



MRPC



2024

Annual Report & Directory

Meramec Regional Planning Commission

MRPC 2023 - 2024

MRPC

MERAMEC REGIONAL
PLANNING COMMISSION

4 Industrial Drive

← Phelps County Public Housing Agency

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Making a Difference

By Bonnie Prigge, Executive Director

To some, it may have been just another job fair where justice-involved folks could talk to local companies willing to hire them. However, it was life-changing for one grandmother who had been working a part-time job at Sonic and struggling to make ends meet. At this particular career fair in Cuba, coordinated by MRPC through its Rural Opioid initiative, this person landed a full-time job with benefits, which allowed her get her own car, move to a better home and secure custody of her grandson. She was so very thankful for the opportunity of a second chance.

MRPC—our staff—made a difference in someone's life. Our efforts had a positive impact. That is what we strive to do everyday.

MRPC has been making a difference in our region for 55 years. We have hundreds and hundreds of stories to share.

In January, I celebrated 33 years with MRPC. Each day is an opportunity to make a difference. It is rewarding to visit any city and county in the Meramec Region and see projects that simply would not have happened, had MRPC not played a small role in the effort.

This past year was not easy. We had several projects that were out of money, yet still had to be completed. So the bottom line, financially, for FY 23-24 is pretty bleak. At the end of the day, the stories paint a different

portrait—it is one of accomplishments that make a positive difference and a lasting impression.

We had four Family Self-Sufficiency families who completed their five-year contract to become self-sufficient. One was a single mother of four who was able to earn a nursing degree. She landed a job with a \$56,000 salary. We were able to hand her a check for \$9,234 for successfully completing the FSS program. We made a difference.

Through our public housing agency, we paid out \$3.1 million in rental and utility subsidies. This means that we were able to be responsive to rising rental rates so that nearly 700 families could maintain quality housing.

We welcomed a new senior center in our region when Phelps Connections for Seniors opened its doors in the former Matt's Steakhouse in Rolla. MRPC staff prepared the CDBG and NAP applications a few years ago that provided some funding for this project, and then helped the Phelps Connections board through the process of scope changes as they moved from one building to another.

The water project in Bland was completed, and Bland residents have better water. The Potosi IDA's road and water project for a new business was completed, and new jobs were created. With some help from MRPC grant writers and MODOT's Transportation Alternatives Program, the cities of Hermann, Potosi and Owensville will have more sidewalks to allow folks to walk safely.

We also had two projects that were considering de-obligating CDBG grant funds, but with a village of people, including MRPC staff, pulling together, they were revived, refocused and moved forward. Steelville will have a renovated community center, and Salem R-80 will have new classroom

space in its Workforce Development Training Center. We made a difference.

We trained over 1,500 students on bike/pedestrian safety programs, helping them understand the rules of the road when you are walking or riding a bicycle. We also identified some 46 locations where trails, sidewalks and crosswalks are needed for safer access for walkers in some communities.

In partnership with the Gasconade Valley Enterprise Zone, we coordinated Work Keys testing in six schools for over 200 students, and 75% of those students secured certificates.

Naturally Meramec was able to cover training costs for 13 agri-producers so that they could enhance their skills and improve their businesses.

We secured a grant through our Meramec Local Emergency Planning District for a hazmat technical class for Rolla City Fire and Rescue to better prepare our first responders.

Through a special waste collections, we began accepting media waste—those old VCR tapes, CDs and the like, but the big news is that we diverted over 45 tons of waste from our landfills through our special collections.

We updated our Comprehensive Economic Development Strategy to ensure that we know what is important in the region. We gave folks the opportunity to tell us what roadways and bridges need improved, and shared those ideas with MODOT.

You get the idea. Some 55 years after its formation, MRPC still makes a difference. It is really our board and staff who make the difference—everyday. I am thankful for this group of people. Each of us strives to positively impact our cities and counties and the lives of the region's residents. We are invested. We take pride in our work, and it shows. The Meramec Region is better place to live and work because of it.

Turning Good to Great

By MRPC Chair Mary Heywood



If you think about the building blocks that create a great community, most of the elements would be obvious: great schools, healthy business investment, stable government and an infrastructure that is safe and working well.

What isn't so obvious is where the funding comes from to support these building blocks. Our eight-county region has created an organization that actively seeks to answer this question for our rural communities.

Meramec Regional Planning Commission (MRPC) has developed a network of contacts and processes for board and staff to successfully write grants and lobby state and federal legislators to make sure they understand that one size does not fit all and what is beneficial to large cities is not what rural areas need or want.

The Meramec Region has a channel to speak with one voice on matters important to the citizens living here. In the last year the board and staff of MRPC has:

- Secured over \$4 million in grants, including the Military Installation Resiliency Review, Safe Streets for All and a Emergency Services IP Network grant for Crawford, Maries, Phelps and Pulaski 911.

- Provided over \$3.1 million in housing assistance to an average of 693 households/month.

- Impacted over 2,800 individuals through opioid prevention programs such as Seeking Safety, Too Good for Drugs programs and Rehabilitation through Innovation, funded by a HRSA grant.

- Held four special collections diverting a total of 45.64 tons of recyclable material from landfills.

- Arranged four illegal dump clean-ups that removed a total of 7.52 tons of tires, 33 tons of recyclable material and 2.34 tons of trash from national forest land and county roads.

The original six counties that formed MRPC had no idea they were starting an organization that would grow to be the envy of the state, to the point that other counties have asked to join with us.

The now eight counties making up MRPC are grateful for the shared vision and daily direction of Bonnie Prigge and her staff of 28, who are intensely committed to improving the quality of life in each of our communities.

It's with this same spirit that we embrace our future and, together, look forward to turning good into great for our region.



MRPC Board Member Shane Anselm (right) spoke with the board on April 11, 2024, about labor laws and workforce shortages.



MRPC Board Members Matt McCarter (left), Joey Auxier and Gary Larson attend the MRPC June 13, 2024, meeting where McCarter and Tasia Gordon were elected to fill the at-large board positions for agri-business and small business, respectively.



In March 2024, representatives from the Meramec Region and across the state were able to travel to Washington, DC, for the NADO conference, where they met with federal legislative liasons about issues plaguing the region and state.

MRPC – Working Toward a Shared Mission

Communities recognized that they were fundamentally stronger when they worked together for a better future and ensured shared interests were met for their region. Because of this understanding, local government officials requested then Missouri Gov. Warren E. Hearnes approve a regional planning commission in the Meramec area.

On Jan. 23, 1969, Gov. Hearnes established the Meramec Regional Planning Commission with the geographic boundaries that included the counties of Crawford, Dent, Gasconade, Maries, Phelps and Washington. Osage and Pularski counties were added to the MRPC region, by executive order, in 1997 and 2005 respectively, under the 1965 State and Regional Planning and Community Development Act.

The signing of the proclamation creating MRPC was witnessed by Dent County Presiding Commissioner

Judge J.E. Bergman, Salem Mayor Jack Masters, Washington County Presiding Judge Jesse Essmyer, Dent County Clerk Don Prewitt and Leon Camillo, who represented the mayor of Potosi on the board at the time.

The eight-county region is home to 196,310 people in 36 communities. The cities and counties work diligently to maintain the quality of life that sets the region apart from urban neighbors yet provide services that people expect.

For 55 years, MRPC has worked tirelessly to ensure that the communities are competitive with urban neighbors in the areas of government funding, environmental services, affordable housing and urban amenities that attract newcomers to the area.

For over five decades, MRPC has strived to improve the quality of life for the citizens of the Meramec Region which remains an on-going mission as

MRPC continues to push ahead.

A board of 60 members, each of whom serve on one of three standing committees – operations, planning and external relations – sets the region's goals and objectives. MRPC provides a place for community leaders to plan for future successes; to help residents achieve cleaner, healthier and safer communities, greater socio-economic and cultural wealth through community development and have a strong, unified voice in the legislative process. The board meets the second Thursday of each month, except July.

A professional staff of 28 with a combined total of over 371 years of experience works with the communities to ensure they have the services they most require. MRPC continues to work to provide as many opportunities for the region as possible.



In the 1960s, communities recognized they needed to work together for a better future. Local elected officials requested Missouri Gov. Warren E. Hearnes (seated) approve a regional planning commission, as allowed by the 1965 State and Regional Planning and Community Development Act. Hearnes signed the proclamation creating MRPC in 1969. Those present at the signing were Dent County Presiding Judge J.E. Bergman (left), Salem Mayor Jack Masters, Washington County Presiding Judge Jesse Essmyer, Leon Camillo representing the mayor of Potosi, and Dent County Clerk Don Prewitt.

Growth Through Regional Partnerships

Creating partnerships across an eight-county region allows MRPC to unify the cities and counties to work together toward a common goal and provide resources that would otherwise be difficult to obtain. Because of this, MRPC is able to help maintain cleaner, healthier and safer communities; greater socio-economic and cultural wealth through community and

economic development; and a stronger, unified voice in the legislative process.

MRPC works within communities to help improve the quality of life by convening people and developing partnerships throughout the region. By convening stakeholders, MRPC creates and updates a variety of plans to guide the future. These plans work as the blueprint to help guide

MRPC's other pursuits including grant writing and administration, floodplain management and transportation planning. Through partnerships, MRPC helps to coordinate efforts to encourage recycling and promote safe driving, as well as, provide other services such as small business loans and housing rental assistance to meet the needs of the region.

Working For Cleaner, Healthier and Safer Communities

MRPC strives to help promote cleaner, healthier and safer communities by providing administrative and project implementation services for the Meramec Local Emergency Planning District (MLEPD), Ozark Rivers Solid Waste Management District (ORSWMD); Region I Homeland Security Oversight Committee (HSOC); and also provides hazard mitigation planning for meramec counties.

The Maries County Hazard Mitigation Plan was approved by SEMA and FEMA in FY 23-24. The plan includes an assessment of natural hazards and establishes goals and action items to reduce the impact of these hazards in the future.

The plans are a collaborative effort of county and city leadership, first responders, school officials, other agencies and citizens. Counties must have a hazard mitigation plan in order to access certain hazard mitigation grant funds.

Phelps County Public Housing Agency

Maintaining safe and affordable housing is the key to quality of life. This fiscal year, the Phelps County Public Housing Agency, administered by MRPC, provided over \$3.1 million in housing assistance to an average of 693 households each month, through the HUD Housing Choice Voucher program. Program participants choose their own homes.

