	Rolla	N	n/a	n/a	n/a	10	10	12	8	5	5	5	n/a	n/a	n/a	n/a	n/a
Telle enterprises	Motor Vehicle Parts	Rolla	E 1985	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	18	18	18	18
Tow-It-All	Tow Dollies	Rolla	E 1998	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2	2	n/a	n/a	n/a	n/a	n/a
Triad Business Products	Printing & Office Supplies	Rolla	1947	20	20	20	20	20	22	12	15	20	20	20	20	16	16	16
Troycraft Enterprises	Custom Wooden Bar Stools & Cabinets	Newburg	E 1973	2	2	2	2	2	2	2	n/a							
USA Vacuum Industries	Vacuum Cleaners	St. James	E 1997	n/a	n/a	n/a	n/a	n/a	n/a	40	65	60	60	n/a	n/a	n/a	n/a	n/a
Vectrix	Computer Components	Rolla	E 1982	n/a	15	15	15	n/a										
Verhoff & Associates	Orthopaedic Appliances	Rolla	E 1995	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3	n/a
Village Gallery	Wood Cabinets	Rolla	E 1984	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	10	n/a	n/a	n/a	n/a
Virgil Smith Quarries	Lime Quarries	Rolla	E 1941	9	9	9	9	9	9	9	10	11	11	n/a	n/a	n/a	n/a	n/a
Wiener Mfg. Co.	Paint	Rolla	E 1976	4	4	4	4	4	4	4	3	3	3	n/a	n/a	n/a	n/a	n/a
William Hamilton	Plastic Tables	St. James	E 1982	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	11	n/a
Wolfert's Tool & Machine Co. (moved to St. James in 2006)	Tool and Die	St. James	E 1995	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	7	8	8	8	8
Wood Shoppe	Custom Oak Woodworking	Rolla	N	n/a	n/a	n/a	n/a	n/a	1	1	1	1	1	1	1	n/a	n/a	n/a
Zenor Machine Shop	Machine Shop	Rolla	E 1974	6	6	6	7	5	5	5	5	5	n/a	n/a	n/a	n/a	n/a	n/a

Source: 2013 Directory of Manufacturers

**Table 7-18 – MANUFACTURERS AND NUMBER OF JOBS, PULASKI COUNTY  
1995-2013**

Name of Employer	Type of Industry/Business	City	Year Est.	Number of Jobs														
				1992	1993	1994	1995	1996	1997	1998	2000	2001	2002	2004	2005	2006	2008	2013
Ad Tracker	Advertising Newspaper	Crocker	1959	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	25	25	n/a
Adhesive Skin	Mfg Adhesive/Sealants	Ft L. Wood	2010	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3
All Star Express Inc	Gas Station	St. Robert	2005	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	4
Avon	Mfg Toilet Preparations	Waynesville	2010	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
B&B Creative Designs	Fabric screen printing	St. Robert	1989	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	4	n/a	4
Bakers Sand & Gravel	Sand and Gravel Mining	Waynesville	1997	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	4
Bales Trailers	Mfg Trailers	Dixon	2007	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Bedrock Sand & Gravel	Const Sand/Gravel	Dixon	2003	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	5
Best Cabinet & Woodworks	Mfg Millwork	Dixon	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Bill's Wood Products (William Katen)	Custom Wood Plaques	Dixon	1995	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	1	1	n/a
Blue Grass Ready Mix	Ready mix concrete	St. Robert	1989	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	9	9	n/a
Brandt Shop	Quilting Service	Dixon	1969	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	1	1	n/a
Brown Woodworking	Majnt/Woodworking	Devils Elbow	1982	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Charles Johnston Cabinet	Custom Hardwood cabinets	Dixon	1976	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2	n/a	n/a
Clark's Small Engine	Power Hand Tools	Dixon	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2	2	n/a
Crocker Oil LLC	Mfg Lub. Oils/Grease	Crocker	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3
CZ Engineering Inc.	Truck Trailers	Dixon	1980	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	9	n/a	9
Dads Shaved Ice	Shaved Ice	Dixon	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3
Darrell Hayes Asphalt	Mfg Asphalt/Blocks	St. Robert	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	6
DLA Document services	Lithographic Printing	Ft L. Wood	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Dixon Machine Shop	Machine Shop	Dixon	1979	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	1	n/a	n/a
Dixon Pilot Printing Co.	Publishing, offset printing	Dixon	1975	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	4	4	4
Dynotech Software	Prepkg Software	Waynesville	2010	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Freedom Ready Mix	Ready-mix Concrete	Waynesville	2005	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Goodrich Gas	Heating & Cooling	Crocker	1959	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	10	n/a	n/a
Green Life Publications	Misc Publishing	Waynesville	2011	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Highway 17 Recycling	Recycling Non-ferrous Material	Crocker	1993	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2	2	n/a
Sun-Times Media Group(Daily Guide)	Publishing newspaper	Waynesville	1962	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	20	n/a	20
Interstate Ready Mix	Ready mix concrete	Waynesville	1997	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	14	n/a	n/a
JBT's Engine Rebuilders	Automotive engine rebuilding	Waynesville	1988	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3	n/a	n/a
Jonco Diversified's	Trophies, awards	Waynesville	1968	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	7	n/a	n/a
Kelley Quarry	Crushed/Broken Stone	Crocker	1996	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a

**Table 7-18 – MANUFACTURERS AND NUMBER OF JOBS, PULASKI COUNTY (continued)**  
**1995-2013**

Name of Employer	Type of Industry/Business	City	New or Exist Year Est.	Number of Jobs														
				1992	1993	1994	1995	1996	1997	1998	2000	2001	2002	2004	2005	2006	2008	2013
Lakeside Truss Co.	Wooden Floor & Roof trusses	Crocker	1986	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	30	30	n/a
Lone Oak Printing	Commercial Printing	Waynesville	2003	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
MFA Inc.	Fertilizer mixing	Crocker		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3	n/a	n/a
Missouri Thistle	Vinyl Heat Sealing Products	Waynesville	E 1981	39	39	39	n/a											
Neuman's Welding	Custom Metal Fabricating	Crocker	1988	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	7	n/a	n/a
Protow	Towing	Dixon	2004	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3
Pulaski County Business	Offset printing	Waynesville	1977	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	6	6	n/a
Signs In Time	Signs	Waynesville	1970	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	4	4	3
Splash Designs Screenprinting	Commercial Printing	Waynesville	2007	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Spotlight Assemblies LLC	Mfg Light Equip	Waynesville	2010	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Spurcleaners, Inc. (Spur Name Tapes)	Military name tags	Waynesville	1969	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	15	15	15
Supporting All Lives Together	Mfg Chemical Prep.	Waynesville	2011	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Triangle D Mule Logging LLC	Logging Consulting	Dixon	2005	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Triangle Well Drilling & Pump Co	Oil/gas Well Drilling	Dixon	2001	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Umfleet Advertising	Commercial Offset Printing	Crocker	1998	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	12	12	n/a
Waynesville City Aviation	Airplane In-flight refueling equipment	Waynesville	1997	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3	3
Waynesville Ready Mix Co	Ready mix concrete	St. Robert	1957	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	6	6	n/a
Weekly Trader	Newspaper publishing	St. Robert		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	15	n/a	n/a
Woodlane Rentaisl	Sand and Gravel Mining	St. Robert	1964	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	9	n/a
Yocum Quality Cabinets	Residential furniture	Dixon	1984	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	1	1	n/a

Source: 2013 Directory of Manufacturers

**Table 7-19 – MANUFACTURERS AND NUMBER OF JOBS, WASHINGTON COUNTY  
1995-2013**

Name of Employer	Type of Industry/Business	City	New or Exist Year Est.	Number of Jobs														
				1992	1993	1994	1995	1996	1997	1998	2000	2001	2002	2004	2005	2006	2008	2013
All American Equipment	Horse Equipment	Irondale	E 1987	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3	3	n/a	3	3	n/a	n/a
AP Boring & Trenching	Mfg Const Mach.	Potosi	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
B & C Metals	Sheet Metal Fabrication	Caledonia	E 1984	3	3	3	6	4	4	7	7	7	7	8	8	8	8	8
Bach Machine Products	Machine Shop	Sullivan	E 1986	n/a	n/a	n/a	n/a	n/a	n/a	n/a	1	1	1	n/a	n/a	n/a	2	n/a
Bardenheier Wine Cellars	Winery	Richwoods	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	4
Baroid Drilling Fluids (became Cimbar Performance Minerals in 1997)	Baroid Drilling	Potosi	E 1925	20	20	20	20	20	n/a									
Bran Mar Metal	Mfg Sheet Metal Wrk	Caledonia	2007	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Buckman Laboratories	Industrial Chemical Products	Cadet	E 1960	n/a	n/a	n/a	n/a	30	30	32	27	27	30	32	34	33	33	33
Busy Bee Quilt Shop	Quilts	Potosi	N	n/a	n/a	n/a	n/a	n/a	1	1	1	1	1	1	1	1	n/a	n/a
Cain Pallet & Skids	Mfg. Wood Pallets & Skids	Cadet	N	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	7	7	7	7	7	7
Charles Missey Sawmill	Rough Lumber	Potosi	N	n/a	n/a	n/a	n/a	n/a	7	7	7	7	7	n/a	n/a	n/a	n/a	n/a
Cimbar Performance Minerals	Filler Grade Barite Grinding	Cadet	E 1925	n/a	n/a	n/a	n/a	n/a	n/a	n/a	18	16	10	n/a	n/a	n/a	n/a	n/a
Cimbar Performance Minerals	Baroid Drilling	Potosi	E 1925	n/a	n/a	n/a	n/a	n/a	22	15	n/a							
Décor-Plac	Wooden Plaques	Potosi	E 1903	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3	n/a	n/a	n/a
Decorpoac	Mfg Wood Products	Potosi	2005	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Double A Machine Shop	Job Shop	Potosi	E 1992	n/a	n/a	n/a	n/a	n/a	1	1	1	1	1	2	2	2	2	2
Enhancements, Inc.	Sheltered Workshop	Potosi	E 1996	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	5	33	n/a	n/a
Express Cash	Misc Publishing	Potosi	2006	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Fine Laboratories, Inc.	Wire Bundle Braiding	Potosi	N	n/a	n/a	n/a	n/a	n/a	10	10	39	39	25	n/a	n/a	n/a	n/a	n/a
Good Sport Co. / Silvey Enterprises	Screen Printing	Potosi	E 1982	n/a	n/a	n/a	2	2	2	2	2	2	2	2	2	3	2	2
H & H Sawmill	Sawmill	Mineral Point	E 1996	n/a	n/a	n/a	n/a	n/a	n/a	n/a	4	4	4	4	4	4	n/a	n/a
Halliburton Company	Mineral Mining	Cadet	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	16
Harmon Equipment LLC	Mfg Const Mach.	Potosi	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	5
Harrison Sawmill LLC	Sawmill/Planing	Mineral Point	2010	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3
Henschel Mfg. Co.	Hats & Caps	Potosi	E 1989	13	60	60	60	60	75	50	n/a							
HH Slayton Co.	Machine Shop	Cadet	E 1983	n/a	n/a	n/a	n/a	n/a	n/a	2	2	2	2	n/a	n/a	2	2	2
Independent Journal	Newspaper	Potosi	E 1972	9	9	9	9	9	9	9	9	8	10	10	10	10	13	13
International Tool	Mfr. Injection Molded Plastic & Steel Tools	Potosi	N	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	4	8	6	5	n/a	n/a
K & D Crushing Inc	Crushed/Broken Stone	Mineral Point	1988	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	5

**Table 7-19 – MANUFACTURERS AND NUMBER OF JOBS, WASHINGTON COUNTY (continued)**  
**1995-2013**

Name of Employer	Type of Industry/Business	City	New or Exist Year Est.	Number of Jobs														
				1992	1993	1994	1995	1996	1997	1998	2000	2001	2002	2004	2005	2006	2008	2013
Landfill & Construction Equipment	Mfr. Rebuilt Landfill Compactors	Potosi	E 1991	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	35	20	n/a	n/a	n/a	n/a
Larry Jarvis Logging	Logging	Mineral Point	1982	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	4
Marvin's Chainsaw Shop	Power handtools	Potosi	E 1994	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	1	1	n/a	n/a
Miricle Marine Inc	Arch Metalwork	Potosi	2003	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	4
Moses Lumber Co.	Prefabricated Log Homes	Potosi	1967	4	4	4	4	4	4	4	4	4	4	3	3	3	2	2
Ozark Craft Sign Co.	Signs & Decals	Sullivan	E 1975	n/a	n/a	n/a	n/a	n/a	n/a	n/a	4	3	3	n/a	1	1	n/a	n/a
Pea Ridge Iron Ore	Mine	Sullivan	E 1964	n/a	n/a	n/a	n/a	n/a	n/a	100	100	n/a	110	n/a	n/a	n/a	n/a	n/a
Patterson Well Drilling Inc	Well Drilling	Cadet	1932	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	3
Politte Aeration Precast	Septic Systems	Potosi	E 1985	3	3	3	3	3	3	3	3	3	3	3	10	12	n/a	n/a
Politte Ready Mix	Ready Mix Concrete	Potosi	E 1974	25	25	25	25	10	10	10	11	11	11	8	11	11	11	11
Potosi Voice	Newspaper	Potosi	E 2000	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	5	n/a	n/a	n/a
Puttin on Frits	Rubber Products	Potosi	E 1994	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	1	n/a	n/a
Purcell Tire & Rubber Co.	Tire Retreading	Potosi	E 1969	124	124	124	124	124	130	120	150	160	150	135	125	125	135	n/a
Red Wing Shoe Co.	Men's & Women's Work & Safety Shoes	Potosi	E 1905	n/a	n/a	n/a	30	30	50	150	200	250	n/a	225	200	200	n/a	n/a
Reed Lumber Co.	Lumber	Potosi	E 1946	50	50	50	50	70	70	58	60	50	45	45	56	55	55	55
Reed Molded Products	Vinyl Caps, Grips & Plugs	Potosi	N	n/a	n/a	n/a	n/a	n/a	n/a	n/a	4	4	n/a	45	n/a	n/a	n/a	n/a
Roy L Masters Mill	Sawmill/Planing	Irondale	2010	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2
Scorpions Watercraft, Inc.	Aluminum Boats	Potosi	E 1993	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	15	15	n/a	15
Silvey Egg Co.	Eggs	Potosi	E 1983	45	45	45	45	45	45	25	n/a							
Skaggs Bit & Tool	Drilling & Mining Bits	Potosi	E 1990	3	3	3	3	3	3	3	n/a							
Sure Seal, Inc.	Butterfly Valves	Mineral Point	E 1992	n/a	n/a	12	12	12	12	22	50	50	50	60	73	1	1	n/a
Toxonics Manufacturing Inc	Mfg Misc Products	Potosi	2007	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	6
Trim Foot Co. (moved to Farmington in 1993)	Children's Shoes		E 1987	125	n/a													
Ward Pallet	Hardwood Pallets	Cadet	E 1970	n/a	n/a	n/a	n/a	4	4	4	4	4	4	n/a	4	5	n/a	n/a
Washington Co. Aggregates	Crushed Limestone	Potosi	E 2000	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	5	4	4	8	15	15
Washington Co. Materials	Sand & Gravel	Irondale	E 1979	5	5	5	5	5	5	5	n/a							
Washington Co. Quarry	Crushed Limestone	Potosi	E 1993	n/a	n/a	n/a	n/a	n/a	n/a	n/a	4	4	n/a	n/a	n/a	n/a	n/a	n/a