MRPC staff, through inspection, ensure that it is safe and affordable and pays the landlord directly. Staff performed 1,123 housing inspections and 24 housing briefings for eligible applicants. Each client must participate in a briefing session to receive a housing voucher for assistance.

The PHA also offers the Family Self-Sufficiency program (FSS) to help families improve their quality of life. The FSS program is a voluntary program offered to families who want to be self-supportive without the aid of Temporary

Assistance for Needy Families (TANF) from family services. Currently, PHA has 65 families enrolled on the program.

Families set goals and enter into a five-year contract to become self-sufficient. As a family's income increases, then housing assistance decreases and the difference in assistance payments is escrowed into an interest-bearing account.

When a family completes its contract and graduates off the program, they receive the escrow in full. The main goal is to support and encourage those who wish to meet their full potential and work towards becoming independent of government assistance.

In fiscal year 23-24, four participants graduated from the FSS program with a total of \$15,444.22 in their escrow accounts. These individuals completed all goals set forth for them in the program in the five-year time frame.



Phelps County Public Housing Agency staff member Teresa Murdie (upper right corner) conducts a housing briefing session in Potosi for those residents seeking assistance through the Housing Choice Voucher Program. A total of 24 briefing sessions were completed in FY 23-24. Over \$3.1 million in assistance was provided to an average of 693 households across the six-county PHA region.

Ozark Rivers Solid Waste Management District



At the Ozark Rivers Solid Waste Management District's Annual Banquet in December 2023, the district was able to honor several wonderful volunteers, organizations and cities for their environmental stewardship efforts.

Ozark Rivers Solid Waste Management District (ORSWMD) contracts with MRPC to implement programs and administer grants with the goal of reducing waste landfilled by 40 percent in the region. This is accomplished through community grants, reuse and recycling programs, educational programs for district schools and media awareness.

Four special collections were held during fiscal year 2023-24 (Rolla, Cuba, Salem and St. Robert). A total of 45.64 tons of recyclable e-waste, appliances and tires were collected and diverted from landfills. For two collections, media storage recycling was added and resulted in 1,620 pounds of mixed media being recycled.

Additionally, the Ozark Rivers Solid Waste Management District held four illegal dump cleanups with 17 volunteers in the region, removing a total of 7.52 tons of tires, .33 tons of recyclable material and 2.34 tons of trash from national forest land and county roads. The district also continued to monitor for illegal dumping through its surveillance cameras that are available to cities and counties within the district.

In partnership with Ozark Rivers, MRPC and the cities of Rolla and St. Robert provide the opportunity for residents to properly dispose of household hazardous wastes (HHW), adding vape products. Some 1,117 households were served.

This year, Ozark Rivers celebrated its 33rd annual Earth Day Poster/Trash Art

contest with 935 entries from 17 schools and seven homeschool students. The theme was "Plastic vs. Planet."

In 2022, Ozark Rivers implemented the Trashesaurus Illegal Dump campaign, which utilizes an inflatable dinosaur mascot to highlight the problem of illegal dumps in the Meramec Region through a social media campaign. Trashesaurus videos have expanded to include recycling and waste reduction tips, highlighting successful grant projects and raising awareness of environmental issues.

Ozark Rivers also continued its membership with the Missouri Product Stewardship Council, which is focused on recycling paint, tires and mattresses — three items that are difficult to recycle.



In conjunction with the Rolla Mission composting program, Ozark Rivers hosted a pumpkin smash to help reduce food waste in landfills in November 2024.

ORSWMD awards \$182,744.26 in local grants

MRPC assists the Ozark Rivers Solid Waste Management District with day-to-day operations and project implementation. With funding from the Missouri Department of Natural Resources, the Ozark Rivers Solid Waste Management District awarded \$182,744.26 in grant funds to further recycling, reuse and education efforts.

MRPC applied for funds to assist Ozark Rivers implement its solid waste management plan:

- Rolla and St. Robert for Household Hazardous Waste Collections, \$25,000;
- Special Waste Collections, \$25,000;
- Community Outreach & Assistance Fund, \$25,000;
- Illegal Dump Survey and Clean-up, \$17,735.83;
- Education, Public Awareness & Business Outreach, \$25,000;

Other funded projects include:

- Dixon Area Caring Recycling Center, \$20,760;
- City of Rolla Recycling Center - \$12,146;
- Rolla Mission Furniture Redistribution and Composting Program - \$25,533.43; and
- MO Environmental Education Association Composting as a Learning Experience in Schools - \$6,569.



This year, ORSWMD was able to collect media storage for recycling at the Cuba special collection. This collection recycled 486 pounds of mixed media.

Meramec Local Emergency Planning District

The Meramec Local Emergency Planning District (MLEPD) serves local governments in Crawford, Dent, Gasconade, Maries, Osage, Phelps and Washington counties and contracts with MRPC to maintain a federally required plan to deal with hazardous material emergencies in the region. The district coordinates and offers training opportunities for emergency responders in the region.

With approximately 13,000 miles of roadway, as well as pipelines and rail, it is important to understand what is being transported through our region. The MLEPD participated in a full-scale exercise with Phelps Health in Rolla as part of

a statewide exercise, coordinated by the Missouri Hospital Association in March 2024.

These trainings help first responders work through and plan their responses in the event of a hazardous materials accident in their jurisdiction. There are 344.7 miles of pipeline carrying primarily hazard Class 2 and Class 3 commodities and 267 miles of railway in the region.

Kraig Bone of Washington County is chairman of MLEPD, while Jeff Breen of Phelps County serves as vice chair and Wendy Squires of Phelps County serves as secretary/treasurer. The group meets quarterly.



The Vichy Volunteer Fire Department hosted a training on anhydrous ammonia in July of 2023. These trainings are made possible via the MERC and the MLEPD.



MLEPD participated in a full-scale decontamination exercise, coordinated by the Missouri Hospital Association at Phelps Health and Rolla Fire and Rescue. The exercise gave a real world response to persons having been exposed to hazardous chemicals and allowed first responders and hospital personnel to analyze their response and make any modifications should a real emergency occur.

Region I Homeland Security Oversight Committee

MRPC serves as the fiscal agent and grantee for homeland security dollars for the six-county Region I area that includes Crawford, Dent, Maries, Phelps, Pulaski and Laclede counties. Planning efforts to keep the region prepared are ongoing with the Region I Homeland Security Oversight Committee (HSOC).

Leadership for the Region I HSOC this year was Tabitha Stanfast of Salem Memorial District Hospital, as chair, and Jeff Breen of Rolla City Fire and Rescue, as

vice chairman.

The committee continues to make tough funding decisions to ensure first responders in Region I have the necessary tools to deal with natural and man-made emergencies. With grants totaling \$97,809.54, the committee recommended and MRPC approved the following projects:

- MRPC for Region I Work Plan, \$25,000;
- Region I M & A, \$3,640.48;

- Region I Planning & Training, \$15,000;
- Rolla Command Post Communications, \$8,220;
- Rolla "All Hazard" Response Team, \$29,944.26;
- Rolla Search & Rescue, \$10,028.80; and
- Waynesville Rural Police Department, \$5,976.

The group meets quarterly at Meramec Regional Planning Commission.

Greater Socio-Economic and Cultural Wealth through Community and Economic Development

Regional Planning Allows For Forward Momentum

MRPC works within the eight-county region to plan for a better future. The planning department works in the areas of transportation planning, economic development planning, strategic planning and community health planning. One of the bigger planning endeavors was the update of the region's Comprehensive Economic Development Strategy (CEDS). This document identifies the region's greatest weaknesses and opportunities and develops action plans to address them. The CEDS provides direction for MRPC's work each year.

Other current and completed projects include coordinating the Transportation Advisory Committee (TAC); prioritizing transportation needs; updating the Regional Transportation Plan (RTP); working with the cities of Bourbon and Caledonia on Active Transportation Plans; coordinating Naturally Meramec activities; continuing the discussion on broadband in each of the eight counties; and coordinating the MRPC Rural Opioid Initiatives.

All projects start with planning. Missouri Department of Transportation (MoDOT) Area Engineer Preston Kramer, MRPC Executive Director Bonnie Prigge and MRPC Planning Manager Anne Freand met with all eight counties in the fall of 2023 to discuss transportation needs on the state system for this planning effort of the region's nearly 13,000 mostly rural, state roadways.

The TAC reviewed the updated



The TAC listens to proposed Transportation Alternative Program applications to be prioritized for recommendation to MoDOT at its Sept. 14, 2023, meeting.

regional needs and prioritized them in December 2023, which were approved by MRPC and then shared with MoDOT for consideration in the Statewide Transportation Improvement Program (STIP). A new STIP for 2025-29 was adopted in July 2024, which brings new road and bridge projects to the region. The TAC also worked on prioritizing the Tier 1, 2 and 3 High-Priority, Unfunded Needs on the state system for road and bridge as well as multimodal projects. Additionally the committee prioritized Off-System Bridges (BRO) and the applications for the Transportation Alternatives Program (TAP). Three sidewalk projects for Owensville, Hermann and Potosi were funded through TAP in FY23-24.

The committee also completed a road safety audit for near the junction of highway 21 at the entrance to the Kingston K-14 school district in Washington County.

MRPC staff also continued to work to keep drivers and passengers safe on regional roadways through MRPC's partnership with the State and Central District Coalition for Roadway Safety. Through safety days and back-to-school fairs, MRPC discouraged distracted driving, texting while driving and encouraged the use of seat belts and safe driving habits. Additionally, MRPC provides hands-on docudrama training to schools and emergency responders interested in doing docudramas. Staff also uses Buckle Buddy, a booster safety-seat promoter, to teach pre-kindergarten through second grade students how to ride safely in cars, and utilizes Buddy to promote bicycle safety in addition to our bicycle/pedestrian safety program for Kindergarten through college age students.

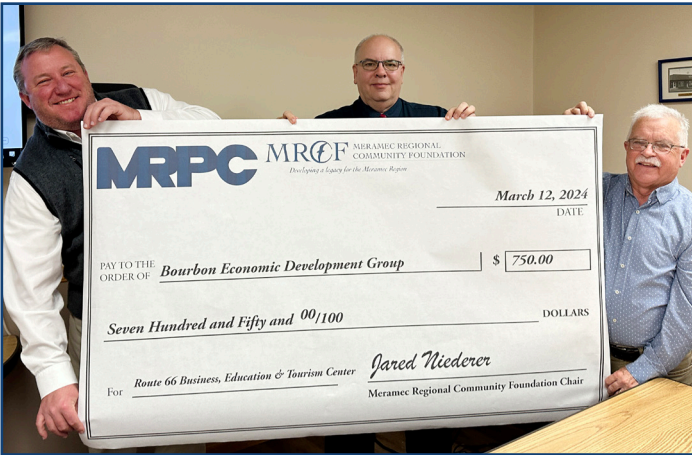
In total, MRPC participated in 18 safety and back-to-school fairs, distributing information to individuals, presented 10 Buckle Buddy programs, 20 bicycle/pedestrian programs reaching over 1,500 students and 14 docudramas in FY23-24.

Staff also increased its social media campaign for roadway safety to push the messaging farther than school aged individuals.

Community Development Specialist Angela Riemensnider presents Buckle Buddy's story of car seat and booster safety to the students at Bland Montessori school.



Meramec Regional Community Foundation



MRCF President Jared Niederer presents the Bourbon Economic Development Group with a \$750 grant towards computer equipment for the Bourbon Tourism/Welcome Center at the March 12, 2024, meeting.

Jeanne Cavender (left) and Richard Cavender (right) presented Ashley McGarrah of Hermann with the Richard and Jeanne Cavender Scholarship for Public Safety. The \$750 scholarship is awarded to two graduating seniors annually.

The Meramec Regional Community Foundation (MRCF) continued to grow in its charitable giving funds this year. Over the last decade, the fund has grown to more than \$4.6 million in funds with interest earned to be used throughout the region for scholarships and grants.

MRCF is an outgrowth of MRPC and is an affiliate of the Community Foundation of the Ozarks (CFO). The foundation is committed to developing a legacy for the Meramec Region.

Its mission is to enhance the quality of life for current and future generations in the Meramec Region by establishing community foundations and perpetual, sustainable funds.

As of June 2024, MRCF has 53 funds valued at over \$4.6 million. Of the 53 funds, 16 funds provided 25 scholarships to graduating seniors in the Meramec Region - totaling \$46,500.

This year, MRCF awarded two community grants in the amounts of \$750 each,

totaling \$1,500, with the goal on enhancing and building stronger communities in the region. One \$750 grant went to the Bourbon Economic Development Group for computers for their Tourism/Welcome Center. The other \$750 grant went to Hope Alliance of Missouri for its Backpack Program Direct Cost Support.

MRCF's grant cycle opens in October each year and awards grants in March. Jared Niederer of Owensville serves as MRCF's president.

Meramec Regional Development Corporation

Business Loans: SBA, RLF, IRP

Meramec Regional Development Corporation (MRDC) is a certified small business development company, providing SBA 504 loans to area businesses. The MRDC also serves as the loan review board for Revolving Loan Funds (RLF), owned by MRPC, and loans made through the Intermediary Re-lending Program (IRP).

The availability of capital is critical to a growing business or new start up business. MRDC partners with local banks on projects that will create or retain jobs and promote economic development in our region. The SBA, RLF and IRP loan programs were designed to provide gap financing in partnership with the local banks and offer long-term, fixed rates. The

MRDC/MRPC loan programs are typically 40 percent of the total project, with the partner bank at 50 percent and borrower at 10 percent equity injection. The SBA/MRDC and MRPC RLF/IRP loan programs take a subordinate position to the bank on all project collateral.

One new loan was added to the MRPC portfolio totaling \$262,000 through the SBA Program for a business located in Pulaski County and created/retained 20 jobs. Staff also serviced a portfolio of 20 RLF loans, 19 SBA 504 loans and one IRP loan.

The combined portfolio at the end of the fiscal year totaled more than \$6.8 million in remaining principle, leveraged over \$20.8 million in bank and private investments and created and/or retained

approximately 429 jobs. Staff continues to package SBA 7(a) loans for banks and provide loan and business development education for businesses and bankers.

Gary Hicks of Phelps County serves as board president.



Tom Daiber with SBA St. Louis, right, was the guest speaker at the Oct. 11, 2023, MRDC board meeting.

Project Development, Grant Writing and Project Implementation

Project development at MRPC means helping local governments or nonprofits take a need and find a solution or take an idea and turn it into a project. This is accomplished largely through planning and project development, grant-writing and grant administration.

MRPC staff offer local governments and non-profits a wealth of grant writing experience, expertise and success. Grants are typically used for community improvements, such as water and sewer systems, bridges, fire stations, senior centers and sidewalks as well as drainage improvements and housing demolition. A grant application can be complicated and time consuming. Grant writing is one of the many services MRPC offers member communities as part of their membership at a reduced rate.

This year, MRPC's community development grant writing staff prepared nine grant applications that were funded. These grants will bring over \$2.3 million to the region and state. An additional six were funded from the previous fiscal year bringing in an additional \$1.7 million.



MRPC Project Development Manager Kelly Sink (left) and MRPC Community Development Specialist Eva Voss (right) works with staff from the Missouri Department of Economic Development Community Block Grant program to review funded projects for compliance.

Staff wrote and submitted an additional 21 grant proposals in FY 2023-24. These projects include law enforcement hiring, economic development, bridge replacements, sidewalks and more.

MRPC's 'bread and butter' is grant administration, whereby staff ensures that the grantee meets grant requirements in order to receive future grant funds. In fiscal year 2023-24, MRPC's project development department closed three grants and continued to administer 15 projects. Some

grant projects administered in fiscal year 2023-24 included: Steelville community center (CDBG), Gasconade Co. PWS#1 Sewer (CDBG), Newburg streets (CDBG) Chamois Water (CDBG), Washington County Bridge (DRA), Meta Storm Drainage (CDBG) and Potosi Bridge (CDBG).

Additionally, MRPC staff continued to help administer American Recovery Plan Act (ARPA) funds for all eight counties and eight cities in an amount just over \$42 million.

MRPC secures over \$4.1 million in grants

In 2023-24, MRPC's grant writers secured 15 successful grants, totaling \$4,101,207.96. Approved grants included:

- MRPC for an increase in project development and grant writing efforts in Delta Regional Authority (DRA) counties - \$45,711.83 (DRA Local Development District Pilot Program 2023)
- Gasconade County for replacement of Rohlfling Bridge - \$871,000 (MoDOT Missouri Regional Bridge Program)
- Life House Youth Center to increase project space in current Cuba facility - \$10,000 (Impact100 Crawford County Annual Grant)
- Gasconade County for development of Rock Island Trail State Park from Owensville east city limits to Soap Creek - \$467,972 (MoDOT Transportation Alternatives Program, TAP)
- City of Irondale for upgrading primary streets in town - \$208,379 (DRA's State's Economic Development Assistance Program, SEDAP)
- Dixon Police Department to hire one officer to assist with addressing an increase in drug related crimes - \$117,217 (US Department of Justice COPS Hiring Program, CHP)
- City of Rolla to update the 2005 Comprehensive Plan - \$50,000 (DRA Strategic Planning Grant 2023)
- City of Hermann for sidewalk replacements on both sides of 4th Street - \$232,395.20 (MoDOT TAP)
- City of Potosi for sidewalk replacements on the north side of Citadel Dr. and west side of Mill St. - \$166,624.80 (MoDOT TAP)
- MRPC for cyber risk assessment and cybersecurity strategy development - \$12,800 (Missouri Department of Public Safety State and Local Cybersecurity Grant Program)
- Phelps County Central Dispatch for establishing an ESINET with Phelps, Crawford, Maries and Pularski 911 - \$841,494.61 (Missouri 911 Service Board ARPA 2023 NG911 Funding Cycle)
- MRPC to complete a Military Installation Resiliency Review and Housing Study for Fort Leonard Wood - \$513,770 (Office of Local Defense Community Cooperation Community Economic Adjustment Assistance for Military Installation Resilience)
- MRPC for bicycle/pedestrian safety program - \$41,114.52 (MoDOT Highway Safety Grant)
- MRPC for docudrama planning assistance grant - \$25,815 (MoDOT Highway Safety Grant)
- City of Owensville to upgrade and establish a sidewalk from Rock Island Trail to Scenic Regional Library - \$496,914 (MoDOT TAP)



International Opioid Overdose Awareness Day is held every year on Aug. 31. In 2023, MRPC staff set up a memorial outside the MRPC office along I-44 consisting of 107 crosses - a cross for every individual who had died of an opioid overdose in the Meramec Region during 2023.

MRPC continued to implement the Meramec Region Rural Opioid Initiatives to combat the growing problem of opioid use disorder through education, awareness and prevention strategies within MRPC's eight-county region. The initiatives were coordinated by two consortiums funded by the Department of Justice's Opioid Affected Youth Initiative (OAYI) and the Health Resources and Service Administration. The OAYI project ended in September 2023.

The scope of the work across the opioid initiatives includes consortium meetings, a presence in the jails, the 25th judicial system and schools, assistance to employers through an employer-focused workshop, awareness activities, justice-involved job fairs and remembrance events, providing Narcan for health departments, providing drug take-back boxes and Narcan vending machines across the region.

Drug take-back boxes were provided to Dixon Police Department, Linn Police Department, Crawford County Coroner

and Potosi Police Department. Narcan vending machines were installed at the Dent County Health Department, Phelps-Maries Health Department and the Rolla Police Department.

In fiscal year 2023-24, MRPC staff offered Seeking Safety classes inside Meramec Region jails and local high schools. Seeking Safety is an evidence-based curriculum, that helps clients be safe from trauma, including, Post Traumatic Stress Disorder and Substance Use Disorder, by emphasizing coping skills, grounding techniques and education. As of June 30, 2024, 201 individuals have graduated through the Seeking Safety program.

MRPC has subcontracted with Prevention Consultants of Missouri to deliver a "Too Good For Drugs" program in the schools to 2,233 students and with Dr. Sean Siebert, Invent Yourself, LLC., to deliver Rehabilitation Through Innovation program in the jails to 244 residents and his 50 by Friday program to 208 students

across the region.

Staff was also able to host three job fairs to assist justice involved individuals and employers willing to hire them in Cuba, Salem and Potosi as part of the initiatives effort to combat the workforce issues plaguing our employers.

Additionally, MRPC continued administering Naturally Meramec, a consortium of agri-tourism businesses, by working with businesses throughout the region to foster partnerships and promote events and promote the businesses in the Meramec Region through its website, www.naturallymeramec.org and its Facebook page. With a grant from the Delta Regional Authority (DRA), staff has worked on focusing on the four-county area within the DRA region.

In FY 23-24, Naturally Meramec held a Taste of County event in Washington county.