Source: 2013 Directory of Manufacturers

**Table 7-20 - RETAIL ESTABLISHMENTS AND SALES; 1997, 2002 and 2007**

	Crawford County			Dent County			Gasconade County		
	1997	2002	2007	1997	2002	2007	1997	2002	2007
Number of Retail Establishments	83	81	78	77	66	56	84	83	80
Sales (\$1,000)	224,512	157,824	174,262	105,502	103,805	124,535	91,187	117,751	146,014
Building Materials	10	13	12	9	5	3	11	9	8
Sales (\$1,000)	20,051	24,603	22,493	8,279	7,883	9,473	21,226	15,026	11,563
Clothing & Accessory Stores	2	1	1	3	N	N/A	4	4	3
Sales (\$1,000)	(D)	(D)	(D)	526	N	N/A	455	395	(D)
Electronic & Appliances	N/A	4	2	N	3	5	(D)	3	2
Sales (\$1,000)	N/A	1,018	(D)	n	(D)	2,005	(D)	1,036	(D)
Food & Beverage Stores	11	8	8	10	8	8	9	7	8
Sales (\$1,000)	17,935	(D)	(D)	D	17,587	13,759	12,425	16,736	15,502
Foodservice & Drinking Places	30	N/A	(D)	17	(D)	N/A	30	(D)	N/A
Sales (\$1,000)	8,158	N/A	N/A	6,071	(D)	N/A	6,688	(D)	N/A
Furniture & Home Furnishings	3	N/A	2	3	3	3	3	3	5
Sales (\$1,000)	775	N/A	(D)	(D)	(D)	(D)	(D)	1,172	1,927
Gasoline Service Stations	20	16	14	13	10	10	17	21	15
Sales (\$1,000)	148,221	58,007	38,004	14,130	12,921	23,003	14,882	26,779	39,963
General Merchandise Stores	6	4	3	4	5	3	7	4	4
Sales (\$1,000)	10,466	(D)	(D)	(D)	(D)	(D)	13,239	(D)	(D)
Health & Personal Care Stores	3	5	6	2	2	3	3	2	2
Sales (\$1,000)	3,726	6,596	11,073	(D)	(D)	(D)	(D)	(D)	(D)
Miscellaneous Store Retailers	7	7	5	8	8	7	4	6	8
Sales (\$1,000)	(D)	(D)	741	6,502	(D)	(D)	(D)	(D)	484
Motor Vehicle & Parts Dealers	12	16	17	16	14	11	15	15	14
Sales (\$1,000)	19,555	33,998	54,444	14,695	10,347	7,253	15,915	24,833	23,756
Non-Store Retailers	5	7	7	4	6	3	8	8	9
Sales (\$1,000)	2,109	4,903	10,358	8,233	8,405	(D)	7,642	8,960	6,389
Sporting Goods	N/A	0	1	(D)	2	N/A	(D)	1	2
Sales (\$1,000)	N/A	0	(D)	(D)	(D)	N/A	(D)	(D)	(D)

**Table 7-20 - RETAIL ESTABLISHMENTS AND SALES; 1997, 2002 and 2007 (continued)**

	Maries County			Osage County			Phelps County		
	1997	2002	2007	1997	2002	2007	1997	2002	2007
Number of Retail Establishments	30	30	26	52	53	54	209	213	208
Sales (\$1,000)	31,492	38,029	46,261	91,949	122,103	132,832	375,771	462,951	632,535
Building Materials	3	4	4	12	11	12	16	19	18
Sales (\$1,000)	2,338	2,165	(D)	17,900	21,365	29,797	37,239	50,906	78,661
Clothing & Accessory Stores	0	1	1	3	1	1	21	15	19
Sales (\$1,000)	0	(D)	(D)	1,154	(D)	(D)	14,986	18,035	20,564
Electronic & Appliances	N/A	0	N/A	N/A	0	1	N/A	12	9
Sales (\$1,000)	N/A	0	N/A	N/A	0	(D)	N/A	6,021	3,711
Food & Beverage Stores	6	3	2	8	7	6	16	16	15
Sales (\$1,000)	(D)	7,226	(D)	8,698	11,480	11,762	39,607	33,618	41,424
Foodservice & Drinking Places	8	N/A	N/A	20	N/A	N/A	70	N/A	N/A
Sales (\$1,000)	1,291	N/A	N/A	3,217	N/A	N/A	33,732	N/A	N/A
Furniture & Home Furnishings	1	0	N/A	3	2	2	12	14	13
Sales (\$1,000)	(D)	0	N/A	(D)	(D)	(D)	10,390	9,800	10,685
Gasoline Service Stations	6	7	7	5	8	12	28	29	33
Sales (\$1,000)	7,207	8,520	14,315	4,834	11,727	18,700	38,921	28,711	163,332
General Merchandise Stores	4	4	3	2	3	3	7	9	8
Sales (\$1,000)	1,244	1,958	(D)	(D)	(D)	(D)	(D)	(D)	(D)
Health & Personal Care Stores	2	1	1	1	1	2	13	N/A	10
Sales (\$1,000)	(D)	(D)	(D)	(D)	(D)	(D)	6,910	N/A	28,450
Miscellaneous Store Retailers	2	2	2	1	2	1	25	28	27
Sales (\$1,000)	(D)	(D)	(D)	(D)	(D)	(D)	(D)	(D)	(D)
Motor Vehicle & Parts Dealers	4	5	3	12	9	9	37	34	32
Sales (\$1,000)	(D)	(D)	(D)	47,483	(D)	51,322	104,932	131,509	134,467
Non-Store Retailers	2	3	3	5	8	5	11	15	10
Sales (\$1,000)	(D)	1,857	2,543	8,366	7,378	8,373	7,679	8,321	8,921
Sporting Goods	N/A	0	N/A	N/A	1	N/A	N/A	14	14
Sales (\$1,000)	N/A	0	N/A	N/A	(D)	N/A	N/A	11,079	6,695

**Table 7-20 - RETAIL ESTABLISHMENTS AND SALES; 1997, 2002 and 2007 (continued)**

	Pulaski County			Washington County			Meramec Region		
	1997	2002	2007	1997	2002	2007	1997	2002	2007
Number of Retail Establishments	N/A	142	144	67	67	53	602	735	699
Sales (\$1,000)	N/A	262,714	376,475	101,730	87,180	124,339	1,022,143	1,352,357	1,757,253
Building Materials	N/A	10	14	6	6	5	67	77	76
Sales (\$1,000)	N/A	9,791	28,487	(D)	6,316	11,421	107,033*	138,055	191,895*
Clothing & Accessory Stores	N/A	8	12	3	1	2	36	31	39
Sales (\$1,000)	N/A	4,551	5,698	(D)	(D)	(D)	17,121*	22,981*	26,262*
Electronic & Appliances	N/A	4	5	N/A	1	1	N/A	27	25
Sales (\$1,000)	N/A	2,230	4,514	N/A	(D)	(D)	N/A	10,305*	8,225*
Food & Beverage Stores	N/A	14	12	8	10	6	68	73	65
Sales (\$1,000)	N/A	15,594	29,618	19,627	19,025	12,353	98,292	121,266*	124,418*
Foodservice & Drinking Places	N/A	N/A	N/A	16	N/A	N/A	191	N/A	N/A
Sales (\$1,000)	N/A	N/A	N/A	4,555	N/A	N/A	63,712	N/A	N/A
Furniture & Home Furnishings	N/A	4	5	1	3	N/A	26	29	30
Sales (\$1,000)	N/A	4,033	5,676	(D)	(D)	N/A	11,166*	15,005*	18,288*
Gasoline Service Stations	N/A	27	25	18	14	13	110	132	129
Sales (\$1,000)	N/A	52,662	66,913	17,686	13,847	26,171	245,881	213,174	390,401
General Merchandise Stores	N/A	9	7	3	3	3	33	41	34
Sales (\$1,000)	N/A	(D)	(D)	(D)	(D)	(D)	29,949*	1,958*	(D)
Health & Personal Care Stores	N/A	5	7	3	1	2	27	17	33
Sales (\$1,000)	N/A	7,043	12,356	(D)	(D)	(D)	10,636*	13,639*	51,879*
Miscellaneous Store Retailers	N/A	20	22	5	8	4	52	81	76
Sales (\$1,000)	N/A	(D)	(D)	1,197	(D)	(D)	7,699*	(D)	1,225*
Motor Vehicle & Parts Dealers	N/A	26	21	14	13	13	110	132	120
Sales (\$1,000)	N/A	76,321	112,420	37,057	20,298	14,886	239,637	297,306*	398,548*
Non-Store Retailers	N/A	12	11	4	4	4	39	63	52
Sales (\$1,000)	N/A	12,718	10,529	2,196	2,079	(D)	36,225*	54,621	47,113*
Sporting Goods	N/A	3	3	N/A	3	N/A	N/A	24	20
Sales (\$1,000)	N/A	(D)	(D)	N/A	331	N/A	N/A	11,410*	6,695*

(D) – Information withheld to avoid disclosure of individual company records.

\*- Does not include information withheld to avoid disclosure.

Source: 1997, 2002 and 2007 Census of Retail Trade – U.S. Department of Commerce -

[http://factfinder2.census.gov/faces/tableservices/jsf/pages/productview.xhtml?pid=ECN\\_2007\\_US\\_44A1&prodType=table](http://factfinder2.census.gov/faces/tableservices/jsf/pages/productview.xhtml?pid=ECN_2007_US_44A1&prodType=table)

**TABLE 7-21 - RETAIL SALES FOR 1987, 1992, 1997, 2002, & 2007 FOR THE MERAMEC REGION**

<b>County</b>	<b>1987</b>	<b>1992</b>	<b>1997</b>	<b>2002</b>	<b>2007</b>	<b>Change 87-07</b>	<b>1987</b>	<b>1992</b>	<b>1997</b>	<b>2002</b>	<b>2007</b>	<b>Change 87-07</b>
Crawford	114	107	83	81	78	-31.6%	79,039	100,420	224,512	157,824	174,262	120.5%
Dent	75	74	77	66	56	-25.3%	51,081	64,373	105,502	103,805	124,535	143.8%
Gasconade	128	116	84	83	80	-37.5%	59,540	70,372	91,187	117,751	146,014	145.2%
Maries	36	37	30	30	26	-27.8%	14,943	20,537	31,492	38,029	46,261	209.6%
Osage	61	67	52	53	54	-11.5	46,648	72,698	91,949	122,103	132,832	184.8%
Phelps	270	263	209	213	208	-23.0%	217,372	291,985	375,771	462,951	632,535	191.0%
Pulaski	N/A	N/A	N/A	142	144	N/A	N/A	N/A	N/A	262,714	376,475	N/A
Washington	85	84	67	67	53	-37.6%	48,951	68,688	101,740	87,180	124,339	154.0%
Meramec Region	708	748	602	735	699	-1.3%	470,926	37,918,234	1,022,143	1,352,357	1,757,253	273.2%

Source: 1987, 1992, 1997, 2002 and 2007 Census of Retail Trade – U.S. Department of Commerce -

[http://factfinder2.census.gov/faces/tableservices/jsf/pages/productview.xhtml?pid=ECN\\_2007\\_US\\_44A1&prodType=table](http://factfinder2.census.gov/faces/tableservices/jsf/pages/productview.xhtml?pid=ECN_2007_US_44A1&prodType=table)

**TABLE 7-22 - WHOLESALE ESTABLISHMENTS AND SALES FOR THE MERAMEC REGION**

	<b>Crawford County</b>				
	<b>1987</b>	<b>1992</b>	<b>1997</b>	<b>2002</b>	<b>2007</b>
<b>Number of Establishments</b>	19	19	19	20	16
<b>SALES (\$1,000)</b>	29,467	44,189	46,317	29,580	105,183
<b>Payroll for year (\$1,000)</b>	1,593	1,559	3,834	3,721	6,602
<b>Paid Employees*</b>	124	96	117	114	201
<b>Number of Merchant Wholesalers (durable)</b>	16	14	17	17	9
<b>SALES (\$1,000)</b>	(D)	14,919	(D)	(D)	10,020
<b>Number of Merchant Wholesalers (nondurable)</b>	N/A	N/A	N/A	N/A	7
<b>SALES (\$1,000)</b>	N/A	N/A	N/A	N/A	95,163
<b>Number of Other Establishments</b>	3	5	2	1	0
<b>SALES (\$1,000)</b>	(D)	29,270	(D)	(D)	---

	<b>Dent County</b>				
	<b>1987</b>	<b>1992</b>	<b>1997</b>	<b>2002</b>	<b>2007</b>
<b>Number of Establishments</b>	16	13	11	10	7
<b>SALES (\$1,000)</b>	(D)	224,470	(D)	(D)	(D)
<b>Payroll for year (\$1,000)</b>	(D)	18,914	(D)	(D)	(D)
<b>Paid Employees*</b>	(D)	539	(F)	(E)	(E)
<b>Number of Merchant Wholesalers (durable)</b>	15	11	11	10	4
<b>SALES (\$1,000)</b>	(D)	(D)	(D)	(D)	1,264
<b>Number of Merchant Wholesalers (nondurable)</b>	N/A	N/A	N/A	N/A	3
<b>SALES (\$1,000)</b>	N/A	N/A	N/A	N/A	(D)
<b>Number of Other Establishments</b>	1	2	0	0	4
<b>SALES (\$1,000)</b>	(D)	(D)	0	0	(D)

	<b>Gasconade County</b>				
	<b>1987</b>	<b>1992</b>	<b>1997</b>	<b>2002</b>	<b>2007</b>
<b>Number of Establishments</b>	26	36	26	16	18
<b>SALES (\$1,000)</b>	26,328	47,293	(D)	27,700	63,145
<b>Payroll for year (\$1,000)</b>	1,834	3,587	(D)	3,881	5,117
<b>Paid Employees*</b>	141	228	(E)	126	183
<b>Number of Merchant Wholesalers (durable)</b>	26	34	25	15	14
<b>SALES (\$1,000)</b>	26,328	(D)	(D)	(D)	37,221
<b>Number of Merchant Wholesalers (nondurable)</b>	N/A	N/A	N/A	N/A	4
<b>SALES (\$1,000)</b>	N/A	N/A	N/A	N/A	25,924
<b>Number of Other Establishments</b>	0	2	1	1	0
<b>SALES (\$1,000)</b>	0	(D)	(D)	(D)	---

**TABLE 7-22 - WHOLESALE ESTABLISHMENTS AND SALES FOR THE MERAMEC REGION**  
(Continued)

	Maries County				
	1987	1992	1997	2002	2007
Number of Establishments	12	14	8	11	5
SALES (\$1,000)	(D)	96,844	8,700	74,387	7,401
Payroll for year (\$1,000)	(D)	838	673	1,064	503
Paid Employees*	(D)	74	142	68	19
Number of Merchant Wholesalers (durable)	9	11	5	8	3
SALES (\$1,000)	1,946	(D)	(D)	(D)	(D)
Number of Merchant Wholesalers (nondurable)	N/A	N/A	N/A	N/A	2
SALES (\$1,000)	N/A	N/A	N/A	N/A	(D)
Number of Other Establishments	3	3	3	3	0
SALES (\$1,000)	(D)	(D)	(D)	(D)	---

	Osage County				
	1987	1992	1997	2002	2007
Number of Establishments	22	25	15	14	9
SALES (\$1,000)	38,704	38,283	2,446	(D)	26,739
Payroll for year (\$1,000)	1,816	1,401	894	(D)	1,665
Paid Employees*	153	103	34	6	62
Number of Merchant Wholesalers (durable)	20	22	13	11	7
SALES (\$1,000)	(D)	23,167	(D)	(D)	(D)
Number of Merchant Wholesalers (nondurable)	N/A	N/A	N/A	N/A	2
SALES (\$1,000)	N/A	N/A	N/A	N/A	(D)
Number of Other Establishments	2	3	2	3	0
SALES (\$1,000)	(D)	15,116	(D)	(D)	---

	Phelps County				
	1987	1992	1997	2002	2007
Number of Establishments	50	58	44	38	31
SALES (\$1,000)	73,340	100,368	99,002	104,241	103,508
Payroll for year (\$1,000)	5,589	8,800	9,565	10,562	10,926
Paid Employees*	365	489	428	426	329
Number of Merchant Wholesalers (durable)	46	53	37	34	18
SALES (\$1,000)	54,593	756,719	68,352	89,277	(D)
Number of Merchant Wholesalers (nondurable)	N/A	N/A	N/A	N/A	13
SALES (\$1,000)	N/A	N/A	N/A	N/A	(D)
Number of Other Establishments	4	5	7	10	0
SALES (\$1,000)	18,747	24,749	(D)	(D)	---

**TABLE 7-22 - WHOLESALE ESTABLISHMENTS AND SALES FOR THE MERAMEC REGION**  
(Continued)

	Pulaski County				
	1987	1992	1997	2002	2007
Number of Establishments	N/A	N/A	N/A	9	11
SALES (\$1,000)	N/A	N/A	N/A	(D)	18,216
Payroll for year (\$1,000)	N/A	N/A	N/A	(D)	2,056
Paid Employees*	N/A	N/A	N/A	6	76
Number of Merchant Wholesalers (durable)	N/A	N/A	N/A	2	8
SALES (\$1,000)	N/A	N/A	N/A	(D)	(D)
Number of Merchant Wholesalers (nondurable)	N/A	N/A	N/A	N/A	3
SALES (\$1,000)	N/A	N/A	N/A	N/A	(D)
Number of Other Establishments	N/A	N/A	N/A	7	0
SALES (\$1,000)	N/A	N/A	N/A	(D)	---

	Washington County				
	1987	1992	1997	2002	2007
Number of Establishments	14	16	15	13	14
SALES (\$1,000)	13,844	22,372	11,342	(D)	(D)
Payroll for year (\$1,000)	843	679	969	(D)	(D)
Paid Employees*	77	59	65	(B)	(B)
Number of Merchant Wholesalers (durable)	13	16	14	13	10
SALES (\$1,000)	(D)	22,372		(D)	(D)
Number of Merchant Wholesalers (nondurable)	N/A	N/A	N/A	N/A	4
SALES (\$1,000)	N/A	N/A	N/A	N/A	(D)
Number of Other Establishments	1	0	1	1	0
SALES (\$1,000)	(D)	0		(D)	---

	Meramec Region				
	1987	1992	1997	2002	2007
Number of Establishments	159	181	138	131	111
SALES (\$1,000)	181,683*	573,819	268,107	235,908*	324,192*
Payroll for year (\$1,000)	11,675*	35,778	15,935	15,507*	26,869*
Paid Employees*	783*	1,588	786*	746*	870*
Number of Merchant Wholesalers (durable)	145	161	122	110	73
SALES (\$1,000)	82,867*	136,077*	68,352	89,277*	48,505
Number of Merchant Wholesalers (nondurable)	N/A	N/A	N/A	N/A	38
SALES (\$1,000)	N/A	N/A	N/A	N/A	121,087*
Number of Other Establishments	14*	20	16	26	4
SALES (\$1,000)	18,747*	69,135*	(D)*	(D)*	(D)

(D) -- Information withheld to avoid disclosure of individual company records.