The Naturally Meramec Consortium Food Hub Facebook group launched in March 2023, allowing consortium members to post available goods and events to the public. The intent being that local producers can connect with local consumers based on their product availability.

Staff worked on finalizing procurement and began working on an overhaul of the Naturally Meramec website to improve mobile interface and user experience. The new site will include "day trips" focusing on destinations within a given area that would provide travelers with a variety of things to do and possible lodging options should they choose to stay in region.

Grant funding for Naturally Meramec ended on Oct. 31, 2024.

Beginning at the end of FY 22-23 and continuing through FY 23-24, MRPC began an outreach effort for the Affordable



The Rolla Police Department was the recipient of one of three Narcan Vending Machines. This is a free service for individuals.



The Crawford County Coroner's office was given a drug take-back box, provided by the HRSA grant, to accept unused medications.



Naturally Meramec held a Taste of Washington County event in conjunction with the Washington County Homegrown Farm Tour Aug. 26, 2023. Vendors from all over the region had a chance to showcase their goods to visitors in downtown Potosi.

Connectivity Program (ACP). ACP worked to provide an internet discount for eligible low-income individuals of up to \$30 a month off with participating providers. Additionally, the program could provide a one-time \$100 subsidy on a new device for the household.

In order to make residents in the Meramec Region aware of this opportunity, MRPC received a \$25,000 six-month grant from the Missouri Department of Economic Development that ended Aug. 31, 2023, and a \$150,000 two-year grant from the Federal Communications Commission.

Information was distributed at health fairs, commodity days, back to school events, brochure racks placed at public access points throughout the region and presentations with regional partners as well through a targeted social media campaign. Unfortunately, the federal subsidy funds were completely spent by February 2024, and the assistance program ended early.

In February 2023, MRPC was awarded a US Economic Development Administration grant to complete a Pulaski County Sports Complex Feasibility Study. MRPC, in partnership with the Pulaski County Tourism Bureau and Pulaski County Growth Alliance, worked with destination real estate consultants Hunden Partners from Chicago, along with sports facility architects at Convergence Design from Kansas City to conduct market demand, financial feasibility and economic impact studies of a new multi-faceted sports com-

plex in Pulaski County.

After conducting meetings with partners, potential stakeholders and the public, the report was finalized to include potential development in St. Robert, Waynesville or Crocker. The potential development would include indoor courts and outdoor fields capable of hosting local and regional sports tournaments.

The study was completed with a final presentation on April 18, 2024.

Staff began work on a Military Installation Resiliency Review (MIRR) with Fort Leonardwood and the surrounding communities that will include a housing study and tabletop exercise. This study is funded by the Department of Defense Office of Local Defense Community Cooperation.

The MIRR is a tool for installations, communities and partnering entities to plan for and implement actions to make military installations and the communities around them resilient to future disasters by reducing vulnerabilities and mitigating hazards.

Benchmark Planning, a North Carolina consulting firm, has been hired to conduct the resiliency study.

MRPC also provides floodplain management services for Crawford County, Maries County, Phelps County and the cities of Meta and Salem. Staff provides floodplain information through brochures and press releases; technical assistance to the local governments on floodplain requirements and review of floodplain development permits.



In partnership with Pulaski County Tourism and Pulaski County Growth Alliance, MRPC worked to convene area stakeholders and the public for input on a proposed sports complex. Destination real estate consultants Hunden Partners presented its findings April 18, 2024.

A Unified Voice in the Legislative Process

Cities and counties in the Meramec Region have many commonalities, and what effects one, will most likely impact the majority. That is especially true of legislation. MRPC helps communities keep track of and be aware of proposed legislation so they can determine the impact on their jurisdictions.

It is critical that a town of 200 people has the same voice as a city of 200,000. In order to keep track of so much, MRPC's External Relations committee monitors legislation throughout the year and keeps the membership apprised through various legislative updates from a variety of sources.

MRPC also serves as an advocate for its local governments, 36 cities and more than 196,000 residents.

MRPC has an excellent rapport with its three state senators, eight state representatives, two U.S. senators and three U.S. representatives that serve various parts of the region. In any given legislative session, MRPC provides ideas and makes input to ensure the rural perspective is considered.

Each year, the MRPC board develops state and federal priority reports. State legislators were invited to discuss issues with the MRPC board and staff members at the January 2024 meeting, and the Meramec congressional delegation was invited to the February 2024 MRPC meeting



Staff and board members met with Senator Justin Brown (third left) to discuss state legislative priorities as set forth by the MRPC board. Brown was receptive of the priorities and offered insight, especially in regards to rural healthcare and telehealth initiatives happening at the state level.

to discuss federal issues.

In January 2024, the MRPC board members and staff traveled to Jefferson City to visit with legislators and present them with MRPC's state priorities report.

In March, MRPC Chairman Mary Heywood and MRPC Executive Director Bonnie Prigge and Planning Manager Anne Freand attended the National Association of Developmental Organizations (NADO) Washington Policy conference in D.C., where they visited in-person with the region's congressional leadership and presented them with the Federal Priorities Report with priorities set forth by the board.



Representatives from MRPC, Bootheel Regional Planning Commission and Northeast Missouri Regional Planning Commission met with Sen. Eric Schmitt in Washington D.C.



Utilizing a conference space at the state capitol this year, MRPC was able to bring together Representatives Bill Hardwick (upper left corner) and Don Mayhew (right) to discuss the legislative priorities. The group was able to hold three different sessions in the conference space also speaking with Representatives Bennie Cook, Mike McGirl, Tara Peters and Bruce Sassmann.



Missouri U.S. Representative Jason Smith (left) met with MRPC Chair Mary Heywood and Executive Director Bonnie Prigge after a committee hearing to discuss federal legislative priorities effecting the region. Jim Grebing of Bootheel Regional Planning Commission was also present to speak with Smith about issues effecting his region.

Preliminary Revenue & Expenditure Report

For the year ending June 30, 2024

REVENUE SUMMARY

Agency Revenues	FY 23-24 Revised Budget	Actual FY 23-24
Planning/Project Development Department	\$1,539,837	\$1,449,754
Loans Department	\$107,360	\$86,902
Environmental Department	\$547,908	\$489,808
Housing Department	\$641,481	\$605,560
Services to MRB	\$122,907	\$144,141
Other Income	\$40,375	\$35,845
Total Agency Revenues	\$2,999,868	\$2,812,010

EXPENSE SUMMARY

Agency Expenses	FY 23-24 Revised Budget	Actual FY 23-24
Advertising	\$11,964	\$4,235
Annual Audit	\$10,500	\$10,500
Annual Dinner	\$10,445	\$9,685
Automobile Lease	\$50,332	\$40,673
Building Lease	\$125,699	\$151,217
Computer Lease	\$84,023	\$77,074
Contract Services	\$223,684	\$451,247
Copy Lease	\$32,001	\$38,087
Furniture & Equipment Lease	\$78,099	\$30,168
Graphics & Outside Print	\$8,256	\$6,826
Grant Expense	\$26,517	\$24,673
In-kind Match	\$1,500	\$2,015
Indirect Costs	\$343,433	\$329,400
Insurance and Legal fees	\$3,789	\$2,678
License and Miscellaneous Fees	\$15,695	\$45,541
Meeting Registrations and Memberships	\$11,061	\$9,952
Personnel - Salaries	\$1,306,514	\$1,204,071
Personnel - Fringe	\$432,287	\$374,846
Phone, Postage & Supplies	\$162,207	\$54,146
Staff & Board Development	\$33,137	\$15,657
Subscriptions & Publications	\$1,100	\$782
Travel	\$21,386	\$18,378
Total Agency Expenses	\$2,993,629	\$2,901,851

TOTAL AGENCY REVENUES OVER EXPENSES (\$89,841)

List of Services

— July 1, 2023 to June 30, 2024 —

Meramec Regional Planning Commission has compiled a list of major services, provided for communities and local governments within the region for fiscal year 2023/2024. MRPC is truly committed to making a difference.

REGION

- The Phelps County Public Housing Agency provided over \$3.1 million in housing assistance to an average of 693 low-income households in the Meramec Region through the U.S. Department of Housing and Urban Development (HUD) Housing Choice Voucher Program. The PHA performed 1,123-unit inspections for the rental assistance program and conducted 24 group briefing sessions.
- Participated in quarterly two-year tool calls with the agency's HUD portfolio specialist.
- Held Housing Advisory Board meetings on Aug. 24 and Nov. 9, 2023, and Jan. 11 and April 11, 2024.
- Updated PHA Bylaws with proposed changes for Housing Advisory Board Meeting in November 2023.
- Attended a Sunshine Law presentation by the Missouri Municipal League on Jan. 26, 2024.
- Participated in the Missouri Association of Regional PHA's (MARPHA) meetings held on Oct. 12, 2023, at Bennett Springs State Park and April 11, 2024, in Osage Beach.
- Provided housing and family self-sufficiency updates at the Community Awareness and Resource Exchange (CARE) meetings, the Washington County Community Partnership meetings, the Phelps County Community Conversation Coalition meetings and the Crawford County Community Resource Coalition meetings.
- Provided county specific resource guides to participants addressing substance/opioid prevention and abuse.
- Participated in the HUD Mountain and Plains Network program calls in November 2023, February 2024 and May 2024.
- Assisted with a HUD Voucher Management System financial review in February/March 2024.
- Participated in the March 2024 MRPC full board meeting in an open discussion about housing needs in the region.
- Participated in a HUD housing choice voucher utilization webinar on March 21, 2024.
- Served as a hearing officer for the Shelter plus Care program with the Missouri Department of Mental Health on Sept. 13, 2023, and March 18 and July 9, 2024.
- Attended monthly MACOG meetings.
- Held subdistrict coalition for roadway safety meetings at MRPC on Oct. 10, 2023, and April 26, 2024.
- Served on and participated in the Statewide Coalition for Roadway Safety Committee.
- Served on and participated in monthly Central District Coalition for Roadway Safety Committee meetings.
- Served as administrator for the Gasconade Valley Enterprise Zone (GVEZ) that coordinates the Enhanced Enterprise Zones in Maries, Gasconade and Osage counties, and assisted with fundraising. Coordinated four meetings.
- Attended MoDOT's statewide planning partners annual meeting.
- Prepared Work Keys testing grants for Gasconade, Maries and Osage counties, which were funded. Coordinated with schools in Belle, Vienna, Owensville, Hermann, Linn and Chamois to test 224 students with tests proctored by COPIC staff. Students were provided with certificates.
- Provided administrative services for four enhanced enterprise zone boards in Gasconade, Osage and Maries counties and coordinated annual meetings in November 2023.
- Applied for and received the Office of Administration State Aid to Regional Planning Commissions grant.
- Continued to offer associate memberships to businesses and organizations in the region. As of June 30, 2024, 18 businesses and organizations held associate memberships.
- Provided a forum for local review for federal funded programs and projects in the region through the State Clearinghouse Review process.
- Maintained memberships and/or provided representation in the Missouri Association of Councils of Government, Missouri Economic Development Council, National Association of Housing and Redevelopment Officials, Missouri Chapter of the National Association of Housing and Redevelopment Officials, National Association of Development Organizations, Missouri Municipal League, Delta Regional Authority, Missouri Press Association, Missouri Recycling Association, Salem Area Chamber of Commerce, Hermann Area Chamber of Commerce, Washington County Chamber of Commerce, Owensville Area Chamber of Commerce, Waynesville-St. Robert Chamber of Commerce, Steelville Area Chamber of Commerce, Dixon Area Chamber of Commerce, National Association of Development Companies, Missouri Coalition for Roadway Safety Statewide Committee, Missouri Coalition for Roadway Safety Central District Committee, State Solid Waste Advisory Board, Sustainable Ozarks Partnership, National Recycling Association and Missouri Conservation Federation.
- Responded to numerous requests for information via MRPC's website and social media.
- Prepared 58 press releases for media in the region, keeping them informed about the projects and activities of MRPC and its member governments.