(B) -- 50 to 99 employees

(E) -- 100 to 249 employees

(F) -- 500 to 999 employees

\* -- Does not include information withheld to avoid disclosure.

Source: 1987, 1992, 1997 and 2002 Census of Wholesale Trade - U.S. Department of Commerce - website: [census.gov/prod/ec02/ec0242amot](http://census.gov/prod/ec02/ec0242amot)

Source: 2007 Census of Wholesale Trade- U.S. Department of Commerce: [http://factfinder2.census.gov/faces/tableservices/jsf/pages/productview.xhtml?pid=ECN\\_2007\\_US\\_42A1&prodType=table](http://factfinder2.census.gov/faces/tableservices/jsf/pages/productview.xhtml?pid=ECN_2007_US_42A1&prodType=table)

**TABLE 7-23 – AGRICULTURAL LAND USES BY COUNTY FOR THE MERAMEC REGION**

COUNTY	Number of Farms				Farmland in Acres				Avg. Size Farm in Acres			
	1987	1997	2002	2007	1987	1997	2002	2007	1987	1997	2002	2007
Crawford	713	789	751	679	200,323	197,867	217,667	186,999	281	251	290	275
Dent	731	821	693	651	221,327	235,914	210,108	176,601	303	287	303	271
Gasconade	846	839	877	867	208,982	195,655	222,214	212,641	247	233	253	245
Maries	834	892	883	898	232,689	238,498	234,381	240,376	279	267	265	268
Osage	1,160	1,242	1,219	1,181	300,812	309,143	314,788	297,477	259	249	258	252
Phelps	773	867	824	826	202,453	212,236	201,067	175,849	262	276	315	213
Pulaski	528	614	573	481	139,937	148,183	141,649	123,074	265	241	247	256
Washington	508	561	573	558	121,699	137,258	132,718	137,304	240	245	230	246
Meramec Region	6,093	6,625	6,393	6,141	1,628,222	1,674,754	1,674,592	1,550,321	267	253	262	253
State	106,105	110,986	106,797	107,825	29,209,187	30,202,772	29,946,035	29,026,573	275	272	280	269

COUNTY	Cropland in Acres				Harvested Cropland in Acres			
	1987	1997	2002	2007	1987	1997	2002	2007
Crawford	74,727	88,559	85,121	49,599	21,694	30,343	34,419	28,357
Dent	91,409	98,861	79,894	41,087	21,755	30,301	27,804	23,102
Gasconade	98,095	98,296	105,313	81,379	46,829	52,300	64,684	59,577
Maries	95,498	108,115	106,046	70,335	36,630	46,395	55,686	48,146
Osage	131,157	140,822	132,629	100,245	62,855	70,408	78,846	72,724
Phelps	78,805	87,667	73,200	51,589	23,570	30,771	30,473	27,054
Pulaski	58,544	67,908	62,724	33,625	16,298	23,066	25,261	18,390
Washington	48,789	56,161	54,974	41,299	14,728	19,833	24,865	24,126
Meramec Region	677,024	746,389	699,901	469,158	244,359	303,417	342,038	301,476
State	19,378,031	19,926,421	18,884,920	16,405,595	11,655,304	12,850,509	13,137,184	12,980,113

COUNTY	Total Woodland			Total Pastureland		
	1997	2002	2007	1997	2002	2007
Crawford	71,975	78,067	65,087	27,328	47,045	64,395
Dent	89,778	72,310	57,218	40,339	51,727	71,729
Gasconade	71,722	78,308	69,390	17,833	26,712	48,447
Maries	72,456	73,082	72,134	49,896	47,789	89,880
Osage	102,711	104,788	99,093	55,573	65,657	86,520
Phelps	74,335	65,620	57,602	43,234	51,803	59,380
Pulaski	48,968	46,462	41,150	26,293	28,834	44,874
Washington	54,916	47,017	52,554	18,835	21,700	38,339
Meramec Region	586,861	565,654	516,235	279,331	341,267	503,564
State	4,924,638	4,852,574	4,414,396	3,941,666	4,854,438	6,854,438

Sources: 1987 & 2002 Census of Agriculture, U.S. Census Bureau, Table 8 - Farms, Land in Farms, Value of Land and Buildings, and Land Use: 2002 and 1997  
[http://www.nass.usda.gov/census/census02/volume1/mo/st29\\_2\\_008\\_008.pdf](http://www.nass.usda.gov/census/census02/volume1/mo/st29_2_008_008.pdf)  
[http://www.aqcensus.usda.gov/Publications/2007/Full\\_Report/Volume\\_1\\_Chapter\\_2\\_County\\_Level/Missouri/st29\\_2\\_001\\_001.pdf](http://www.aqcensus.usda.gov/Publications/2007/Full_Report/Volume_1_Chapter_2_County_Level/Missouri/st29_2_001_001.pdf)

**Table 7-24 - MARKET VALUE OF AGRICULTURAL PRODUCTS FOR THE MERAMEC REGION  
1987, 1992, 1997, 2002 and 2007**

*Market Value of Agricultural Products Sold in \$1,000*

Area	1987	1992	1997	2002	2007	2002 – 2007 Net Change	2007 – 2007 % Change
<b>Crawford County</b>	\$9,242	\$9,594	\$8,727	\$9,375	\$11,506	\$2,131	22.7%
<b>Dent County</b>	\$10,212	\$11,224	\$9,871	\$10,216	\$11,662	\$1,446	14.2%
<b>Gasconade County</b>	\$13,459	\$14,672	\$15,186	\$18,621	\$22,570	\$3,949	21.2%
<b>Maries County</b>	\$14,334	\$17,127	\$19,246	\$19,669	\$26,061	\$6,392	32.5%
<b>Osage County</b>	\$42,414	\$53,426	\$51,424	\$52,792	\$66,167	\$13,375	25.3%
<b>Phelps County</b>	\$9,683	\$10,003	\$9,254	\$10,329	\$11,321	\$992	9.6%
<b>Pulaski County</b>	\$7,593	\$8,553	\$11,952	\$11,045	\$8,887	-\$2,158	-19.5%
<b>Washington County</b>	\$9,585	\$13,797	\$24,682	\$7,643	\$8,729	\$1,086	14.2%
<b>Meramec Region</b>	\$116,522	\$138,396	\$150,342	\$139,690	\$166,903	\$27,213	19.5%
<b>Missouri</b>	\$3,644,988	\$4,303,148	\$5,367,813	\$4,983,255	\$7,512,926	\$2,529,671	50.8%
<b>United States</b>	\$136,048,516	\$162,608,000	\$196,864,649	\$200,646,355	\$297,220,491	\$96,574,136	48.0%

*Average per Farm*

Area	1987	1992	1997	2002	2007	Net Change	% Change
<b>Crawford County</b>	\$12,962	\$14,180	\$12,630	\$12,484	\$16,945	\$4,461	35.7%
<b>Dent County</b>	\$13,970	\$15,988	\$13,578	\$14,741	\$17,914	\$3,173	21.5%
<b>Gasconade County</b>	\$15,908	\$17,980	\$19,929	\$21,232	\$26,033	\$4,801	22.6%
<b>Maries County</b>	\$17,187	\$21,067	\$23,557	\$22,275	\$29,021	\$6,746	30.3%
<b>Osage County</b>	\$36,563	\$45,624	\$44,834	\$43,308	\$56,308	\$13,000	30.0%
<b>Phelps County</b>	\$12,526	\$13,971	\$12,208	\$12,535	\$13,705	\$1,170	9.3%
<b>Pulaski County</b>	\$14,381	\$17,314	22,174	\$19,275	\$18,476	-\$799	-4.1%
<b>Washington County</b>	\$18,869	\$28,986	\$49,464	\$13,268	\$15,643	\$2,375	17.9%
<b>Meramec Region</b>	\$17,796	\$21,889	\$24,797	\$19,890	\$24,256	\$4,366	22.0%
<b>Missouri</b>	\$34,353	\$43,873	\$54,297	\$46,661	\$69,677	\$23,016	49.3%
<b>United States</b>	\$65,162	\$84,459	\$102,970	\$94,245	\$137,807	\$43,562	46.2%

Source: 1987, 1992, 1997, 2002 and 2007 Census of Agriculture, MRPC Compilation  
Website: <http://www.aqcensus.usda.gov/index.php>

**Table 7-25 - Missouri Forest Industries; Primary Wood Processors**

<b>Mill Name/Location</b>	<b>Counties of Operation</b>	<b>Species Purchased</b>	<b>Mill Products</b>
AKERS LUMBER 14702 CROW RD, LICKING, MO 65542	Dent, Phelps, Pulaski, Crawford	Red oak, White oak, Shortleaf pine, Hickory, Sycamore	Blocking, Lumber, Ties
ALLENS LUMBER 10192 FALLOW ROAD, CALEDONIA, MO 63631	Washington, Iron, St Francois	E. redcedar, Black walnut, Red oak, White oak	Lumber, Ties, Posts, Cants
ANDY STOOPS MILL 22600 HUCKLEBERRY RD, SUMMERSVILLE, MO 65571	Texas, Dent, Oregon, Carter, Wright, Douglas	Red oak, White oak, Hickory	Ties, Pallet lumber, Lumber
ARNESON TIMBER CO 552 INDUSTRIAL DRIVE, STEELVILLE, MO 65565	Crawford, Washington, Phelps, Dent, Gasconade	Black oak, Post oak, White oak, Other	Blocking, Ties, Veneer, Ties
B AND C WOOD PRODUCTS 580 E HIGHWAY 8, STEELVILLE, MO 65565	Crawford, Dent, Phelps	Red oak, White oak, Shortleaf pine, E. red cedar	Lumber, Ties
BELL MTH LUMBER PRODUCTS 23252 HIGHWAY 49, BLACK, MO 63625	Reynolds, Shannon, Carter, Iron, Wayne, Dent	Red oak, White oak, Hickory, Maple, soft	Pallet lumber, Ties, Cants, Lumber
BOONE VALLEY SAWMILL LLC P O BOX 193, CHESTERFIELD, MO 63006	Gasconade, St Louis, St Charles, City Of St Louis, Jefferson, Franklin	Cottonwood, Red oak, Maple, soft, Sycamore	Lumber, Blocking, Ties, Other, Pallet lumber
BOTKINS LUMBER PRODUCTS 9402 HIGHWAY 32, STE. GENEVIEVE, MO 63670	St Francois, Ste Genevieve, Madison, Perry, Jefferson, Washington	Red oak, White oak, Shortleaf pine, Hickory, Sycamore, Ash	Ties, Lumber, Blocking, Cabin logs, Cants
BREWER WOOD PRODUCTS LLC 49 CR 96, IRONTON, MO 63650	Iron, Reynolds, Madison, St Francois, Washington	Red oak, White oak	Lumber, Ties, Cants
CEDAR MILLING INC 10934 STATE ROAD K, PORTLAND, MO 65267	Callaway, Montgomery, Osage, Gasconade, Warren, Audrain	E. redcedar	---
CHANDLER SAWMILL 8226 HIGHWAY 32, BELLEVIEW, MO 63623	Washington, Crawford, Dent	Red oak, White oak	Lumber, Ties, Blocking
CHITWOOD SAWMILL AND LOGGING LLC 5023 HIGHWAY 106, ELLINGTON, MO 63638	Reynolds, Carter, Shannon, Iron, Wayne, Dent	Red oak, White oak, Hickory	Ties, Flooring, Lumber
COUNTY LINE INDUSTRIES LLC 1799 COUNTY RD 5550, SALEM, MO 65560	Dent, Crawford, Washington	Red oak, White oak, Hickory	Lumber, Ties, Blocking, Cants

**Table 7-25 - Missouri Forest Industries; Primary Wood Processors** (continued)

Mill Name/Location	Counties of Operation	Species Purchased	Mill Products
CURRENT RIVER POLE CO LLC 200 STAPLES LANE, LICKING, MO 65542	Texas, Dent, Phelps, Pulaski, Shannon, Wright	Shortleaf pine	Shavings, Poles, Posts
DITTMER SAWMILL 8795 NORTH HORSESHOE RD, DITTMER, MO 63023	Washington, Crawford	E. redcedar, Red oak, White oak	Fuelwood, Lumber
DON REEVES SAWMILL 486 ROCK ROAD, BOURBON, MO 65441	Crawford, Washington, Gasconade, Phelps, Maries	Red oak, White oak, Other, Hickory, Sycamore, Maple, hard	Blocking, Ties, Pallet lumber
E EVANS SAWMILL 7686 HIGHWAY 137, HOUSTON, MO 65483	Texas, Dent, Shannon, Wright, Phelps, Howell	Red oak, Shortleaf pine, White oak	Lumber, Ties, Pallet lumber
ELDON WOOD PRODUCTS 147 HAYS DR, ELDON, MO 65026	Miller, Morgan, Cole, Camden, Moniteau, Maries	E. redcedar	---
FEELER LUMBER CO 16191 STATE RT Y, ROLLA, MO 65401	Phelps, Maries, Pulaski, Crawford, Osage, Dent	Red oak, White oak, Sycamore, Elm, Hickory	Blocking, Lumber
FRIZZELL SAWMILL 6803 NORTH HIGHWAY 19, SALEM, MO 65560	Dent, Phelps, Crawford, Washington, Maries	Red oak, White oak, Post oak, Black walnut	Lumber, Ties, Pallet lumber
G B MARTIN SAWMILL AND LOGGING BOX 265, BUNKER, MO 63629	Dent, Crawford, Washington	Red oak, White oak	Lumber, Ties, Cants, Pallet lumber
HARBISOW LUMBER CO. LLC 10018 S RACE TRACK RD, MINERAL POINT, MO 63660	Washington, Crawford,	Red oak, White oak, Hickory, Shortleaf pine, Sycamore, Cottonwood	---
HOUSTON WOOD TREATING INC. P.O. BOX 587, HOUSTON, MO 65483	Texas, Dent, Wright	Shortleaf pine, Red oak, White oak, Hickory	Posts, Lumber
J AND B WOOD PRODUCTS 480 W WHIPPET DRIVE, ELLINGTON, MO 63638	Reynolds, Iron, Shannon, Dent, Carter, Wayne	Red oak, White oak, Hickory	Ties, Lumber, Pallet lumber
J AND M LUMBER 9888 HIGHWAY 17, BUCYRUS, MO 65444	Texas, Wright, Pulaski, Laclede, Dent, Phelps	Red oak, Black walnut, White oak	---
J AND M LUMBER PO BOX 201, ELLINGTON, MO 63638	Reynolds, Washington, Madison, Shannon, Dent, St Francois	Red oak, White oak, Hickory	Ties, Pallet lumber, Lumber
JADWIN LUMBER LLC P O BOX 40, SALEM, MO 65560	Dent, Phelps, Crawford	Red oak, White oak, Other, Post oak	Ties, Lumber, Pallet lumber