- Planned and coordinated 10 MRPC board meetings.
- Coordinated a presentation by Luge Hardman, member of the board of directors for Route 66 Association of Missouri and member of the Missouri Route 66 Centennial Commission, on Route 66 and the work of the state commission for the August 2023 MRPC meeting.
- Coordinated a presentation by Wes Hester, Missouri Cybersecurity Center of Excellence on a Cybersecurity grant opportunity for the September 2023 MRPC meeting.
- Coordinated a presentation by Tammy Snodgrass, MRPC, on Floodplain Management: Local Government Responsibilities, for the November 2023 MRPC meeting.
- Coordinated a presentation by Bonnie Prigge and Linda Loughridge, MRPC, who presented the MRPC membership dues proposal, for the December 2023 MRPC meeting.
- Invited the Meramec Region's state legislators to MRPC's January 2024 board meeting for an idea exchange. Three legislators participated.
- Invited the Meramec Region's federal congressional leadership to MRPC's February 2024 board meeting for an idea exchange. Staff from three of the region's congressional offices participated.
- Coordinated a presentation by Ken Schultz, Schultz, Wood and Rapp, on MRPC's audit for fiscal year ended June 30, 2023, for the March 2024 MRPC meeting.
- Coordinated a presentation by Shane Anselm, MRPC At-Large Commissioner for labor, on Labor Issues: Employee vs. Independent Contractor for the April 2024 MRPC meeting.
- Coordinated a presentation by Caitlin Jones, MRPC, on MRPC's work in roadway safety for the May 2024 MRPC meeting.
- Coordinated a presentation by Bonnie Prigge, MRPC, on the Title VI Plan Review and a presentation by Linda Loughridge, MRPC, on the FY 24-25 Budget for the June 2024 MRPC meeting.
- Researched and presented a report on state and federal legislative issues and developments for each External Relations committee and MRPC board meeting throughout the year.
- Reviewed MRPC and MRB bylaws.
- Conducted a survey of all board members and associate members on state legislative issues and followed up with a survey to prioritize those issues. Presented results to External Relations committee and full board. Used results to develop State Legislative Priorities of the Meramec Region report that was presented to state legislators in January 2024 in Jefferson City.
- Conducted a survey of all board members and associate members on federal legislative issues and followed up with a survey to prioritize those issues. Presented results to External Relations committee and full board. Used results to develop Federal Legislative Priorities of the Meramec Region report that was presented to federal congressional leaders in Washington, D.C. in March 2024.
- Posted available buildings and sites in the region on the Missouri LocationOne website.
- Continued providing technical assistance to eight counties and 12 cities in handling their ARPA funds.
- Coordinated six docudramas in the region.
- Distributed Affordable Connectivity Program (ACP) information to all school districts in the region.
- Informed ACP information distribution partners that the program was winding down due to funding.
- Created an ACP wind-down flier to be posted on social media.
- Sent grant alerts on: Ozark Rivers Solid Waste Management District (ORSWMD) grant program for recycling projects, Missouri Department of Transportation (MoDOT) Traffic Engineering Assistance Program (TEAP), Railroad Advance Warning Signs Funding program, Missouri Department of Transportation (MoDOT) Transportation Alternatives Program (TAP), Missouri Department of Transportation (MoDOT) Multimodal Project Discretionary Grant Program (MPDG), Missouri Department of Economic Development (DED) Neighborhood Assistance Program (NAP) (tax credits) the Missouri Department of Natural Resources (DNR) Non-Playground & Playground Scrap Tire Material Grants, U.S. Department of Transportation (DOT) Charging and Fueling Infrastructure (CFI) Grant Program, U.S. Department of Justice COPS Hiring Program (CHP), United Way of Central Missouri's Community Support Grant (Maries, Osage and Phelps counties only), Union Pacific Foundation Community Ties Giving Program, Fidelity Communications Charitable Giving Fund, Missouri Division of Tourism 2024 Eclipse Grant, Environmental Protection Agency (EPA) Brownfield Multi-Purpose Grants, Missouri Department of Natural Resources Clean Water State Revolving Fund and Drinking Water State Revolving Fund, National Trust for Historic Preservation Route 66 Road Ahead Extraordinary Women Micro-Grant Program, Environmental Protection Agency's Change Grants, Missouri USDA Rural Development's Funding Programs for Rural Schools, Missouri Department of Natural Resources Energy Loan Program, Mid-Missouri Solid Waste Management District Funding for Waste Reduction or Diversion Projects (for Meramec Region, funding is only available in Osage County), Missouri Foundation for Health (MFFH) Opportunity Fund, MFA Oil Foundation, Preserver Route 66 Legacy Business Grant Fund, CDBG Downtown Revitalization Program, U.S. Department of Transportation (DOT) Rural and Tribal Assistance Pilot Program, Missouri Department of Conservation (MDC) Land Conservation Partnership Grant (LCPG), Missouri Department of Public Safety (DPS) State Homeland Security Program (SHSP) Protection of Soft Targets/Crowded Places (PSTCP), Environmental Protection Agency (EPA) Safe Drinking Water Act Resilience Grants, Institute of Museum and Library Services Inspire! Grants for Small Museums, Meramec Regional Community Foundation (MRCF) Community Grantmaking Program, U.S. Department of Agriculture (ESDA) Wildfire Risk Reduction, Environmental Protection Agency (EPA) Community Change Grants,

Missouri Farmer Associated (MFA) Foundation Grant, U.S. Department of Agriculture (USDA) Empowering Rural America (ERA) program, Missouri Department of Natural Resources (DNR) Land and Water Conservation Fund (LWCF), Missouri Department of Economic Development (DED) Community Development Block Grant (CDBG) Downtown Revitalization Program, Environmental Protection Agency (EPA) Drinking Water System Infrastructure Resilience and Sustainability Program, Missouri Department of Natural Resources (DNR) Energy Loan Program, Missouri State Emergency Management Agency (SEMA) DR-4741 Hazard Mitigation Grant Program (HMGP), Missouri Division of Tourism 2024 Eclipse Grant, multiple Missouri Department of Transportation (MoDOT) AARP Flagship Grants, Coover Regional Vibrant Communities Grant program; National Trust for Historic Preservations' Backing Small Restaurants Grant program; National Trust for Historic Preservation's Hart Family Fund for Small Towns program; Missouri Department of Natural Resources (DNR) Volkswagen Trust Funds: DERA Options; Environmental Protection Agency (EPA) Clean Heavy-Duty Vehicles program.

- Alerted counties to the availability of additional funds through ARPA that could be requested: Local Assistance and Tribal Consistency Funds is a general revenue enhancement program that provides additional assistance to eligible revenue sharing counties.
- Sent information on Delta Regional Authority (DRA) funded projects in the region to an educator.
- Attended the Delta Regional Authority (DRA) Local Development District training in Memphis.
- Presented on grants for the Rock Island Trail at DHSS Active Transportation training in Jefferson City.
- Submitted annual progress report to the Economic Development Administration (EDA) for a three-year grant in January 2024.
- Submitted annual GPRA report to the Economic Development Administration (EDA) for the CARES Act Planning grant in March 2024.
- Submitted bi-annual progress reports to the Economic Development Administration (EDA) for the CARES Act Planning grant in October 2023 and April 2024.
- Continued to work with the Missouri Department of Transportation (MoDOT) to gather local input on transportation needs and issues and provide staff support to the Transportation Advisory Committee (TAC), an advisory group serving as liaison between local citizens and MRPC, including the coordination of five meetings.
- Attended Active Living Community of Practice Rock Island Trail Community Webinars Monthly (July, August 2023).
- Hosted USDA GAP certification meeting with Londa Nwadike, KSU Extension Aug. 24, 2023.
- Attended Internet for All Webinar July 19, 2023.
- Attended Gerald, MO Active Transportation Plan Meeting July 20, 2023.
- Posted events for the region on Naturally Meramec website.



MRPC held a Sunshine Law Training for over 30 elected officials, city employees and board representatives from across the Meramec Region. Ramona Huckstep with Missouri Municipal League (right) presented the training.

- Maintained Naturally Meramec website, including update of places page, email addresses, events and any necessary additions/deletions of businesses.
- Researched and updated email addresses and business information for business database on Naturally Meramec website.
- Updated the Fall Trail and Pumpkin Patch Trail on the Naturally Meramec website.
- Updated MRPC's Title VI Plan.
- Hosted and attended Natural Meramec Consortium Meetings on July 26, 2023, Aug. 28, 2023, Sept. 26, 2023, Oct. 24, 2023, Jan. 23, 2024, March 26, 2024, and May 28, 2024.
- Completed Naturally Meramec website Request for Proposal (RFP) in winter 2024.
- Worked on Naturally Meramec composting trainings.
- Participated in Safe Streets and Roads 4 All office hours.
- Attended Safe Streets and Roads 4 All meeting with FHWA on Feb. 22, 2024
- Hosted monthly Meramec Region CEDS Update Meetings in January through May 2024.
- Assisted with required GIS Data needed for Rock Island Trail RAISE Grant Application in January/February 2024. Submitted application, which was not funded.
- Worked with Meramec Region Transportation Advisory Committee (TAC) on Tier 1, 2, and 3 High Priority Unfunded Needs (HPUN) for road and bridge and multimodal improvements on the state system.
- Worked with Meramec Region Transportation Advisory Committee (TAC) to rank BRO Off-System Bridges and Transportation Alternatives Program (TAP) grant applications in the Meramec region.
- Submitted MoDOT workplan for 2024-2025 and Self-Evaluation for 2024.
- Completed six MoDOT bi-monthly reports for activities and invoicing.
- Held Region I HSOC quarterly meeting with regional partners in July and October 2023 and January and April 2024.
- Coordinated and administered Region I HSOC grant program, which benefited Region I. Four FY 23-24 grants

totaling \$72,999.99 were awarded in July 2023. Completed and submitted Region I HSOC progress reports to Office of Homeland Security in December and June. Represented Region I HSOC at State HSOC Chair meetings and at State Homeland Security Advisory Committee (HSAC) meetings on a quarterly basis.

- Coordinated a Region I RHSOC grant in the amount of \$25,000 for the Meramec Regional Planning Commission's Region I Work Plan.
- Coordinated a Region I RHSOC grant in the amount of \$3,805.26 for the Meramec Regional Planning Commission's Region I M & A.
- Accepted applications for RHSOC grants for FY24.
- Updated the inventory list for SEMA Region I's Regional Homeland Security Oversight Committee (RHSOC).
- Submitted Region I HSOC bi-annual reports to the Office of Homeland Security/Department of Public Safety in July and January.
- Participated in bi-monthly Rural Communities Opioid Response Program – Implementation (RCORP-I) meetings with grant administrators between July 2023 and June 2024.
- Held Meramec Region Recovery Alliance Consortium meetings on August 30, 2023, February 2, and April 17, 2024.
- Submitted April 2023 through September 2023 Bi-annual Progress Report in October 2023 and October 2023 through March 2024 Bi-annual Progress Report in April 2024 to the Health Resources and Services Administration, Rural Communities Opioid Response Program.
- Applied for and received a Safe Streets and Roads for All (SS4A) grant from the Federal Highway Administration (FHWA) for \$200,000, completed county fact sheets and flyers for public surveys
- Participated in online broadband stakeholder meetings with the state of Missouri Department of Economic Development's Office of Broadband Development.
- Met with MoDOT representatives and consultants to discuss the Forward 44 study.
- Provided an Ozark Rivers SWMD grant writing workshop on July 26, 2023, for those desiring to apply for an Ozark Rivers grant.
- Maintained and promoted a disposal and recycling database with a search function by zip code for the Ozark Rivers Solid Waste Management District (Ozark Rivers SWMD) website.
- Provided information on MRPC's special collections, household hazardous waste collections and promoted trash/illegal dump prevention strategies.
- Provided consultations during the 2024 Ozark Rivers SWMD grant call to inquiring applicants and provided extensive technical assistance to new applicants.
- Provided notices and resources for MDNR's scrap tire surface and playground grant to all cities and counties in the district.
- Facilitated the Ozark Rivers SWMD annual awards program including soliciting nominations, procuring recycled content awards and engaging members in the annual awards banquet held on Dec. 6, 2023. Six award recipients were recog-

nized from Dent, Phelps and Pulaski counties.

- Presented nine 2024 grant applications to the Ozark Rivers grant review committee, compiled scoring and presented results to the Ozark Rivers Executive Board for a final grant determination. Processed nine awarded grant applications totaling \$160,244.26. Projects are administered by MRPC on behalf of Ozark Rivers SWMD.
- Submitted and received five 2024 district-wide grants from Ozark Rivers SWMD totaling \$95,235.83 for implementing the following environmental programs: household hazardous waste collection sites in St. Robert and Rolla, special waste collection events, illegal dump cleanup, environmental education and a community fund addressing needs outside of the annual grant round.
- Provided education on the importance of vape product collections through MRPC's household hazardous waste collection sites in St. Robert and Rolla. Updated HHW brochure to include vape products.
- Promoted and facilitated the collection of vape products through MRPC's Household Hazardous Waste sites in St. Robert and Rolla.
- Completed the annual survey of hazardous materials training needs for emergency responders in the Crawford, Dent, Gasconade, Maries, Osage, Phelps and Washington counties.
- Completed the annual report and request for Tier II funds submitted to the Missouri Emergency Response Commission (MERC) on behalf of the MLEPD.
- Completed and submitted the Hazardous Materials Emergency Program (HMEP) grant application for training classes on behalf of the MLEPD.
- Completed and distributed the annual update of the Meramec Regional Hazardous Materials Emergency Response Plan and distributed it to all local governments and emergency response agencies in the MLEPD region.
- Coordinated the annual MRPC Day at the Capitol by setting up appointments with 11 state legislators and providing the MRPC State Legislative Priorities Report.
- Coordinated four meetings of the Meramec Local Emergency Planning District (MLEPD).
- Recruited eight new members for the MLEPD.
- Coordinated scheduling of meetings with federal legislators in Washington, DC, during the NADO Washington Policy Conference.
- Completed and submitted the District Operations and Plan Implementation grants to MDNR on behalf of Ozark River Solid Waste Management District (ORSWMD).
- Coordinated four meetings of the Ozark Rivers Solid Waste Management District Board (ORSWMD).
- Advertised Community Right-to-Know information region-wide on behalf of MLEPD.
- Collected and organized Tier II reports for the region.
- Coordinated the annual State Legislative Priorities survey and prioritization process which results in the annual State Legislative Priorities report submitted to state legislators.
- Distributed 2024 Ozark Rivers Solid Waste Management

- District grant application information to all city and county governments and provided technical assistance to those inquiring about the grant application process.
- Coordinated Ozark Rivers SWMD 2024 grant round with the Ozark Rivers grant review committee and executive board.
 - Distributed MRPC's resources for Special Collections, Household Hazardous Waste collection sites, and listings for waste disposal sites and waste haulers by county to all city and county governments.
 - Developed Public Request Procedures for requesting Tier II and other MLEPD information on behalf of the MLEPD.
 - Assisted the MLEPD with development of bid specifications and proper procurement processes for contracting for administrative services.
 - Assisted with the completion of a grant for hazardous materials response booms and pads for all fire departments in the region and hazmat equipment for Rolla Fire and Rescue.
 - Completed and submitted a grant to SEMA/MERC on behalf of the MLEPD for planning and training activities. Received funding for a Hazmat Technician class for Rolla Fire and Rescue.
 - Coordinated the ordering and distribution of Emergency Guidebooks for each county in the MLEPD region.
 - Obtained biennial renewals for Ozark Rivers SWMD's executive board appointments for the cities of Rolla, Waynesville, and Dixon.
 - Facilitated the judging of the ORSWMD Earth Day Art contest.
 - Developed agendas and facilitated ten meetings of the External Relations committee.
 - Facilitated two meetings, Nov. 14 and Nov. 20, 2023, on the Climate Pollution Reduction Grant program at the MRPC office. Meetings were also held on Nov. 15, 2023 in Waynesville and on Nov. 21, 2023 in Cuba.
 - Completed and submitted the closeout report for the Climate Pollution Reduction Grant project.
 - Coordinated MRPC's social committee charitable contributions to Phelps County Animal Rescue (donations and \$50), Waynesville/St. Robert Animal Shelter (donations and \$50), St. James Veterans Home (\$100), Mason Griffith Foundation (\$100), Osage Caring Projects (wrapping paper and tape), Dent County Angel Tree (gifts for two angels), Crawford County Angel Tree (gifts for two angels), adoption of a family in Maries County, adoption of a family in Gasconade County and a \$100 donation to a refugee family in Union, MO.
 - Coordinated the site selection process for the MRPC Annual Dinner.
 - Coordinated the nomination process for the annual MRPC awards program.
 - Coordinated the MRPC Annual Dinner in Hermann at the Hermannhof Festhalle.
 - Administered an Ozark Rivers grant awarded for a Household Hazardous Waste program for residents and farms with free weekly services provided in partnership with the cities of St. Robert and Rolla.
 - Administered an Ozark Rivers grant awarded for collecting appliances, electronics and tires for residents and farms in partnership with hosts in Cuba, Rolla, St. Robert and Maries County.
 - Provided a grant implementation workshop for 2024 grants on Feb. 27, 2024.
 - Provided social media content promoting the upcoming campaign for a "Plastic Free July" to reduce the use of single use plastics.
 - Obtained biennial renewals for Ozark Rivers SWMD's executive board appointments for the counties of Crawford and Gasconade.
 - Promoted Safety Month by distributing educational content to seven hosts of MRPC's alkaline battery collection boxes in Crawford, Dent, Maries, Phelps and Washington counties.
 - Facilitated the activities of the Ozark Rivers Nomination Committee and support the selection of board officers for 2024/2025.
 - Attended the Hazard Mitigation Plan review and update workshop held at SEMA on June 18, 2024.
 - Emailed the FEMA Resilience Analysis and Planning Tool (RAPT) presentation to all MLEPD members.
 - Administered an Ozark Rivers grant awarded for illegal dump clean-ups and recycling of illegally dumped tires collected by cities/counties throughout the district.
 - Encouraged community composting and awareness through seasonal pumpkin recycling at the Rolla Recycling Center via a social media campaign.
 - Promoted collection of holiday lights for recycling through MRPC's Household Hazardous Waste program and local drop-off sites – Lowes and St. James Caring Center.
 - Promoted proper disposal of pharmaceuticals through social media.
 - Obtained 12 sponsorships for the ORSWMD's 33rd Annual Earth Day Poster, Trash Art and Graphic Arts Contest.
 - Delivered Earth Day Art Contest prizes and certificates to participating families and schools.
 - Participated in three Missouri Emergency Response Commission meetings on behalf of the MLEPD.
 - Provided technical assistance for 29 open grant projects during 2023/2024.
 - Attended the Sustainable Ozarks Partnership meeting and continued to serve on the board.
 - Elected and served as secretary/treasurer of the Missouri Association of Councils of Government.
 - Distributed 'Buckle Up, Phone Down' signs to local governments and schools.
 - Provided loan servicing for 20 RLF loans, one IRP loan and 10 SBA 504 loans.
 - Contracted with Invent Yourself, LLC to provide a Community Conversation on Grief to 204 individuals.
 - Coordinated seven Meramec Regional Development Corporation meetings.
 - Coordinated five Meramec Regional Community Foundation meetings.