**Table 7-25 - Missouri Forest Industries; Primary Wood Processors** *(continued)*

Mill Name/Location	Counties of Operation	Species Purchased	Mill Products
JADWIN FOREST PRODUCTS 2915 OLD TUSCUMBIA RD, ELDON, MO 65026	Miller, Morgan, Cole, Camden, Moniteau, Maries	Red oak, White oak, Hickory	Lumber, Ties, Blocking
JC GEORGE AND SONS LUMBER CO 1863 HIGHWAY K, ST CLAIR, MO 63077	Franklin, Jefferson, Washington, Gasconade, Crawford, Warren	White oak, Red oak, Black oak, Maple, soft, Ash, Sycamore, Cottonwood	Lumber, Blocking
J W WOOD PRODUCTS 1909 JACKS FORK RD, SUMMERSVILLE, MO 65571	Texas, Shannon, Howell, Oregon, Dent, Wright	Red oak, White oak, Maple, hard, Hickory, Maple, soft	Ties, Lumber, Pallet lumber
JBSR LUMBER P.O. BOX 313, BIRCH TREE, MO 65438	Shannon, Howell, Oregon, Texas, Carter, Dent	Red oak, White oak, Shortleaf pine, Hickory	Pallet lumber
JOHN S. EYE 10074 IGANT, MINERAL POINT, MO 63660	Washington, St Francois, Jefferson	Shortleaf pine, E. redcedar, Red oak, White oak	Lumber
JONESBURG SAWMILL AND PALLET CO 313 LIONS ESTATE DR, JONESBURG, MO 63351	Montgomery, Warren, Lincoln, Gasconade, Franklin, St Charles	White oak, Red oak, Hickory, Sycamore, Cottonwood, Ash, E. redcedar	Ties, Blocking, Lumber
K AND S WOOD PRODUCTS 9273 LONGVIEW DR, DITTMER, MO 63023	Jefferson, Franklin, Washington, St Louis, St Francois, City Of St Louis	E. redcedar, Red oak, White oak	Lumber
KINERK SAWMILL PO BOX 338, SALEM, MO 65560	Dent	Red oak, White oak, Shortleaf pine	Blocking, Lumber
LARRY CONAWAY SAWMILL P O BOX 491, STEELVILLE, MO 65565	Phelps, Dent, Washington, Maries, Gasconade, Franklin	Red oak, White oak, Hickory	Blocking, Ties, Lumber
LLOYD FARMS AND SAWMILL 6568 HIGHWAY 72, CENTREVILLE, MO 63633	Reynolds, Shannon, Wayne, Dent, Washington, Iron	Red oak, White oak, Hickory	Ties, Lumber, Pallet lumber
LOGAN VALLEY LUMBER 4397 HIGHWAY B, ELLINGTON, MO 63638	Reynolds, Iron, Dent, Wayne, Shannon, Carter	Red oak, White oak, Hickory	Cants, Ties, Pallet lumber
MARK TWAIN FOREST PRODUCTS 6026 HIGHWAY 72, CENTERVILLE, MO 63633	Reynolds, Iron, Shannon, Dent, Carter, Wayne	Red oak, White oak, Hickory, Shortleaf pine	Ties, Pallet lumber, Blocking, Flooring
M J SMITH SAWMILL 17501 DOOLITTLE OUTER RD, ROLLA, MO 65401	Phelps, Maries, Pulaski, Dent, Crawford, Miller	Red oak, White oak	Blocking

**Table 7-25 - Missouri Forest Industries; Primary Wood Processors** *(continued)*

<b>Mill Name/Location</b>	<b>Counties of Operation</b>	<b>Species Purchased</b>	<b>Mill Products</b>
MARTIN LOGGING AND SAWMILL P O BOX 1482, STEELVILLE, MO 65565	Crawford, Washington, Dent, Phelps, Iron, Reynolds	Black oak, Shortleaf pine, White oak	Ties, Blocking, Lumber
MERRITTS SAWMILL 186 E HIGHWAY 8, STEELVILLE, MO 65565	Crawford, Washington, Phelps, Dent, Franklin, Gasconade	Red oak, White oak, Shortleaf pine, Cottonwood, Hickory, Maple, hard, Other, Black walnut, Black cherry	Lumber, Ties, Blocking
MID OZARKS FOREST PRODUCTS 20985 EAST HIGHWAY 32, BOSS, MO 65440	Reynolds, Crawford, Iron, Washington, Dent, Shannon	Red oak, Shortleaf pine, White oak, Hickory, Sycamore, Maple, soft, Black walnut	Blocking, Ties, Pallet lumber, Lumber
MISSEY LOGGING AND SAWMILL 42 HIGHWAY Z, STEELVILLE, MO 65565	Crawford, Washington, Dent, Iron, Franklin, St Francois	Red oak, White oak, Hickory, Other	Ties, Pallet lumber, Cants, Lumber
MISSOURI MULCH 55 STAVE MILL RD, NEW FLORENCE, MO 63363	Montgomery, Warren, Callaway, Lincoln, Gasconade, Audrain	E. redcedar	Mulch
MO TIES LLC 8324 HIGHWAY 72, BUNKER, MO 63629	Reynolds, Wayne, Crawford, Madison, Iron, St Francois	Red oak, White oak, Hickory	Ties, Lumber, Pallet lumber
McGINNIS WOOD PRODUCTS INC 8052 HIGHWAY 66, CUBA, MO 65453	Crawford, Phelps, Gasconade, Washington, Franklin, Maries	White oak, Other	Barrels/stocks, Ties, Barrels/stocks, Lumber
NAEGER FOREST PRODUCTS INC 21894 ST RT B, STE. GENEVIEVE, MO 63670	Ste Genevieve, Madison, Washington, Wayne, Perry, City Of St Louis	Red oak, White oak, Other	Lumber, Ties
NEW FLORENCE WOOD PRODUCTS 49 STAVE MILL RD, NEW FLORENCE, MO 63363	Montgomery, Warren, Callaway, Lincoln, Gasconade, Audrain	White oak	Staves
OSAGE WOOD SHAVINGS 610 COUNTY RD 602, LOOSE CREEK, MO 65054	Osage, Cole, Maries, Gasconade, Callaway, Miller	E. redcedar	Excelsior/bedding
PLOWMAN LUMBER CO RT 1 BOX 182, SUMMERSVILLE, MO 65571	Shannon, Dent, Howell, Wright, Oregon, Reynolds	Red oak, White oak, Hickory	Lumber, Ties, Pallet lumber
PONDEROSA LUMBER CO BOX 189, CHERRYVILLE, MO 65446	Crawford, Washington, Dent, Iron, Phelps, Franklin	Red oak, White oak, Other	Pallet lumber

**Table 7-25 - Missouri Forest Industries; Primary Wood Processors** *(continued)*

<b>Mill Name/Location</b>	<b>Counties of Operation</b>	<b>Species Purchased</b>	<b>Mill Products</b>
POOKER CABINET AND SHOP - SAWMILL 8966 HENSLEY RD, HILLSBORO, MO 63050	Jefferson, St Charles, St Francois, Washington, Warren, City Of St Louis	E. redcedar, Black cherry, Black walnut, Red oak, White oak	Lumber, Posts, Fuelwood, Cabinet wood
PRECISION LUMBER AND PALLET 208 ANGELICA, MOUNTAIN VIEW, MO 65548	Shannon, Howell, Oregon, Texas, Carter, Dent	Red oak, White oak, Hickory	Ties, Lumber, Cants
REED LUMBER CO, LLC. 19111 W STATE HIGHWAY 8, POTOSI, MO 63664	Washington, St Francois, Iron, Ste Genevieve, Jefferson, Madison	Red oak, White oak, Shortleaf pine, Sycamore, Hickory	Pallet lumber, Cants, Lumber, Ties
RICHARDS WOOD PRODUCTS 18111 HIGHWAY 19, STEELVILLE, MO 65565	Crawford, Dent, Washington, Phelps, Maries	Red oak, White oak, Shortleaf pine, Sycamore, Other	Blocking, Ties
RNS WOOD PRODUCTS RT 1 BOX 158A, BUNKER, MO 63629	Dent, Crawford	Red oak, White oak, Hickory	Ties, Lumber, Pallet lumber, Cants
ROBERTS PALLET CO P.O. BOX 790, ELLINGTON, MO 63638	Reynolds, Iron, St Francois, Washington, Madison, Dent	Red oak, White oak, Hickory, Shortleaf pine	Pallet lumber, Lumber, Ties
ROBERTS WOOD PRODUCTS INC 1070 COUNTY ROAD 3770, MOUNTAIN VIEW, MO 65548	Shannon, Texas, Oregon, Howell, Carter, Dent	Red oak, White oak, Hickory, Shortleaf pine	Lumber, Ties, Pallet lumber
RON HARPER LOGGING AND SAWMILL 4410 BETHEL DR, SUMMERSVILLE, MO 65571	Shannon, Howell, Texas, Dent, Oregon, Carter	Red oak, White oak, Hickory	Lumber, Ties, Pallet lumber
ROY MASTERS SAWMILL 639 STATE HIGHWAY 21, CALEDONIA, MO 63631	Iron, St Francois, Washington	E. redcedar, Maple, hard, Black cherry	Lumber
ROYAL OAK SHANNON CO. 341, SUMMERSVILLE, MO 65571	Shannon, Texas, Dent, Howell, Oregon, Reynolds	Red oak, White oak, Shortleaf pine, Hickory	Charcoal
SALEM POST AND TIMBER CO PO BOX 672, SALEM, MO 65560	Dent, Phelps, Crawford,	Shortleaf pine	---
SALEM WOOD PRODUCTS 200 STAVE MILL RD, SALEM, MO 65560	Dent, Phelps, Crawford, Texas, Reynolds, Shannon	White oak	---

**Table 7-25 - Missouri Forest Industries; Primary Wood Processors** (continued)

Mill Name/Location	Counties of Operation	Species Purchased	Mill Products
SIEN LUMBER AND POSTS 29289 PACIFIC DR, LEBANON, MO 65536	Laclede, Camden, Pulaski, Dallas	Red oak, White oak, Hickory, Sycamore, Ash	Lumber, Ties, Pallet lumber, Blocking, Cabin logs
SIMMERLY TIMBER CO INC 1316 ROCK ROAD, BOURBON, MO 65441	Crawford, Franklin, Washington, Gasconade, Phelps, Jefferson	Red oak, White oak, Maple, hard, Sycamore, Hickory	Blocking, Pallet lumber, Ties, Mine supports
SPENCER LUMBER LLC 1409 W CENTER, SALEM, MO 65560	Dent, Phelps, Shannon, Texas, Crawford, Reynolds	Red oak, White oak, Other, Post oak	Excelsior/bedding, Fuelwood, Blocking, Ties, Lumber
STANTON MANUFACTURING CO INC P O BOX 155 147 STANTON D, LAKE OZARK, MO 65049	Miller, Camden, Morgan, Cole, Moniteau, Pulaski	E. redcedar, Black walnut	Lumber
STEELVILLE POST AND LUMBER PO BOX 1488, STEELVILLE, MO 65565	Crawford, Phelps, Dent, Washington, Maries, Gasconade	Shortleaf pine	Posts
SUCCESS POST AND TIMBER CO. PO BOX 473, SUCCESS, MO +++++	Texas, Wright, Pulaski, Laclede, Dent, Phelps	Shortleaf pine, Red oak	Lumber, Posts, Poles
TIM BANKS WOOD PRODUCTS HC 1 BOX 161, EMINENCE, MO 65466	Shannon, Reynolds, Dent, Carter, Texas, Oregon	Shortleaf pine	Excelsior/bedding
TIMBER CHARCOAL HCR 62 BOX 456, SALEM, MO 65560	Shannon, Dent, Reynolds, Texas	White oak, Red oak, Hickory, Maple, hard	Charcoal
TIMBERLINE LUMBER 1147 HIGHWAY 72, CENTERVILLE, MO 63633	Reynolds, Wayne, Shannon, Iron, Dent, Carter	Red oak, White oak, Hickory	Ties, Pallet lumber, Lumber
TUTTLE SAWMILL 15419 HIGHWAY 21, IRONTON, MO 63650	Iron, Madison, St Francois, Reynolds, Washington, Ste Genevieve	White oak, Red oak, Shortleaf pine	Lumber, Ties
VIC GARGUS SAWMILL 17002 HIGHWAY 68 SOUTH, ST JAMES, MO 65550	Phelps, Crawford, Dent, Maries, Pulaski, Washington	Red oak, White oak, Sycamore, Hickory	---
VIENNA FIREWOOD CO LTD PO BOX 277, VIENNA, MO 65582	Maries	White oak, Red oak, Hickory	Fuelwood
WARDEN SAWMILL 9210 WARDEN RD, FULTON, MO 65251	Callaway, Osage	Red oak, White oak, E. redcedar, Hickory, Ash	Lumber, Ties, Cabin logs, Blocking

**Table 7-25 - Missouri Forest Industries; Primary Wood Processors** *(continued)*

<b>Mill Name/Location</b>	<b>Counties of Operation</b>	<b>Species Purchased</b>	<b>Mill Products</b>
WARREN LUMBER AND LOGGING 3836 COUNTY RD 135, ANNAPOLIS, MO 63620	Iron, St Francois, Madison, Reynolds, Wayne, Washington	Red oak, White oak	Lumber, Ties, Pallet lumber
WILL PETZOLD LUMBER CO. 626 BRANDON LANE, ST CLAIR, MO 63077	Franklin, Jefferson, Washington, Warren, Gasconade, Crawford	White oak, Red oak, E. redcedar	Lumber, Pallet lumber, Blocking, Posts
WISDOM LOGGING 48 COUNTY RD 5610, BUNKER, MO 63629	Reynolds, Dent, Shannon, Iron, Carter, Crawford	Red oak, White oak, Hickory	Ties, Pallet lumber, Lumber Bottom of Form
W W CEDAR CO., LLC 34314 HIGHWAY 63N, VIENNA, MO 65582	Maries, Osage, Cole, Gasconade, Phelps, Miller	E. redcedar	Lumber, Excelsior/bedding

SOURCE: 2013 Missouri Forest Products Association. [www.moforest.org/newsffmowoodpro.html](http://www.moforest.org/newsffmowoodpro.html)

**Table 7-26 - Regional Forest Industries; Secondary Wood Producers**

<b>Company &amp; Address</b>	<b>Contact Info. # of Employees</b>	<b>Species Used</b>	<b>Products</b>
<b>Crawford County</b>			
ARNESON TIMBER CO. 552 INDUSTRIAL DRIVE STEELVILLE, MO 65565	STAN WILLIAMS 573-775-5911 (phone) 573-775-5912 (fax) 5 to 10 employees	RED OAK, WHITE OAK, SOUTHERN YELLOW PINE	BLOCKS AND WEDGES, CUSTOM LUMBER, LANDSCAPE TIES, RR TIES, MULCH
DON L REEVES SAWMILL PALLET AND LUMBER CO 486 ROCK ROAD BOURBON, MO 65441	LONNIE REEVES 573-732-4691 (phone) 573-205-9794 (cell) Under 5 employees	MIXED HARDWOODS	RED MULCH, BROWN MULCH, BLONDE MULCH, RESAW TIES, CUSTOM SAWING
HOMESTEAD WOODWORKING LLC 97 CEDAR DR SALEM, MO 65560- 5428	JEFF AND SHERRY OWEN 573-743-3586 (phone) 573-743-3586 (fax) homestead@misn.com www.homesteadwoodworking.com Under 5 employees	RED OAK, WHITE OAK, BLACK CHERRY, BLACK WALNUT, HICKORY	FIREPLACE MANTLES, BOOKCASES, ENTERTAINMENT CENTERS, EARLY AMERICAN FURNITURE, KITCHEN CABINETS
LARRY CONAWAY SAWMILL PO BOX 491 STEELVILLE, MO 65565	LARRY CONAWAY SR 573-775-4114 (phone) 573-775-4917 (fax) clumber@misn.com 5 to 10 employees	MIXED HARDWOODS	LUMBER, WOOD CHIPS, MULCH
MCGINNIS WOOD PRODUCTS INC 1543 OLD HWY 66 CUBA, MO 65453-8370	LEROY MCGINNIS, DON MCGINNIS 573-885-3524 (phone) 573-259-3524 (cell) mwpbarrels@gmail.com 51 or more employees	WHITE OAK	WINE BARRELS AND SETS, BOURBON BARRELS
MERRITT SAWMILL 186 EAST HWY 8 STEELVILLE, MO 65565	SKIP WISHON 573-775-2056 (phone) 573-775-4857 (fax) Under 5 employees	MIXED HARDWOODS	LUMBER, SAWDUST
<b>Dent County</b>			
CANOAK USA INC 435 COUNTY ROAD 6430 SALEM, MO 65560	JERRY LOUGH 573-729-3310 (phone) 573-729-3809 (fax) canoak@canoakusa.com 26 to 50 employees	RED OAK, WHITE OAK, SOUTHERN YELLOW PINE	HARDWOOD FLOORING, HARDWOOD GRADE LUMBER, SAWDUST
JADWIN TRIM AND LUMBER LLC 1601 S JACKSON SALEM, MO 65560- 0040	BRIAN SMITH 573-729-2007 (phone) 314-348-7884 (cell) 573-729-2915 (fax) jadwintrimandlumber@yahoo.com Under 5 employees	MIXED HARDWOODS	TRIM OR MOULDINGS, FLOORING, DIMENSIONAL HARDWOOD LUMBER, STAIRCASES - HANDRAILS, DOORS
SCENIC RIVERS INDUSTRIES 601-607 S WALKER ST PO BOX 64 SALEM, MO 65560	ELLEN BAUM 573-729-6264 (phone) 573-453-6320 (cell) ellen@scenicriversind.org www.scenicriversindustries.com 11 to 25 employees	RED OAK, WHITE OAK, SOUTHERN YELLOW PINE, OTHER	BIRD HOUSES, BAT HOUSES, SURVEYOR STAKES