OUTSIDE THE MERAMEC REGION

- Attended the Show-Me Zero Highway Safety Conference in Columbia from Sept. 25 to Sept. 27, 2023, learning information and forming connections to benefit the region.
- Coordinated and assisted with a Grim Reaper docudrama at Bowling Green High School on Oct. 24, 2023.
- Coordinated and assisted with an Emergency Room docudrama at Iberia High School on March 20 (filming) and April 2, 2023 (live assembly).
- Coordinated and assisted with a Grim Reaper docudrama at Osceola High School on Jan. 17, 2024.
- Coordinated and assisted with a Grim Reaper docudrama at Center High School on Feb. 13, 2024.
- Coordinated and assisted with a Mock Crash at Mount Vernon High School on April 10, 2024.
- Coordinated and assisted with a Mock Crash at Shelbyville High School on April 15, 2024.
- Coordinated and assisted with a grim reaper docudrama at Clinton High School on April 25, 2024.
- Provided roadway safety information at the Gerald-Rosebud Safety Fair held on June 22, 2024.
- Closed a grant in the amount of \$558,000 from MoDED for the city of Pacific to acquire and demolish 27 properties in the floodway/floodplain.
- Continued administering a grant from the Federal Home Loan Bank on behalf of the Boonslick Regional Planning Commission for the city of Wells Villa to renovate homes in the city.
- Continued administering a grant from the Federal Home Loan Bank for the city of Bonne Terre to renovate homes in the city.
- Closed a Federal Home Loan Bank grant in the amount of \$546,070 on behalf of Liberty Senior Citizens Home, Inc., for funds to renovate 24 senior apartments in Taos, MO in partnership with USDA.
- Found and provided a USDA contact for the RUS program to an entity in Missouri.
- Participated in monthly housing choice voucher roundtable discussions with HUD staff and other Missouri PHAs.
- Participated in a training sponsored by HUD technical assistance covering property owner participation.
- Attended the Missouri National Association of Housing and Redevelopment Organization meeting in Jefferson City, Missouri held March 11-14, 2024.
- Participated in a two-day training led by HUD staff in person at the St. Louis Field office on May 22-23, 2024.
- Attended U.S. Health Resource Services Administration conference in Washington DC July 10-13, 2023.
- Updated Lake of the Ozarks Council of Local Governments Title VI Plan.
- Provided transportation planning support for the Lake of the Ozarks Council of Local Governments.
- Updated Lake of the Ozarks Council of Local Governments Regional Transportation Plan with new demographics and unfunded needs.
- Completed Active Living Community of Practice Plan for Barnett, MO.
- Participated in quarterly MACOG Transportation Planners' meetings in Jefferson City and online.
- Participated in virtual Missouri Complete Streets Advisory Committee meetings.
- Participated in MoDOT's statewide planning partners annual meeting in Jefferson City February 2024.
- Participated in MoDOT Carbon Reduction Strategy meeting on Aug. 23, 2023.
- Attended the 4th National Summit on Rural Road Safety in Sept. 2023.
- Participated in a Digital Equity Webinar with the MO Department of Economic Development Office of Broadband Development in June 2024.
- Coordinated the fourth annual, virtual Earth Day Stewardship Showcase to demonstrate how Missourians are investing in their communities to establish business and venues that reduce, reuse, recycle and rot (composting) waste. This year a video and a poetry challenge were included in the program that may be viewed on YouTube year-round...because Every Day is Earth Day.
- Attended the 2023 Missouri Waste Control Coalition's environmental conference for Brownfields training organized by MO DNR.
- Traveled to the Missouri State Fair in August 2023 with Trashesaurus to shoot videos and do outreach and awareness activities at the request of MDNR.
- Attended the Missouri Recycling Association (MORA) Conference in Chesterfield, MO.
- Participated in the Earth Day event at the Capitol in Jefferson City on April 19, 2024.
- Participated in meetings of the Missouri Emergency Response Commission, on behalf of the Meramec Local Emergency Planning District (MLEPD) in September 2023 and July and March 2024.
- Met with MERC executive director and staff in July and March 2024.
- Assisted with the statewide planners group workgroup to develop a solid waste plan template.
- Represented ORSWMD at the Product Stewardship Scrap Tire Workshop on Feb. 2, 2024.
- Provided biochar market development resources to Missouri's Environmental Improvement and Energy Resources Authority (EIERA).
- Provided an update on changes to solid waste management rules, regulations and requirements at a meeting facilitated by MACOG. Also provided information on what the planners groups are doing to address these changes – including setting up workgroups for the new solid waste management plan requirements.
- Represented ORSWMD at the PSC Tire Workgroup meeting on June 12, 2024.
- Provided a copy of the ORSWMD grant packet and scoring guidance to Southwest Missouri SWMD.

- Provided an updated copy of the SWAB bylaws to MACOG.
- Developed agendas and coordinated meetings of the statewide solid waste planners group in August, October, November, December 2023 and March, April and May 2024.
- Provided five reports on solid waste planners meetings to the statewide Solid Waste Advisory Board (SWAB) in Jefferson City, MO.
- Assisted with the development of the Annual Solid Waste Advisory Board report for MDNR.
- Represented ORSWMD on the statewide Solid Waste Plan Workgroup on Feb. 15 and March 13, 2024.
- Provided guidance on how to charge compensatory time to state and federal awards to Harry S Truman Coordinating Councils per code of federal regulation and applicable labor laws.
- Provided guidance on Family Medical Leave Act (FMLA), including applicable medical certification forms and frequently asked questions, to MidMO Regional Planning Commission.
- Provided guidance on how to document prevailing wage on an EDA RLF construction loan to MidMO Regional Planning Commission.
- Provided guidance on cash verses accrual basis accounting to Pioneer Trails Regional Planning Commission and explain why auditors are requesting they change accounting basis to modified accrual because of GASB 34 & 63 requirements. Provided link to GASB 34 & 63 requirements.
- Provided SBA 7a loan packaging information to a local banker for a client looking for working capital in Licking, MO.
- Provided SBA 504 loan program information to an individual looking to refinance an existing business loan for a business located in West Plains, MO.
- Provided SBA 504 loan program information to an individual looking to purchase an existing business located in Ava, MO.
- Provided guidance on how to document prevailing wage on an EDA RLF construction loan to Southwest MO Council of Governments.
- Provided SBA 504 loan program information to an individual to start a new business in Licking, MO.
- Provided SBA 504 and EDA RLF loan program information to an individual looking to purchase an existing flea market business in Monett, MO.
- Provided SBA 504 and 7a loan program information to an individual looking to start a new daycare business in West Plains, MO.
- Provided SBA 504 debt refinance loan program information to an individual looking consolidate their multiple business loans in Farmington, MO.
- Provided SBA 504 loan program information to an individual looking to purchase an existing lumber yard business in Gerald, MO.
- Provided SBA 7a and EDA RLF loan program information to an individual looking to expand their special purpose dry cleaning business in Jefferson City/Columbia, MO.
- Provided SBA 504 Green loan program information to an individual looking to expand their solar industry business in Joplin, MO.
- Provided SBA 504 loan program information to an individual looking for working capital to purchase an existing hotel business in Joplin, MO.
- Shared the state of Missouri record retention minimum standards with Boonslick RPC including corresponding MO revised state statute.
- Shared best practices with Boonslick RPC regarding GMS accounts receivable module and how to record write-off of overstated revenues.
- Shared MRPC's fiscal policies, internal controls over processes, collections process, credit card policy, procurement policy and associated forms with MOKAN RPC.
- Shared MRPC's auditor information with Southwest MO Council of Governments.
- Coordinated agenda & facilitated the September 2022 MACOG fiscal officer meeting.
- Provided assistance to Mid-MO RPC to retrieve its e-Verify memorandum of agreement from the USCIS system for their grant application.
- Provided assistance to Northeast MO RPC on new MoDOT invoice.
- Provided assistance to South Central Council of Governments with the OMB standard form for financial reporting to EDA.
- Provided assistance to Kaysinger Basin RPC's executive director regarding cash flow improvement, program expansion, financial information, billable services, membership dues, etc.
- Shared MRPC's most recent salary comparison results from 2018 with Ozark Foothills RPC.
- Shared fiscal track agendas with MACOG president for future training topics.
- Shared MoDOT training power point, timesheet example and expense reimbursement request forms for the state-wide Transit Plan update.
- Contacted Barker Phillips Jackson Insurance Group to solicit an HR training presenter for the MACOG fiscal professional development conference track.
- Provided assistance to Mid-MO RPC regarding ERISA requirements for defined retirement and fully or partially funded health plans.
- Shared MRPC's health, ancillary, property and casualty insurance information with the Regional Transportation Organization and shared BPJ Insurance contact information.
- Provided SBA 504 and 7a loan program information to an individual In Gerald, MO, looking to sell their business to an employee.
- Provided SBA 504 underwriting information to a real estate company for a self-storage business.
- Provided EIDL information to a local banker in Ava, MO.
- Provided SBA 7a loan program information to a bank in Jefferson City, MO.
- Provided SBA 504 and EDA RLF loan program information and financing structure for an individual looking to purchase

a Farm Supply business in Jefferson City, MO.

- Provided SBA 504 loan program eligibility information to an individual looking to purchase an existing salon/boutique in Mountain Grove, MO.
- Provided SBA 504 loan program information to an individual in Branson, MO, looking to purchase an existing hotel business.
- Provided SBA 7a loan eligibility information to an individual to purchase an existing business in Perryville. Provided information on injection and seller/standby carryback.
- Provided SBA deed of trust release instructions, possible SBA 504 financing option and MidMO RPC's contact information for potential EDA RLF loan to an existing borrower for a business expansion in Fulton, MO.
- Provided SBA microloan program information and Justene Petersen's contact information to a small business in Caruthersville, MO.
- Provided SBA 504 loan program information to an individual looking to purchase an existing gas station/car wash business in Leadwood, MO.
- Served as chairperson of the MACOG transportation subcommittee; coordinated meetings; updated work plan criteria; coordinated self-evaluation process for RPCs/COGs and gathered 2023/2024 workplans on behalf of MACOG.
- Provided MACOG transportation planners information on road safety audits.
- Attended quarterly MACOG Transportation Planners' meetings in September and December 2023 and June 2024.
- Presented to the Missouri Public Utility Alliance on Infrastructure Investments and Jobs Act (IIJA) and preparing for grants.
- Attended Active Transportation Summit in Jefferson City Aug. 11, 2023.
- Participated in a MACOG statewide meeting of RPC staff involved in HSOC activities.