**Table 7-26 - Regional Forest Industries; Secondary Wood Producers** *(continued)*

<b>Company &amp; Address</b>	<b>Contact Info. # of Employees</b>	<b>Species Used</b>	<b>Products</b>
<b>Gasconade County</b>			
RETHEMEYER CUSTOM WOODWORK INC 3B DANUSER DR HERMANN, MO 65041-9644	TOM/MARILYN RETHEMEYER 573-486-5649 (phone) 573-486-5649 (fax) trethemeyer@centurytel.net www.cabinetshop.com/rcw 5 to 10 employees	MIXED HARDWOODS	KITCHEN CABINETS, VANITIES, BUILT-IN, FIREPLACE MANTLES, MILLWORK
<b>Maries County</b>			
GREEN CABINET SHOP LLC PO BOX 824 BELLE, MO 65013-0824	TAMMY OR BURLEY GREEN 573-859-6459 (phone) 573-859-6810 (fax) 5 to 10 employees	WHITE OAK, RED OAK, HICKORY, BLACK WALNUT, SOFT MAPLE	KITCHEN CABINETS, BATHROOM CABINETS, STAIR CASES, TRIM AND CASING
KINGSFORD MANUFACTURING COMPANY 21200 MARIES ROAD 314 BELLE, MO 65013-2247	EDWIN SPURGEON 573-859-5510 (phone) 573-859-3306 (fax) edwin.spurgeon@clorox.com 51 or more employees	HICKORY, RED OAK, WHITE OAK	CHARCOAL BRIQUETS
<b>Osage County</b>			
CLASSIC BUILDINGS 67 PROGRESS LN LINN, MO 65051	KENNETH 573-897-5753 (phone) 573-897-5717 (fax) ken@classicbuildingsales.com www.classicbuildingsales.com Under 5 employees	WHITE OAK, WHITE PINE, SHORTLEAF PINE	MANUFACTURED CABINS, GARAGES, COMMERCIAL BUILDINGS, SHEDS, PLAYHOUSES
FREEDOM PRODUCTS CO INC 4329 HIGHWAY 50 E LINN, MO 65051-3715	TERRY HOMFELDT 573-897-2670 (phone) 573-943-6777 (fax) freedomwoodproducts@gmail.com www.freedomwoodproducts.com 11 to 25 employees	ASH, HARD MAPLE, SOFT MAPLE, RED OAK, WHITE OAK	INTERIOR DOORS, TRIM, FLOORING, BUTCHER BLOCK TOPS, LUMBER SALES
MISSYS COUNTRY WOODCRAFTS 5361 HWY 89 NORTH CHAMOIS, MO 65024-2426	LEE OR MELISA BARTON 573-763-5322 (phone) mlmbarton@msn.com www.missyscountrywoodcrafts.com Under 5 employees	SOUTHERN YELLOW PINE, OTHER	YARD DECORATION
SKIDMORE LUMBER LLC 3342 HIGHWAY 63 FREEBURG, MO 65035-2023	DOUGLAS SKIDMORE 573-455-2871 (phone) 573-455-2204 (fax) Under 5 employees	RED OAK, WHITE OAK, BLACK WALNUT, SOFT MAPLE, SYCAMORE	LUMBER, SAWDUST
<b>Phelps County</b>			
SINGLEY WOODWORKING 16336 S US HIGHWAY 63 ROLLA, MO 65401-7658	RILEY SINGLEY 573-364-8777 (phone) Under 5 employees	RED OAK, BLACK WALNUT	DINING TABLES, BEDROOM FURNITURE

**Table 7-26 - Regional Forest Industries; Secondary Wood Producers** *(continued)*

Company & Address	Contact Info. # of Employees	Species Used	Products
<b>Pulaski County</b>			
YOCUMS QUALITY CABINETRY 21200A HAWK DR DIXON, MO 65459-8215	RANDY YOCUM 573-336-3634 (phone) 573-336-3634 (fax) Under 5 employees	MIXED HARDWOODS, OTHER	CUSTOM FURNITURE BUILDING, SHIPPING DAMAGE FURNITURE REPAIR, ANTIQUE RESTORATIONS
<b>Washington County</b>			
CUSTOM CABINETS AND FURNITURE 19065 N STATE HWY 21 OLD MINES, MO 63630	FRAN PASHIA 573-438-5252 (phone) Under 5 employees	MIXED HARDWOODS	CABINETS, FURNITURE
REED LUMBER CO LLC 19111 W STATE HIGHWAY 8 POTOSI, MO 63664- 3111	CARL BARNES 573-438-2994 (phone) 573-438-6610 (fax) Barnescl@aol.com 51 or more employees	HICKORY, RED OAK, WHITE OAK, SOUTHERN YELLOW PINE	PALLETS, TIES, GRADE LUMBER, CHIPS

SOURCE: 2013 Missouri Forest Products Association. [www.moforest.org/newsffmowoodpro.html](http://www.moforest.org/newsffmowoodpro.html)

**Table 7-27 – MINES and QUARRIES IN THE MERAMEC REGION**

Parent Company	Quarry/Mine Name	Product	Operation
<b>Crawford</b>			
Crawford Lime & Materials, Inc.	Brush Creek Quarry	Crushed Stone	Mine & Plant
Georgia-Pacific Corp	Cuba Plant	Perlite	Plant
<b>Dent</b>			
Capital Quarries Inc	Salem Quarry (Plant 7)	Aggregates for concrete, asphalt, road stone & base; aglime	Mine & Plant
<b>Gasconade</b>			
Capital Quarries Inc	Hermann Quarry (Plant 14)	Commercial aggregates	Mine & Plant
Capital Quarries Inc	Owensville Quarry (Plant 13)	Aggregates for asphalt, road stone and base	Mine & Plant
Dillon Clay Mng Co	Crawford County Pits	Common Clay and Shale	Mine & Plant
First Creek Quarry	First Creek Quarry	Crushed Limestone	Mine & Plant
<b>Osage</b>			
Capital Quarries Inc	Linn Quarry (Plant 20)	Asphalt aggregate, road stone and base	Mine & Plant
Higgins Quarry	Higgins Quarry	All types of crushed stone, aglime	Mine & Plant
Muenks Bros. Quarries, Inc.	Muenks Bros. Quarry	Crushed Stone	Mine & Plant
<b>Phelps</b>			
Capital Quarries Inc	Rolla Quarry	Crushed Stone	Mine & Plant
Capital Quarries Inc	Hwy Y Quarry (Plant 21)	Asphalt aggregate, road stone and base; sand; aglime; riprap	Mine & Plant
Capital Quarries Inc	Jerome Quarry (Plant 19)	Commercial aggregates	Mine & Plant
Capital Sand Co.,Inc	Jerome (Plant 11)	Sand & Gravel	Mine & Plant
Havin Materials Service, Inc	Havin Materials Service, Inc	Sand & Gravel	Mine & Plant
Capital Quarries Inc	Hwy Y Quarry (Plant 21)	Asphalt aggregate, road stone & base; sand; aglime; riprap	Mine & Plant
Southwest Quarry & Material, Inc	Southwest Quarry	Crushed Stone	Mine & Plant
<b>Pulaski</b>			
Willard Quarries, Inc.	St. Robert Quarry	Crushed Stone	Mine & Plant
Woodlane Rentals Partnership	Cave Sand & Gravel	Sand & Gravel	Mine & Plant
<b>Washington</b>			
Cimbar Performance Minerals	Fountain Farm Plant	Barite	Plant
Lafarge North America, Inc.	Pea Ridge Plant	Crushed Stone	Mine & Plant

Source: [www.momic.com](http://www.momic.com); [www.molimestone.com](http://www.molimestone.com); 2013 Missouri Directory of Manufacturers

**TABLE 7-28 - LABOR FORCE  
MERAMEC REGION**

	2010			2000			1990			1980		
	Total	Male	Female									
Persons 16 years & Older	156,177	81,442	74,735	138,740	70,341	68,399	124,575	63,811	60,764	121,220	64,715	56,505
Total Labor Force	98,104	55,780	42,324	86,058	48,480	37,578	76,198	45,825	30,373	72,480	47,261	25,219
In Armed Forces	12,322	9,508	2,814	8,526	6,913	1,613	9,775	9,188	587	14,826	13,355	1,471
Civilian Labor Force (CLF)	86,759	46,272	40,487	77,532	41,567	35,965	66,423	36,637	29,786	57,654	33,907	23,748
Persons Employed	78,909	41,644	37,215	71,906	39,046	33,860	61,028	33,703	27,325	52,645	30,843	21,802
Persons Unemployed	7,900	4,628	3,272	4,626	2,521	2,105	5,395	2,934	2,461	5,009	3,063	1,946
% Unemployed CLF	9.1%	10.0%	8.1%	6.0%	6.1%	5.9%	8.1%	8.0%	8.3%	8.7%	9.0%	8.2%
Persons not in Labor Force	58,286	25,662	32,624	52,682	21,861	30,821	48,325	18,050	30,338	48,740	17,454	31,286

SOURCE: 2006-2010 American community survey 5-year Estimates  
SOURCE: 1980-2000 Census of Population

**TABLE 7-29 - LABOR FORCE  
MISSOURI**

	2010			2000			1990			1980		
	Total	Male	Female									
Persons 16 years & Older	4,664,019	2,252,560	2,411,459	4,331,369	2,071,280	2,260,089	3,939,284	1,861,192	2,078,092	3,736,573	1,761,058	1,975,515
Total Labor Force	3,042,128	1,580,865	1,461,263	2,822,010	1,483,936	1,338,074	2,541,352	1,369,145	1,172,207	2,282,059	1,307,314	974,745
In Armed Forces	21,229	16,911	4,318	15,292	12,603	2,689	18,569	16,882	1,687	22,295	19,966	2,329
Civilian Labor Force (CLF)	3,020,899	1,563,954	1,456,945	2,806,718	1,471,333	1,335,385	2,522,783	1,352,263	1,170,520	2,259,764	1,287,348	972,416
Persons Employed	2,796,027	1,439,403	1,356,624	2,657,924	1,394,112	1,263,812	2,367,395	1,265,222	1,102,173	2,103,907	1,194,392	909,515
Persons Unemployed	224,872	124,551	100,321	148,794	77,221	71,573	155,388	87,041	68,347	155,857	92,956	62,901
% Unemployed CLF	7.4%	8.0%	6.9%	5.3%	5.2%	5.4%	6.2%	6.4%	5.8%	6.9%	7.2%	6.5%
Persons not in Labor Force	1,621,891	671,695	950,196	1,509,359	587,344	922,015	1,397,932	492,047	905,885	1,454,514	453,744	1,000,770

SOURCE: 2006-2010 American community survey 5-year Estimates  
SOURCE: 1980-2000 Census of Population

**Table 7-30 – CLASS OF WORKER**

County	OCCUPATIONS				
	Employed 16 & older	Private Wage & Salary Workers	Government Workers	Self- employed	Unpaid Family Workers
<b>Crawford</b>	9,978	7,939	1,312	727	0
<b>Dent</b>	6,059	4,547	980	520	12
<b>Gasconade</b>	7,000	5,508	909	583	0
<b>Maries</b>	4,048	2,646	783	619	0
<b>Osage</b>	6,723	4,601	1,427	558	137
<b>Phelps</b>	19,269	13,593	4,194	1,418	64
<b>Pulaski</b>	14,866	8,156	5,758	905	47
<b>Washington</b>	8,718	6,646	1,482	581	9
<b>Meramec Region</b>	76,661	53,636	16,845	5,911	269

Source: 2007-2011 American Community Survey

[http://factfinder2.census.gov/faces/tableservices/jsf/pages/productview.xhtml?pid=ACS\\_11\\_5YR\\_DP03&prodType=table](http://factfinder2.census.gov/faces/tableservices/jsf/pages/productview.xhtml?pid=ACS_11_5YR_DP03&prodType=table)

**Table 7-31 – MAJOR PUBLIC EMPLOYERS in the MERAMEC REGION**

<b>PLACE</b>	<b>Employees</b>	<b>Phone No. (573)</b>
<b>CRAWFORD COUNTY</b>		
Crawford County Government	104	775-2376
Crawford County School System	485	
City of Steelville	20	775-2815
City of Sullivan	69	468-4612
City of Cuba	60	885-7432
City of Bourbon	17	732-5550
<b>DENT COUNTY</b>		
Dent County Government	59	729-4144
Dent County Schools	223	
City of Salem	65	729-4811
Division of Family Services	25	729-4137
Mark Twain National Forest	43	729-6656
<b>GASCONADE COUNTY</b>		
Gasconade County Government	60	486-5427
Gasconade County Schools	275	
City of Hermann	34	486-5400
City of Owensville	32	437-2812
<b>MARIES COUNTY</b>		
Maries County Government	50	422-3388
Maries County Schools	132	
City of Belle	10	859-3513
City of Vienna	7	422-3549
<b>OSAGE COUNTY</b>		
Osage County Government	58	897-2139
Osage County Schools	173	
Linn State Technical College	160	897-3603
City of Freeburg	2	744-5383
City of Linn	9	897-2236

**Table 7-31 – MAJOR PUBLIC EMPLOYERS in the MERAMEC REGION** (continued)

<b>PLACE</b>	<b>Employees</b>	<b>Phone No. (573)</b>
<b>PHELPS COUNTY</b>		
Missouri University of Science and Tech.	1,000	341-4241
Mid-Continent Mapping Center (USGS)	250	308-3500
Missouri Geological Survey (DNR)	115	368-2100
Mark Twain National Forest	74	364-4621
City of Rolla	300	364-1384
City of Doolittle	2	762-2601
City of Edgar Springs	5	435-6334
City of Newburg	6	762-2315
City of St. James	53	265-7013
Postal Services	44	364-1775
Mo. Dept. of Conservation	21	751-4115
Division of Family Services	58	368-2340
Phelps County Government	170	458-6000
Meramec Regional Planning Commission	23	265-2993
Phelps County Schools	486	
Missouri Veterans Home	180	265-3271
Phelps County Regional Medical Center	1,335	458-8899
<b>PULASKI COUNTY</b>		
Pulaski County Government	100	774-4701
Pulaski County Schools	703	
Fort Leonard Wood	2,300	
City of Dixon	30	759-6115
City of St. Robert	86	451-2000
City of Waynesville	44	774-6171
<b>WASHINGTON COUNTY</b>		
Washington County Schools	353	
Washington County Government	110	438-4901
Washington County Hospital	180	438-5451
Division of Family Services	40	438-2121
City of Potosi	52	438-2767
Potosi Correctional Center	430	438-6000

Source: Meramec Regional Planning Commission Survey, January 2006

**Table 7-32 – MAJOR PRIVATE INDUSTRIES in the MERAMEC REGION**

Area Code 573 unless noted

<b>Firm and Location</b>	<b>NAICS Code and Product</b>	<b>Employees</b>
<b>CRAWFORD COUNTY</b>		
<b>Bourbon - 65441</b>		
Crawford Electric Cooperative 732-4415	222112 Electric power distribution	60
Paramount Apparel Intl., Inc. 732-4411	315999 Screen printed t-shirts, caps, vests and hunting clothes	400
<b>Cuba - 65453</b>		
Affinia Brake Parts, Inc. 885-6400	336399 Metal stamped brake parts	300
Cuba Manor Care 885-4500	62311 Nursing care facilities	100
First Community National Bank 885-3500	522110 Commercial bank	20
Fleming Mfg. Co. 885-3311	33312 Block splitters, block machines, concrete street pavers, mixers, etc.	22
G-P Gypsum 885-7400	327993 Mineral fire door cores	95
INDEECO 885-7855	333994 Heating systems	64
M. Harris Construction Co. 885-7446	23332 Commercial & institutional building construction	20
Mace Town & Country Supermarket 885-2700	44511 Supermarket	98
Mar Bal 885-4064	326122 Electric molded thermostat / polyester products	95
McGinnis Wood Products Inc. 885-3524	32192 Rough sawn cooperage stock, wood wine/whiskey barrels, etc.	55
Meramec Electrical Products Co. 885-2521	335311 Current and potential transformers	120
Mid-Mo Truss Inc. 885-6796	321214 Truss Manufacturing	40

**Table 7-32 – MAJOR PRIVATE INDUSTRIES in the MERAMEC REGION** *(continued)*

Area Code 573 unless noted

<b>Firm and Location</b>	<b>NAICS Code and Product</b>	<b>Employees</b>
<b>Cuba – 65453</b> <i>(continued)</i>		
Mullally Distributing 885-3371	42281 Beer & ale wholesalers	28
North Crawford County Ambulance 885-3793	62191 Ambulance service	27
Olin Corporation 885-6546	331421 Welded copper alloy tubing	90
Ozark Mountain Technologies 885-3018	332813/3471 Metal & aluminum anodizing and painting services	82
Versa-Tags Inc. 885-2230	337215 Plastic auto plate inserts & decals	100
Voss Oil Company 885-3992	42272 Petroleum & petroleum products wholesalers	85
Wal-Mart 885-2501	452110 Discount department store	85
<b>Steelville - 65565</b>		
First Community National Bank 775-2151	522110 Commercial bank	30
Gibbs Care Center 775-5815	623110 Nursing Home	95
Poly Profiles Technology Corp. 775-3301	332996 Polyethylene pipes fittings and access	20
Poly Systems, Inc. 775-3300	332996 Polyethylene pipes fittings and access	25
San Val, Inc. 775-2121	323121 Glue, perfect, saddle stitch & sewn book binding	70
Steelville Ambulance District 775-2211	62191 Ambulance service	20
Steelville Manufacturing Co. 775-2977	336413 Aircraft & transportation component parts; medical instruments component parts	99
Steelville Telephone Exchange 775-2111	51331 Wired telecommunication centers	23

**Table 7-32 – MAJOR PRIVATE INDUSTRIES in the MERAMEC REGION** *(continued)*  
Area Code 573 unless noted

<b>Firm and Location</b>	<b>NAICS Code and Product</b>	<b>Employees</b>
<b>Cuba – 65453</b> <i>(continued)</i>		
Stonecrest Health Care 244-3171	632110 Nursing Home	55
<b>Sullivan - 63080</b>		
Ace/Rockwell Industries 468-4181	333613 Truck clutch component parts	89
Aerofil Technology Inc. 468-5551	325998 Contract packaging aerosol, cans, liquid bottles, granular bags, etc.	500
Bank of Sullivan 468-3191	522110 Commercial bank	120
Carden Machine Shop Inc. 468-4194	332710 Machine shop	42
Central Electric of Sullivan 468-3143	42169 Electronic parts & equipment wholesaler	25
Ditch Witch Sales, Inc. 468-8012	42813 Industrial machinery & equipment wholesalers	30
Fidelity Communications 468-8081	513321, 513322, 51333, 51334, 51312, 51321 Cellular, wireless communications, paging, television broadcasting	200
Flying J Travel Center	42272 Petroleum & petroleum products wholesalers	100
Industrial Wire Products 468-5151	332618 Wire fabricating	130
Latitudes, Inc. 468-4465	316211 Rubber and plastic footwear manufacturing	30
Lifecare Center of Sullivan	623110 Nursing Home	100
Meramec Group Inc. 468-3101	316211 Molded polyurethane soles, footwear, and industrial products	200
Meramec Nursing Center 468-7733	623110 Nursing home	60
Missouri Baptist Hospital 468-4186	62211 General medical & surgical hospital	390

**Table 7-32 – MAJOR PRIVATE INDUSTRIES in the MERAMEC REGION** *(continued)*  
Area Code 573 unless noted

<b>Firm and Location</b>	<b>NAICS Code and Product</b>	<b>Employees</b>
<b>Sullivan – 63080</b> <i>(continued)</i>		
Moldtech, Inc. 468-3101	316211 Plastic models and molds & plastic metallizing	150
N.B. West Contracting Co. 468-4533	234110 Asphalt Paving	50
ORC-O Tool & Machine Inc. 468-5901	33271 Machine shop	25
Paramount Metalizing Div. 468-3181	Manufacturing coating fabrics, plating/polishing service	30
Polyone Corporation 860-2211	326122 Plastic pipes & pipefitting manufacturer	20
Progress Bank of Missouri 468-2265	52211 Commercial Banking	50
Reliable Turbine Services 468-4045	Welding Repair	29
Rockwell Industries Inc. 468-5131	333999 Tool & Die, special machinery, machine parts, wires, etc...	
RTI International Metals, Inc. 468-3176	331491 Nonferrous metal rolling, drawing & extruding	20
Sheltered Industries	Sheltered Workshop/Assembly	105
SLP Lighting Center 468-3181	332813 Vacuum plating, metal & plastic metallizing services on light diffusers	4
Sullivan Precision Metal 468-8049	336413 Aircraft parts painting, coating & nondestructive testing	80
Television Engineering Corp. 860-4700	336213 Manufactures broadcast industry van & truck conversions	20
Wal-Mart 468-7030	45211 Discount department store	350
West Brothers Chrysler, Inc. 468-3178	44111 New car dealers	48

**Table 7-32 – MAJOR PRIVATE INDUSTRIES in the MERAMEC REGION** *(continued)*  
Area Code 573 unless noted

<b>Firm and Location</b>	<b>NAICS Code and Product</b>	<b>Employees</b>
<b>DENT COUNTY</b>		
<b>Boss - 65440</b>		
Buick Mine & Mill 626-4855	212231 Lead ore mining and/or beneficiating	200
Doe Run Company 626-4613	3341 Secondary smelting & refining of nonferrous metals	260
<b>Salem - 65560</b>		
Bank of Salem 729-3137	522110 Commercial bank	32
Can Oak USA Inc. 729-3310	321918 Hardwood, kiln dried lumber & hardwood flooring	40
Country Mart 729-3455	445110 Retail grocer	55
Daisy Outdoor Products 729-5919	332992 Ammunition, small arms manufacturing	46
Heartland Metal Finishing Inc. 729-3888	332813 Industrial electroplating	45
Jadwin Forest Products 729-5077	321113 Sawmill: hardwood, softwood, lumber, pallets, wood chips, railroad ties, etc.	25
Royal Oak Enterprise Inc. 729-4133	325191 Charcoal briquettes	100
Salem Care Center 729-6649	623110 Nursing home	65
Salem Memorial District Hospital 729-6626	62211 General medical & surgical hospital	186
Salem News 729-4126	5111 Newspaper publisher	22
Southeast Missouri Community Treatment Center 729-4723	622110 Residential & outpatient drug & alcohol facility	70

**Table 7-32 – MAJOR PRIVATE INDUSTRIES in the MERAMEC REGION** *(continued)*  
 Area Code 573 unless noted

<b>Firm and Location</b>	<b>NAICS Code and Product</b>	<b>Employees</b>
<b>Salem – 65560</b> <i>(continued)</i>		
Salem Wood Products Co. 729-7767	321912 Barrel staves	96
Scenic Rivers Industries, Inc. 729-6264	624310 Sheltered workshop - packaging & assembling, recycling, etc.	45
Timber Industries, Inc. 729-6653	412310 Lumber wholesaling	37
US Bank 729-6617	522110 Commercial bank	25
US Foodservice 729-6131	484230 Trucking service for grocery products	417
Wal-Mart 729-6151	452110/5311 Discount department store	200
<b>GASCONADE COUNTY</b>		
<b>Hermann - 65041</b>		
CFV Plastics 486-4636	333220 Injection Molding	50
Frene Valley Health Care 486-3155	62311 Nursing care facilities	120
Hermann Area Hospital 486-2191	62211 General medical & surgical hospital	160
Hermannhof Winery, Inc. 486-5959	31213 Wineries	20
Hermann-Ford Mercury 486-3113	44111 New car dealers	24
Home, Inc. 486-3111	337121 Electronic enclosures, sheet metal work, metal office furniture, etc.	10
Kaneb Pipeline Company 486-5488	48699 Pipeline	30
Laser Light Technologies 486-5400	332812 Laser cutting and marking, bar coded tags	50
Lennertson Sample Co. 486-8898	541490 Textile sample cards & books	58

**Table 7-32 – MAJOR PRIVATE INDUSTRIES in the MERAMEC REGION** *(continued)*  
Area Code 573 unless noted

<b>Firm and Location</b>	<b>NAICS Code and Product</b>	<b>Employees</b>
<b>Hermann – 65041</b> <i>(continued)</i>		
Moore Gear & Manufacturing 486-5415	336350 Worm wheels, worm, spur & bevel gears, sprockets, etc.	50
Morrison Apparel 763-5551	315225 Work Clothing Manufacturer	25
OMEH, Inc 486-5737		35
Pretium Packaging 486-2811	333511 Injection & blow molded plastic parts & bottles	83
Stone Hill Wine Co. Inc. 486-2221	312130 Bottled wine & grape juice	45
Tri-County Trucking 486-3322	484220 Dump Trucking	50
<b>Owensville - 65066</b>		
Emhart Glass Manufacturers 437-3197	327112 Glass house pots & accessories, special clay shapes, etc.	54
Frene Valley Health Care South 437-6877	623110 Nursing Home	110
GRIMCO Inc. 437-2115	323113 Steel, aluminum and silk screened signs	60
Hoffman Brothers Inc. 437-2197	315211 Religious apparel manufacturer	22
Jahabow Industries Inc. 437-4151	337215 Store fixtures, showcases, & display cases	30
Jefferson Products Co. 437-4282	333415 Air conditioning filters and refrigeration units	33
Lost Valley Lake Resort/Mid- America Resorts 764-2121	721211 RV & campground	150
Lyn-Flex West Inc. 437-4125	326199 Shoe innersoles & components	25
Marsh Shipping Supply Co. Inc. 437-7029	339999 Assembly of materials handling supplies	35

**Table 7-32 – MAJOR PRIVATE INDUSTRIES in the MERAMEC REGION** *(continued)*  
Area Code 573 unless noted

<b>Firm and Location</b>	<b>NAICS Code and Product</b>	<b>Employees</b>
<b>Owensville - 65066</b> <i>(continued)</i>		
Pioneer Industries, LLC 437-4104	444190 Lumber retaining yards	140
RR Donnelley 437-4161	323119 Offset printing, glue, spiral, binding, etc...	201
Thistle, Inc. 437-8892	33393 Custom vinyl heat sealing products	40
Toolroom Inc. 437-4154	333511 Injection molds, tools, & dies	60
Von Hoffman Graphics 437-4161	323119 Offset printing, glue, spiral, binding, etc.	500
Wal-Mart 437-4156	452110 Discount department store	103
Walk Easy Manufacturing 437-5700	326399 Shoe insole materials	20
<b>MARIES COUNTY</b>		
<b>Belle - 65013</b>		
Belle Counter Co. 859-6613	316999 Leather fiber shoe counters	20
Belle State Bank 859-3732	52211 Commercial banking	30
Kingsford Manufacturing Co. 859-3316	325191 Charcoalbriquettes	124
<b>Vienna - 65582</b>		
Maries County Bank 422-3323	52211 Commercial banking	35
Maries Manor Nursing Home 422-3177	623110 Nursinghome	63
South Central Regional Stockyards 422-3305	422590 Livestock auction market	28

**Table 7-32 – MAJOR PRIVATE INDUSTRIES in the MERAMEC REGION** *(continued)*  
Area Code 573 unless noted

<b>Firm and Location</b>	<b>NAICS Code and Product</b>	<b>Employees</b>
<b>OSAGE COUNTY</b>		
<b>Chamois - 65024</b>		
Central Electric Power Cooperative 763-5314	221119 Electric power generation	30
Morrison Apparel 763-5551	315225 Men's and ladies uniforms	25
S&S Metal Fabricating	Machine Shop	20
<b>Freeburg - 65035</b>		
Quaker Window Products Co. 744-5211	332321 Thermo barrier aluminum, vinyl, wood, storm and sliding windows, doors and patio doors	450
<b>Linn - 65051</b>		
El Sevier Distribution Center 897-3694	511130 Book distribution	125
Osage Industries 897-3634	811121 Van & truck conversions & ambulances	50
Quality Ccustom Molding LLC 897-4166	326199 Custom plastic blow molding	42
Three Rivers Electric Cooperative 897-2251	221119 Electric power generation	58
<b>Meta - 65058</b>		
Diamond Pet Foods 229-4203	311111 Pet food	120
<b>Westphalia - 65085</b>		
Play Mor Trailers 455-2388	336214 Pick-up covers, 5th wheels, cargo and travel trailers	80
<b>PHELPS COUNTY</b>		
<b>Rolla - 65401</b>		
Al West Chrysler-Nissan, Inc. 364-1222	44111 New car dealer	50
AmeriHost Inns 364-7000	72111 Hotel	20

**Table 7-32 – MAJOR PRIVATE INDUSTRIES in the MERAMEC REGION** *(continued)*  
Area Code 573 unless noted

<b>Firm and Location</b>	<b>NAICS Code and Product</b>	<b>Employees</b>
<b>Rolla - 65401</b> <i>(continued)</i>		
Applebee's Neighborhood Grill 308-1600	72211 Full service restaurant	75
BCI Corp. 265-7094	321214 Roof and floor trusses	33
Best Western 341-2511	72111 Hotel	23
Bloomsdale Excavating 364-8149	23593 Excavation contractors	150
Bond Clinic, Inc. 364-8822	62111, 62112 Offices of physicians and mental health specialists	40
Brewer Science Inc. 364-0300	541710 Specialty chemicals for electronics, lab equipment, etc.	300
Can Tex Inc. 341-3000	336312 Plasticpipe	100
Center for Psychiatric Services 341-2350	62221 Psychiatric & substance abuse hospital	33
Central Security & Electric 341-2562	42169 Electronic parts & equipment wholesaler	40
Century 21 First Choice 364-5050	53121 Office of real estate agents & brokers	20
Choices for People 364-7444	624120 Day care centers, adult	36
Country Mart 364-1771	445110 Retail grocer	100
Denny Ford Lincoln Mercury 364-1211	44111 New car dealer	43
Drury Inn 364-4000	72211 Hotel	20

**Table 7-32 – MAJOR PRIVATE INDUSTRIES in the MERAMEC REGION** *(continued)*  
Area Code 573 unless noted

<b>Firm and Location</b>	<b>NAICS Code and Product</b>	<b>Employees</b>
<b>Rolla - 65401</b> <i>(continued)</i>		
Fairground Chevrolet, Inc. 364-1002	44111 New car dealer	35
Future Care, Inc 364-5580	62161 Home health care services	50
Gingerbread House 364-4398	62322 Residential mental health & substance abuse facilities	38
Ground Round 341-5670	72211 Full service restaurant	65
Grellner Sales & Service, Inc. 265-8829	42281 Beer & ale wholesalers	30
Havin Concrete Materials 364-3400	32732 Ready mix concrete	20
Investment Realty 364-8111	53121 Office of real estate agents & brokers	32
JB Trucking 364-1001	484121 General freight trucking, long distance	62
J.C.Penney 364-1611	45211 Department store	78
Jefferson Asphalt 364-3992	23411 Highway & street construction	58
Keifer, Bonfanti & Co., LLC 364-2956	514211 Offices of certified public accountants	40
Key Sport Shop 364-3216	323113/2396 Textile screen printing, sewing & embroidering	35
K-Mart 364-6051	45211 Department store	80
Krogers 364-2721	445110 Retail grocer	50
Lowe's Home Center 364-4424	44411, 44413 Lumer & bldg. materials, hardware store	150

**Table 7-32– MAJOR PRIVATE INDUSTRIES in the MERAMEC REGION** *(continued)*  
Area Code 573 unless noted

<b>Firm and Location</b>	<b>NAICS Code and Product</b>	<b>Employees</b>
<b>Rolla - 65401</b> <i>(continued)</i>		
Don Maggi, Inc. 364-7733	23411 Highway & street paver	40
Meeks Lumber 364-1313	44411, 44413 Lumber & building materials, hardware store	35
Mid-Missouri Health Systems 368-3172	62111 Office of Physicians	21
Missouri Career Center 364-7030	56131 Employment placement agencies	45
Missouri Home Care 341-3456	62161 Home health care services	65
Missouri Land Survey Program 368-2301	54136 Geophysical surveying & mapping services	25
Missouri Southern Seed Company 364-1336	422910 Farm supplies wholesalers	23
MO-Sci, 364-2338	54171 Scientific research & development	38
Ozark Health Services 364-7610	62111 Office of physicians	240
Ozarks Coca-Cola/Dr. Pepper Bottling 364-7279	422490 Soft drink vendor	45
Pepsi-Cola 364-4833	422940 Soft drink vendor	25
Phelps County Bank 364-5202	522110 Commercial bank	85
Phelps Regional Home Health 364-2425	62161 Home health care services	75
Presbyterian Manor 364-7336	623311 Continuing care retirement community	68
Rolla Area Sheltered Workshop 364-2883	624310 Sheltered workshop, assembling & packaging	73

**Table 7-32 – MAJOR PRIVATE INDUSTRIES in the MERAMEC REGION** *(continued)*  
Area Code 573 unless noted

<b>Firm and Location</b>	<b>NAICS Code and Product</b>	<b>Employees</b>
<b>Rolla - 65401</b> <i>(continued)</i>		
Rolla Asphalt 364-3992	23411 Highway & Street Construction	20
Rolla Daily News 364-2468	511111 Newspaper publishing & typesetting	25
Rolla Head Start 364-8252	52441 Child day care services	22
Rolla Manor Care Center 364-7766	623110 Nursing home	90
Rolla Medical Group 341-9475	62111 Office of physicians	20
Rolla Municipal Utilities 364-1572	221121 Electric power transmission & control	45
Royal Canin USA Inc. 364-1312	31111 Dry dog and cat food	95
Scott's Printing Company 364-1616	323110 Commercial printer	20
Structure Specialists 800-489-7094	321214 Truss manufacturing	32
Triad's Office City 364-2485	323110 Commercial printing	20
United Parcel Service (UPS) 341-3554	49211 Courier	65
Vessell's Fitness Complex 364-6466	71394 Fitness & recreational sports centers	20
Wal-Mart 341-9145	45211 Department store	420
<b>St. James - 65559</b>		
Boys & Girls Town of Missouri 265-3251	611710 Educational institution	450
Burger King 265-1457	722211 Fast food restaurant	25

**Table 7-32 – MAJOR PRIVATE INDUSTRIES in the MERAMEC REGION** *(continued)*  
Area Code 573 unless noted

<b>Firm and Location</b>	<b>NAICS Code and Product</b>	<b>Employees</b>
<b>St. James - 65559</b> <i>(continued)</i>		
Cohn's Athletics 265-1003	315299 Athletic uniforms	50
Comfort Inn 265-5005	72211 Hotel	60
Country Mart 265-3521	445110 Retail grocer	65
Delano Oil 265-3266	42272 Petroleum wholesaling	65
For Your Convenience 265-5191	337110/ 2434 Custom laminated cabinets, counter tops, etc.	45
James Foundation 265-7124	813211 Non-profit foundation	35
Manchester Packaging Company 265-3569	326199 Polyethylene packaging, tubes, bags, printed film and bags	27
Reid-Fleming Industrial 265-3314	Machine Manufacturing Hoist	25
St. James Winery 265-7912	31213 Wineries	50
Tacony Manufacturing 265-0500	335212 Vacuum cleaner electrical assemblies	77
Wal-Mart Distribution Center 265-4800	493110 Warehousing and storage of general merchandise	1,175
<b>PULASKI COUNTY</b>		
<b>Dixon - 65459</b>		
Baden Moving and Storage	484210 Household and office goods moving	48
Countrymart Supermarket	445110 Retail grocer	63
Gascosage Electric Cooperative	222112 Electric power distribution	35
Mid-America Bank & Trust	522110 Commercial bank	28

**Table 7-32 – MAJOR PRIVATE INDUSTRIES in the MERAMEC REGION** *(continued)*  
 Area Code 573 unless noted

<b>Firm and Location</b>	<b>NAICS Code and Product</b>	<b>Employees</b>
<b>WASHINGTON COUNTY</b>		
<b>Cadet - 63630</b>		
Buckman Laboratories Inc. 438-3722	422690 Industrial chemical products, water treatment chemicals, etc.	33
<b>Mineral Point - 63660</b>		
Coleman Trucking, Inc. 562-2723	484121, 484122 Long distance & local trucking	30
Sure Seal Inc. 438-5000	332919 Butterfly valves	73
<b>Potosi - 63664</b>		
Belgrade State Bank 438-5200	522110 Commercial bank	27
Georgian Gardens Nursing Home 438-6261	623110 Nursing Home	115
Purcell Tire & Rubber Co. 438-2131	326212 Molded, flexcure & sculptured off-the-road tire retreading	125
Red Wing Shoe Co. Inc. 438-7500	316213 Men and women's work, safety & service shoes	200
Reed Lumber Co. LLC 438-2994	321912 Rough oak & yellow pine lumber, industrial skids & pallets	55
UNICO 438-5421	522110 Commercial bank	20
Wal-Mart 438-5441	45211 Discount department store	155
Washington County Ambulance 438-3635	62191 Ambulance service	20
Washington County Handicapped Services 438-2804	62412 Services for elederly & handicapped persons	30
YMCA of the Ozarks 438-2154	813211 Non profit organization	250

Source: 2013 Missouri Directory of Manufacturers & Services & MRPC survey

**Table 7-33 – BUSINESS/INDUSTRIAL SITES IN THE MERAMEC REGION**  
(Updated October 2013)

<b>Location</b>	<b>Acres Available</b>	<b>Primary Access</b>	<b>Percent Occupied</b>	<b>Point of Contact</b>	<b>Rail Service</b>
<b><u>CRAWFORD COUNTY</u></b>					
Bourbon Industrial Park	5	N. Service Road & Hwy. C	5%	573-732-5550 <a href="http://bourbonmo.com">bourbonmo.com</a>	No
Cuba / Crawford County Industrial Park #2	34	Hwy. 19	0%	Norman DeLeo 573-885-4323 <a href="http://www.cubamoida.com">www.cubamoida.com</a> <a href="mailto:cuda@fidnet.com">cuda@fidnet.com</a>	No
Steelville Industrial Park	4	Hwy.8	95%	John Britton 573-775-2123 stv@misn.com	Yes
Fairgrounds Professional Park		Hwy. D	20%	Mark Falloon 573-468-4612 sullivanmo.com <a href="mailto:econdev@sullivan.mo.us">econdev@sullivan.mo.us</a>	No
Perkins Industrial Park	20	Hwy. 19	10%	John Britton 573-775-2123 stvl@misn.com	No
Sullivan Industrial Park East	100	S. Service Rd.	undeveloped	Mark Falloon 573-468-4612 sullivanmo.com <a href="mailto:econdev@sullivan.mo.us">econdev@sullivan.mo.us</a>	Yes
Sullivan Industrial Park II	40	Hwy. 19	undeveloped	Mark Falloon 573-468-4612 sullivanmo.com <a href="mailto:econdev@sullivan.mo.us">econdev@sullivan.mo.us</a>	Yes

**Table 7-33 – BUSINESS/INDUSTRIAL SITES IN THE MERAMEC REGION** *(continued)*  
 (Updated October 2013)

<b>Location</b>	<b>Acres Available</b>	<b>Primary Access</b>	<b>Percent Occupied</b>	<b>Point of Contact</b>	<b>Rail Service</b>
<b><u>DENT COUNTY</u></b>					
Masters Industrial Park (Salem)	200	Hwy 32	20%	Sharon Tubbs 573-729-2428 Salemмо.com ecdev@salemмо.com	No
<b><u>GASCONADE COUNTY</u></b>					
Hermann Industrial Park	56	Hwy 100	75%	Steve Mueller 573-486-5400 admin12@ktis.net	Yes*
Owensville Industrial Park	20	Hwy. 19	27%	Wayne Dieckhaus 573-437-5700	Yes
Owensville Industrial Park (new)	80	Hwy. 19	undeveloped	Wayne Dieckhaus 573-437-5700	
Industrial Drive, Owensville	4	Old Springfield Road	0%	Lavern Brandhorst 437-4111 lavernbr@fidmail.com	No
3773 S. Hwy. 19	4	Hwy. 19	0%	Lavern Brandhorst 437-4111 lavernbr@fidmail.com	

**Table 7-33 – BUSINESS/INDUSTRIAL SITES IN THE MERAMEC REGION** *(continued)*  
(Updated October 2013)

<b>Location</b>	<b>Acres Available</b>	<b>Primary Access</b>	<b>Percent Occupied</b>	<b>Point of Contact</b>	<b>Rail Service</b>
<b><u>MARIES COUNTY</u></b>					
Rolla National Airport (Vichy) Industrial Park	150 +/- developed 500 more avail	Hwy. 63	5%	Cyndra Lorey, Rolla Regional Econ. Commission 573-201-3772	No
Tom Coffey industrial Park	10	Hwy. V	0%	Ed Honse 422-6269	No
<b><u>OSAGE COUNTY</u></b>					
40 Acre Site	40	Hwy. 100	0%	Gary Reynolds 763-5958 united_bank@yahoo.com	Yes
<b><u>PHELPS COUNTY</u></b>					
Doolittle Industrial Site	4+	Old 66	18%	William Strawhun 573-762-2164	Yes
Rolla Hy-Point West Industrial Park	90	I-44 / Hwy. V	0%	Cyndra Lorey, Rolla Regional Econ. Commission 573-201-3772	No
Rolla Hy-Point Industrial Park <i>(located in Missouri Enterprise Zone)</i>	15	I-44 / Hwy. V	90%	Cyndra Lorey, Rolla Regional Econ. Commission 573-201-3772	No
<i>Rolla Industrial Park</i>	10	I-44	85%	Jim Sowers j.sowers@rollanet.org	Yes
Pine Creek Commercial Park	21			John Petersen 308-4040 www.rollacity.org jpetersen@rollacity.org	

**Table 7-33 – BUSINESS/INDUSTRIAL SITES IN THE MERAMEC REGION** *(continued)*  
 (Updated October 2013)

<b>Location</b>	<b>Acres Available</b>	<b>Primary Access</b>	<b>Percent Occupied</b>	<b>Point of Contact</b>	<b>Rail Service</b>
<b><u>PHELPS COUNTY</u></b> <i>(continued)</i>					
St. James Industrial Park	30	I-44	40%	Cyndra Lorey, Rolla Regional Econ. Commission 573-201-3772	Yes
St. James Industrial Park #2	142	Hwy. 68	0%	Cyndra Lorey, Rolla Regional Econ. Commission 573-201-3772	No
St. James Industrial Park #3	240	Hwy. 68	0%	Cyndra Lorey, Rolla Regional Econ. Commission 573-201-3772	No
Twitty Industrial Park	10	I-44	85%	Cyndra Lorey, Rolla Regional Econ. Commission 573-201-3772	No
BCI Property	8+ up to 160 adjacent acres avail.	I-44 & CR3120	0%	Cyndra Lorey, Rolla Regional Econ. Commission 573-201-3772	No
Rolla Industrial Property	60+ avail for development	Hwy 63	0%	Cyndra Lorey, Rolla Regional Econ. Commission 573-201-3772	No
<b><u>PULASKI COUNTY</u></b>					
University of Missouri Technology Park	63	I-44		Ron Selfors 329-8522 rselfors@missourienterprise.org	No

**Table 7-33 – BUSINESS/INDUSTRIAL SITES IN THE MERAMEC REGION** *(continued)*  
 (Updated October 2013)

<b>Location</b>	<b>Acres Available</b>	<b>Primary Access</b>	<b>Percent Occupied</b>	<b>Point of Contact</b>	<b>Rail Service</b>
<b><u>WASHINGTON COUNTY</u></b>					
Potosi Industrial Site-II	2	Red Wing Drive	90%	Emery Oliver 573-438-6196 washcoida@yahoo.com	No
Potosi Industrial Site-III	195	Hwy. 8	15%	Emery Oliver 573-438-6196 washcoida@yahoo.com	No
Washington County Industrial Park #1	250	Hwy. 8 & O	10%	Emery Oliver 573-438-6196 washcoida@yahoo.com	No
Washington County Industrial Park #2	350	Hwy. 8 & O	0%	Emery Oliver 573-438-6196 washcoida@yahoo.com	No

*MRPC maintains a list of other commercial sites and available buildings.*

*\*Direct spur rail service availability is dependent upon site location.*

*Source: Meramec Regional Planning Commission Request for Information, September 2013.*

## Table 7-34 – AVAILABLE BUSINESS / INDUSTRIAL BUILDINGS & SITES

(Area Code 573 unless noted)

### CRAWFORD COUNTY

#### Cuba

• Knights of Columbus Hall. This 20,000 sq. ft. commercial building is located at 7057 Old Hwy. 66. This property is adjacent to Interstate 44 and has rail access across Hwy. 66, seven drive-in doors and HVAC in office and manufacturing area as well as a wet sprinkler system. It is located on 8.5 flat acres, m/l, and there are 9.5 acres, m/l, for sale adjacent to this site.

• 50,000 sq. ft. Industrial Building. This site is located on Interstate 44 and Hwy. 19 on 6.1 acres, in an enterprise zone. Rail service is available within a short distance of the site.

#### Sullivan

Sullivan Industrial Park #3.

40,000 square foot spec building (shell building). The building has access to Highway AF.

Fairground Professional Park

Contains five 1.5 acre lots for professional offices/clinics.

Sullivan Industrial Park East

100 acres of undeveloped land.

22,000 sq. ft. building, complete.

• Small chemical business which includes two large buildings, 50X80 and 60X75. Owner is wanting to retire and will share many of his own formulas with the new buyer. Sits on a 185x120 lot. Business products will be inventoried prior to sale. Both buildings have loading docks with two doors in each building. All shelving stays with property on sale.

### DENT COUNTY

#### Salem

Masters Industrial Park

Approximately 14 lots available at the new site. The lots are approximately 5 acres each and available in any size and configuration based on need. Utilities include electric, water, sewer and natural gas.

14,400 sq. ft. building with 10' ceilings, one loading dock, one drive-in, new central heat and air, power feed rails, new restroom facilities (both mens and womens), break room, on 3.8 acre lot in Masters Industrial Park.

#### Contact

Norm DeLeo

573-885-4323

[cida@fidnet.com](mailto:cida@fidnet.com)

Scott Martin

314-781-0001

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Sharon Tubbs

573-729-2428

[ecdev@salem.mo.com](mailto:ecdev@salem.mo.com)

**Table 7-34 – AVAILABLE BUSINESS / INDUSTRIAL BUILDINGS & SITES**

(Area Code 573 unless noted)

501 Iron, Salem. 19,000 sq. ft. wood/masonry 2-story building with 2 loading docks, oil heat and partial air conditioning.

Sharon Tubbs  
573-729-2428

[ecdev@salemмо.com](mailto:ecdev@salemмо.com)

Jackson St., Salem, 31,000 sq. ft. brick/metal building with central heat and air conditioning, loading docks, 3-phase 440 electric.

Sharon Tubbs  
573-729-2428

[ecdev@salemмо.com](mailto:ecdev@salemмо.com)

900 W. Hobson, Salem. 100 sq. ft. metal building with high ceiling. City utilities and natural gas available.

Sharon Tubbs  
573-729-2428

[ecdev@salemмо.com](mailto:ecdev@salemмо.com)

Junction Hwy. 32-72, Salem. Two metal buildings with one being 7,360 sq. ft. and the other slightly smaller, highway frontage, Intercounty Electric and well. (Adjacent 4.26 acre site and office building for sale.)

Sharon Tubbs  
573-729-2428

[ecdev@salemмо.com](mailto:ecdev@salemмо.com)

Junction Hwy. 32-72, Salem. 9,000 sq. ft. building on 4.26 acres with 2 smaller outbuildings and highway frontage. (Adjacent site and office building for sale.)

Sharon Tubbs  
573-729-2428

[ecdev@salemмо.com](mailto:ecdev@salemмо.com)

Fourth St. Mall. Old factory of 50,400 sq. ft. converted into mini-mall. Inside city limits.

Sharon Tubbs  
573-729-2428

[ecdev@salemмо.com](mailto:ecdev@salemмо.com)

East Side Plaza, 40,000 sq. ft. former Wal-Mart building. Excellent location, good parking lot, will subdivide to suit.

Sharon Tubbs  
573-729-2428

[ecdev@salemмо.com](mailto:ecdev@salemмо.com)

10,000 sq. ft. Colonial Brick Office building. Located just west of the Salem city limits, this former office building has paved parking for 50 cars and a drilled well. Two adjacent properties listed above (Junction Hwy. 32-72) also for sale.

Sharon Tubbs  
573-729-2428

[ecdev@salemмо.com](mailto:ecdev@salemмо.com)

2,400 sq. ft. Industrial Building on Hwy. 72 just outside of Salem.

Sharon Tubbs  
573-729-2428

[ecdev@salemмо.com](mailto:ecdev@salemмо.com)

Brick building on Main Street in Salem with visible location.

Sharon Tubbs  
573-729-2428

[ecdev@salemмо.com](mailto:ecdev@salemмо.com)

Large building on Hwy. 19 in Salem, MO.

Sharon Tubbs  
573-729-2428

[ecdev@salemмо.com](mailto:ecdev@salemмо.com)

**GASCONADE COUNTY**

**Hermann**

Three substantial sites ready for construction. Could host one building up to approximately 150,000 square feet, or could divide lots.

Neal Schwartz  
573-486-3471

Several 4 acre and 6 1/2 acre sites in Hermann Industrial Park

Neal Schwartz  
573-486-3471

Villhard's Wilde Grape Vine Restaurant, 7,200 sq. ft. retail restaurant and bed & breakfast.

Donna Joerling  
314-808-1712

[donna@joerlinggroup.com](mailto:donna@joerlinggroup.com)

**Table 7-34 – AVAILABLE BUSINESS / INDUSTRIAL BUILDINGS & SITES**

(Area Code 573 unless noted)

**Owensville**

There is availability in Phase 3 of the Owensville Industrial Park. There are no sites plotted out. It would be customized for prospective industry.

Wayne Dieckhaus  
573-437-4700

20 acres available in developed industrial park.

Wayne Dieckhaus  
573-437-4700

80 acres available in new undeveloped industrial park

Wayne Dieckhaus  
573-437-4700

10,000 sq. ft. building on 8 acres in developed industrial park.

Wayne Dieckhaus  
573-437-4700

6,000 sq. ft. building on 2.5 acres in developed industrial park.

Wayne Dieckhaus  
573-437-4700

60,000 sq. ft. building on 6.25 acres, formerly a Brown Shoe Company factory. Has air conditioning, large break rooms and restroom facilities, city water & sewer with natural gas available. Includes two loading docks (truck height), large parking lot in front and additional parking lot in back, office area with secretarial pool area and three larger offices.

Mark Schaeperkoetter  
573-437-2122

20,000 sq. ft. industrial-use building on 1 acre with natural gas, electric, sewer and water.

Jim Decker  
646-4906

[decker1@socket.net](mailto:decker1@socket.net)

7,440 sq. ft. two-story retail building with apartments. Completely renovated with long term leases downstairs and four apartments upstairs (building only).

Lavern Brandhorst,  
437-4111

[lavernbr@fidmail.com](mailto:lavernbr@fidmail.com)

4,000 sq. ft. building, currently used as restaurant, includes land and building, fixtures, furniture and business. Could be divided as there are three separate entrances and electric meters.

Lavern Brandhorst,  
437-4111

[lavernbr@fidmail.com](mailto:lavernbr@fidmail.com)

3,600 sq. ft. Mexican Restaurant. Brick building on corner lot, currently leased.

Lavern Brandhorst,  
437-4111

[lavernbr@fidmail.com](mailto:lavernbr@fidmail.com)

1,400 sq. ft. Retail building. Could be used as offices, single occupancy special purpose use, store front, warehouse, etc.

Lavern Brandhorst,  
437-4111

[lavernbr@fidmail.com](mailto:lavernbr@fidmail.com)

**MARIES COUNTY**

**Vichy**

Owned by the city of Rolla, the Rolla National Airport is located at Vichy in Maries County. It has 1300 acres available, with a portion being used by Baron Aviation for the airport, the rest available. Access to Highway 68, 28 and Highway 63, and only 11 miles from I-44.

H. Dain Ward  
573-364-1556  
[award@fidnet.com](mailto:award@fidnet.com)

**Table 7-34 – AVAILABLE BUSINESS / INDUSTRIAL BUILDINGS & SITES**

(Area Code 573 unless noted)

**OSAGE COUNTY**

**Chamois**

24,000 sq. ft. building previously used for industrial manufacturing.

Gary Reynolds  
573-763-5958

[united\\_bank@yahoo.com](mailto:united_bank@yahoo.com)

40 acre site

Gary Reynolds  
573-763-5958

[united\\_bank@yahoo.com](mailto:united_bank@yahoo.com)

**PHELPS COUNTY**

**Rolla**

Building sites are available in the:

- HyPoint & Hy Point West Industrial Parks located ¼ mile off Interstate 44.
- Twitty Industrial Park in mid town Rolla
- Rolla National Airport Industrial Park, 13 miles north of Rolla on Highway 63.

Cyndra Lorey, Rolla Regional  
Econ. Commission  
573-201-3772

Avail Buildings include:

- 327,000 sqft former manufacturing facility
- 50,000 sqft warehouse facility
- 66,000 sqft former manufacturing facility with rail

All sites, with exception of Hy Point West, are located within an Enhanced Enterprise Zone and have all utilities extended to the site. Hy Point West is currently under development and has received the State of Missouri's Certified Site designation.

**St. James**

Building sites are available in the St. James Industrial Park, on the south side of Interstate 44.

Cyndra Lorey, Rolla Regional  
Econ. Commission  
573-201-3772

All utilities are extended to the sites.

The industrial park is located within an Enhanced Enterprise Zone and also offers an incentive of free land based upon job creation and investment.

**PULASKI COUNTY**

**Fort Leonard Wood**

Industrial Park – The University of Missouri Tech Park is a dynamic location for high tech companies involved in science and technology programs with the Department of Defense. Located on Fort Leonard Wood, it provides close proximity to defense clients and the nearby research facilities of the Missouri University of S&T - a nationally recognized engineering school. The park provides multi-tenant office, classroom and laboratory space as well as opportunity for park tenants to build or have built for them dedicated facilities. Up to 25-year land leases are available. 18,000 sq. ft. wood frame, brick exterior building operated by the University of Missouri as a multi-tenant office, classroom and lab, full service facility.

Tom Donnell  
329-8500  
[tdonnell@missourienterprise.org](mailto:tdonnell@missourienterprise.org)

**Table 7-34 – AVAILABLE BUSINESS / INDUSTRIAL BUILDINGS & SITES**

(Area Code 573 unless noted)

18,000 sq. ft. multi-tenant facility intended to provide office, classroom and laboratory space. It is under construction and will be available in March 2005.

Tom Donnell  
329-8500

[tdonnell@missourienterprise.org](mailto:tdonnell@missourienterprise.org)

50,000 sq. ft. and follow-on structures will be built to tenant's needs within six months of pre-lease. Alternatively, tenant may use own design and construction team. Building management services are available. Virtually any size and type structure can be built within the 62 acre park. Ground lease is long term (25 years). There are reasonable covenants to maximize park value to tenants and ensure compatibility with Fort Leonard Wood master planning.

Tom Donnell  
329-8500

[tdonnell@missourienterprise.org](mailto:tdonnell@missourienterprise.org)

**Saint Robert**

44 acres, The Onyx Mountain Caverns are located just 12 miles west of Rolla, MO on I-44 to exit 169-J. Go east on north outer road 1 mile. From St. Robert, MO travel 9 miles east on I-44 to exit 169. Cross over I-44 and travel east on the outer road 1 mile. This huge cavern has many natural scenic wonders and historical points not seen in other caves in the area. Huge beautiful onyx marble flowstone deposits were discovered in the caves of the Ozrk Mountains of Missouri. Only a small amount was removed from Onyx Mountain Caverns leaving all the beautiful formations intact. Onyx Mountain Caverns is located on a National Historic Registry.

Harry Thiltgen  
762-3341

1,250 sq. ft. commercial strip mall building built in 2000 and leased at \$8-10 per foot. Located in St. Robert on Hwy. Z.

LaGail Teal  
336-3637

**WASHINGTON COUNTY**

**Potosi**

Industrial Park - large industrial site with land available to build on. There are two 5 acre tracts, one 10 acre tract, and one 20 acre tract available. The industrial park has available water, electric and natural gas. The sewer is currently being installed.

Emery Oliver  
573-438-6196

[washcoida@yahoo.com](mailto:washcoida@yahoo.com)

5 acre, 10 acre and additional sized lots available per need.

Emery Oliver  
573-438-6196

[washcoida@yahoo.com](mailto:washcoida@yahoo.com)

325 acre tract with water, electric and natural gas with rolling terrain.

Emery Oliver  
573-438-6196

[washcoida@yahoo.com](mailto:washcoida@yahoo.com)

Total of 41,000 sq. ft. in eight buildings, with 6,000 sq. ft. of office space on 16.48 acres. Paved roads, city water, industrial sewer, natural gas and three-phase electric. Access to Interstate 44 and US Hwy. 67 and only 67 miles south of St. Louis County.

Emery Oliver  
573-438-6196

[washcoida@yahoo.com](mailto:washcoida@yahoo.com)

*Source: Meramec Regional Planning Commission Request for Information, September 2013*

**Table 7-35 - LENDING INSTITUTIONS AND THEIR RESOURCES**  
(Updated September 2013)

<b>Banks</b>	<b>Total Assets*</b>
<b>Crawford County</b>	
Bourbon—Peoples Bank (Branch of Cuba)	\$184,997,000
Bourbon—Town & Country Bank (Branch of Salem)	\$509,271,000
Cuba—Bank of Sullivan (Branch of Sullivan)	\$337,118,000
Cuba—Peoples Bank of Cuba	\$184,997,000
Cuba—First Community National Bank	\$209,759,000
Steelville—First Community National Bank (Branch of Cuba)	\$209,759,000
Steelville—Peoples Bank (Branch of Cuba)	\$184,997,000
Sullivan—Bank of Sullivan	\$337,118,000
Sullivan/Franklin—First Community National Bank (Branch of Cuba)	\$209,759,000
Sullivan—Peoples Bank	\$184,997,000
Sullivan—First State Community Bank, Sullivan	\$1,603,873,000
<b>Dent County</b>	
Salem—Bank of Salem	\$82,588,000
Salem—Town & Country Bank	\$509,271,000
Salem—USBank	\$349,332,927,000
Salem—Progressive Ozark Bank	\$120,196,000
<b>Gasconade County</b>	
Bland—Legends Bank (Branch of Linn)	\$268,730,000
Hermann—Bay-Hermann-Berger Bank	\$195,360,000
Hermann—First Bank of Hermann (Branch of Creve Couer)	\$6,194,431,000
Herrmann—People Savings Bank (Branch of Rhineland)	\$179,826,000
Owensville—Maries County Bank (Branch of Vienna)	\$342,541,000
Owensville—Legends Bank (Branch of Linn)	\$268,730,000
Owensville—First Bank of Owensville (Branch of Creve Couer)	\$6,194,431,000
Owensville—Regions Bank (Branch of Memphis, TN)	\$117,899,344,000
<b>Maries County</b>	
Belle—Mid America Bank	\$323,715,000
Belle—Maries County Bank (Branch of Vienna)	\$342,541,000
Belle—Legends Bank (Branch of Linn)	\$268,730,000
Vichy—Maries County Bank (Branch of Vienna)	\$342,541,000
Vienna—First Community National Bank (Branch of Cuba)	\$209,759,000
Vienna—Maries County Bank	\$342,541,000
<b>Osage County</b>	
Argyle—Maries County Bank (Branch of Vienna)	\$342,541,000
Chamois—Heritage Community Bank	\$70,573,000
Freeburg—Bank of Freeburg (merged w/Bank of St. Elizabeth)	\$100,175,000
Linn—Legends Bank	\$268,730,000
Linn—Mid America Bank	\$323,715,000
Loose Creek—Legends Bank (Branch of Linn)	\$268,730,000
Meta—Mid America Bank (Branch of Linn)	\$323,715,000
Westphalia—Legends Bank (Branch of Linn)	\$268,730,000

**Table 7-35 - LENDING INSTITUTIONS AND THEIR RESOURCES** *(continued)*  
*(Updated September 2013)*

<b>Banks</b>	<b>Total Assets*</b>
<b>Phelps County</b>	
Doolittle—Citizens Bank of Newburg (Branch of Rolla)	\$169,893,00
Rolla—Citizens Bank of Newburg	\$169,893,00
Rolla—U.S. Bank (Branch of Cincinnati, OH)	\$349,332,927,00
Rolla—First Community National Bank (Branch of Cuba)	\$209,759,00
Rolla—Phelps County Bank	\$319,850,000
Rolla—Town & Country Bank (Branch of Salem)	\$509,271,00
Rolla—Regions Bank (Branch of Memphis, TN)	\$117,899,344,00
Rolla—Mid America Bank & Trust Company	
Rolla—Central Federal Savings & Loan Association of Rolla	\$65,700,00
Rolla—Legends Bank	\$268,730,00
St. James—U.S. Bank (Branch of Cincinnati, OH)	\$349,332,927,00
St. James—Phelps County Bank (Branch of Rolla)	\$319,850,00
St. James—Town & Country Bank (Branch of Salem)	\$509,271,00
St. James—The Maries County Bank	\$342,541,00
<b>Pulaski County</b>	
Crocker—Bank of Crocker (Branch of Waynesville)	\$135,367,00
Dixon—Maries County Bank (Branch of Vienna)	\$342,541,00
Dixon—Mid America Bank & Trust Company	\$143,424,00
Richland—First State Community Bank, Richland	\$1,603,873,00
Richland—Bank of Crocker (Branch of Waynesville)	\$135,367,00
Richland—First State Bank of St. Robert (Branch of St. Robert)	\$95,621,00
St. Robert—Bank of Crocker (Branch of Waynesville)	\$135,367,00
St. Robert—Citizens Bank of Newburg (Branch of Rolla)	\$169,893,00
St. Robert—First State Bank of St. Robert	\$95,621,00
St. Robert—Mid America Bank & Trust Company (Branch of Dixon)	\$143,424,00
St. Robert—Security Bank of Pulaski County	
St. Robert—U.S. Bank (Branch of Cincinnati, OH)	\$349,332,927,00
St. Robert—Hawthorn Bank	\$1,151,367,00
Waynesville—Bank of Crocker	\$135,367,00
Waynesville—Bank of Iberia (Branch of Iberia)	\$56,719,000
Waynesville—Security Bank of Pulaski County (Branch of St. Robert)	\$95,589,00
<b>Washington County</b>	
Belgrade—Belgrade State Bank	\$204,177,000
Caledonia—Belgrade State Bank (Branch of Belgrade)	\$204,177,000
Irondale—UNICO Bank	\$240,213,000
Potosi—Belgrade State Bank (Branch of Belgrade)	\$204,177,000
Potosi—First State Community Bank (Branch of Farmington)	\$1,603,873,000
Potosi—USBank (Branch of Cincinnati, OH)	\$349,332,927,000
Potosi—Ozark Federal Savings & Loan (Branch of Farmington)	\$215,115,000

SOURCE: Bank News Bank Directory

\*Total Assets stated for lending institutions and their branches are combined assets for the entire group and do not reflect individual holdings by facility.