- Provided loan servicing for six SBA 504 loans.

CRAWFORD COUNTY

- Provided \$1.2 million in rental assistance through the Housing Choice Voucher Program to an average of 261 households. This includes the cities of Bourbon, Cuba, Leasburg, Steelville and Sullivan and the communities of Cherryville and Cook Station.
- Participated in the Crawford County Community Resource Coalition meetings throughout the year.
- Provided information on Community Development Block grants and 46 grant alerts, which are listed under Region Services, to Crawford County and its cities.
- Provided a list of potential resources to an organization seeking to grow produce to supplement its food pantry.
- Provided potential resources to a meat processing facility that was destroyed by fire to help with the rebuild.
- Provided resources to a fire district that could help fund a generator at its new fire station and allow it to serve as an emergency shelter.
- Coordinated, communicated and finalized the allocation of recently awarded Phase 41 Emergency Food and Shelter Program (EFSP) funding phases.
- Completed a Crawford County Day trip for the Naturally Meramec website.
- Provided information on Crawford Day trip to Bourbon Economic Development Group.
- Met with Crawford County Commission, city leadership and TAC members on Nov. 14, 2023, to discuss unfunded transportation needs on the state system.
- Facilitated an opioid focused prioritization session to identify gaps and needs with local stakeholders with the Crawford County Opioid Disbursement Board, created an application, scoring matrix, and worked to place the information on the county website.



MRPC's Orin Pogue (on tractor) begins prep work for a commercial livestock and produce composting training being held at RGM Farms owned by Chuck (right) and Donna Ray on June 26, 2024. The training, held July 24, 2024, was taught by Dr. Teng Lim with MU Extension and showed the various compost piles in varying stages of decomposition that Pogue had prepped in June.

- Attended monthly Crisis Intervention Training team meetings.
- Contracted with Invent Yourself, LLC to provide Rehabilitation through Innovation curriculum to 19 residents of Crawford County jail.
- Completed a hazardous material training survey of emergency response agencies in Crawford County for the Meramec Local Emergency Planning District.
- Provided the Recyclers Unite library program for the Crawford County Library District on July 12, 2023 at the Steelville City Library.
- Provided the Recyclers Unite library program for the Crawford County Library District on July 13, 2023 at the Bourbon Branch.
- Staff collected illegally dumped tires on county roads in March and took them to the Cuba special collection.
- Supported alkaline battery collection boxes through the Lone Star 4-H Club's project to increase rural recycling through drop-off library locations in Cuba, Steelville and Bourbon.
- Facilitated the appointment of Richard Jensen as the county representative for the Ozark Rivers SWMD Executive Board.
- Provided the Adventures of a Plastic Bottle Summer Reading Program at the Cuba branch of the Crawford County Library District on June 11, 2024.
- Provided the Adventures of a Plastic Bottle Summer Reading Program at the Steelville branch of the Crawford County Library District on June 12, 2024.
- Provided the Adventures of a Plastic Bottle Summer Reading Program at the Bourbon branch of the Crawford County Library District on June 13, 2024.
- Completed NFIP Participating Community Reports on behalf of the county and submitted to SEMA.
- Facilitated a \$6,569 Ozark Rivers grant request from the Missouri Environmental Education Association for professional development in Crawford, Gasconade, Dent and Washington counties to support educators on implementing programs addressing food waste reduction and composting.
- Provided technical assistance and submitted required reports for Crawford County's ARPA funds.
- Provided loan servicing for four RLF loans and one SBA 504 loan.
- Contracted with Invent Yourself, LLC. to provide a Community Conversation on Grief to six individuals.
- Provided required language for city's lead service line inventory consultant contract.
- Met with Bourbon Economic Development Group to discuss several potential projects and resources.
- Provided overview assistance to city in preparing a DRA No-Playground Scrap Tire application to add (recycled material surface) pathways to the city park.
- Attended Bourbon Economic Development business meeting for Naturally Meramec presentation on Feb. 4, 2024.
- Contracted with Prevention Consultants of Missouri to provide "Too Good for Drugs" curriculum to Bourbon Middle School during fall 2023 semester.
- Provided information to Bourbon High School principal regarding Seeking Safety classes.
- Provided 16 backpacks for head start students in Sept. 2024 through the Meramec Region Opioid Affected Youth Initiative grant.
- Began work on an Active Transportation Plan for the city of Bourbon by creating a public survey and an update to the sidewalk survey.
- Provided alkaline battery collection boxes to the library in Bourbon.
- Provided a letter of support for a MDNR non-playground scrap tire grant to the City of Bourbon Park Board.
- Provided SBA 504 and EDA RLF loan program information to an individual looking for working capital to purchase equipment and expand their commercial & residential cleaning service business in Bourbon, MO.
- Contracted with Invent Yourself, LLC to provide a Community Conversation on Grief to nine individuals.

CUBA

- Presented a Buckle Buddy program to Pre-K students at the Cuba Head Start on Nov. 21, 2023.
- Awarded a Project Graduation mini-grant, using Coalition for Roadway Safety (Central District) funds to Cuba High School. School received \$300 cash and \$100 in Buckle Up/ Phone Down incentives for its project graduation event.
- Presented a bicycle/pedestrian program to students at the Cuba Middle School on June 5, 2024.
- Provided information on Community Development Block grants and 46 grant alerts, which are listed under Region Services.
- Provided potential loan and grant resources for the city to build a new police station.
- Provided information to a local organization about grant programs as potential resources to expand an existing food pantry, including growing fresh produce.
- Provided resources to help build a new animal shelter.
- Provided resources for the police department to replace its retired K-9.
- Met with new economic developer and discussed grant opportunities.
- Provided information to a local business about grant programs as potential resources to perform parking lot upgrades.
- Provided some resources on housing infrastructure to eco-

BOURBON

- Awarded a Project Graduation mini-grant, using Coalition for Roadway Safety (Central District) funds to Bourbon High School. School received \$300 cash and \$100 in Buckle Up/ Phone Down incentives for its project graduation event.
- Provided information on Community Development Block grants and 46 grant alerts, which are listed under Region Services.
- Sent information on Land, Water Conservation Fund grant to group promoting the new sports complex.
- Reviewed a grant and provided feedback for Bourbon High School.



One of the more unique items ever donated to a special collection was this pedal organ donated at the Cuba collection on March 24, 2024.

conomic developer for sharing with potential developer.

- Provided information to a local business about grant and tax credit programs as potential funding resources to renovate a historic building.
- Provided information to city about grant programs as potential resources to perform upgrades to a municipality-owned sports complex.
- Provided 50 backpacks for Cuba head start students in the fall of Sept. 2023 through the Meramec Region Opioid Affected Youth Initiative grant.
- Contracted with Prevention Consultants of Missouri to provide “Too Good for Drugs” curriculum to Cuba Middle School during fall 2023 and spring 2024 semesters.
- Hosted a Recovery Friendly Job Fair in April 2024.
- Participated in the Pipeline Association of Missouri (PAM) hazmat training and exercise in Cuba on Oct. 18, 2023.
- Facilitated a meeting on Climate Pollution Reduction Grant program in Cuba on Nov. 21, 2023.
- Provided for the proper disposal of alkaline batteries collected from the library in Cuba.
- Provided the Recyclers Unite library program Recklein Memorial Library in Cuba on Aug. 22, 2023.
- Coordinated the special collection for tires, appliances and e-waste in Cuba that was held on March 23, 2024. Collected a total of 3,795 tons, .66 tons of white goods, 2.9 tons of e-waste, .243 tons of media and 2.98 tons (298) of tires.
- Presented the Peanut the Turtle program at Cuba Head Start on April 11, 2024.
- Provided SBA 504 and EDA RLF loan program information to an individual looking to purchase a heating & cooling business in Cuba, MO.
- Shared MRPC’s list of audit firms for direct solicitation to the Cuba city clerk.
- Shared marketing materials and sample loan structures with a local lender bank in Cuba.
- Provided EDA RLF loan program information and application to an individual looking to purchase a leased building in Cuba, MO.

- Provided SBA 504 loan information to an individual looking to expand a greenhouse business in Cuba, MO.
- Provided SBA 504 loan program information to an individual looking to purchase a building for a resale business expansion in Cuba, MO.
- Provided EDA RLF loan program information to an individual looking to start a new business for independent living services in Cuba, MO.
- Assisted a small business in Cuba, MO, with EDA RLF financing for the purchase of land and building for their bakery & deli business.
- Provided technical assistance and submitted required reports for the city of Cuba’s ARPA funds.
- Contracted with Invent Yourself, LLC to provide a Community Conversation on Grief to 74 individuals.

LEASBURG

- Provided information on Community Development Block grants and 46 grant alerts, which are listed under Region Services.
- Met with local senior housing group to discuss need for outdoor lighting and grants that could help.
- Provided SBA 504 and EDA RLF loan program information to a local bank for a small business in Leasburg, MO.
- Contracted with Invent Yourself, LLC to provide a Community Conversation on Grief to 60 individuals.

STEELVILLE

- Awarded a Project Graduation mini-grant, using Coalition for Roadway Safety (Central District) funds to Steelville High School. School received \$300 cash and \$100 in Buckle Up/ Phone Down incentives for their project graduation event.
- Continued administering a grant request in the amount of \$465,788 on behalf of the city of Steelville to the Missouri Department of Economic Development for significant upgrades to the community center to make it more efficient and functional.
- Provided information on Community Development Block grants and 46 grant alerts, which are listed under Region Services.
- Met with a senior housing manager to discuss Federal Home Loan Bank grant funds for renovations.
- Sent information on the new LWCF round to city hall as potential resource for park improvement.
- Provided instructions for obtaining a UEI to a non-profit seeking grants.
- Provided resources to an engineer looking at the feasibility of a solar array for the electric provider.
- Provided resources to city for playground improvements and downtown beautification.
- Participated in SIM mapping for Crawford County Aug. 14-15, 2023.
- Facilitated seeking safety at Crawford County Jail October-December 2023 and May 2024.
- Provided reentry binders to Crawford County jail residents in December 2023 and May 2024.

- Provided information to Steelville High School principal regarding Seeking Safety classes.
- Provided SBA 504 and EDA RLF loan program information to an individual looking for working capital to purchase equipment and expand their business in Steelville, MO.
- Provided SBA 504 financing options and loan structure estimates to a business located in Franklin County wanting to expand a location in Steelville, MO.
- Provided SBA 504 and EDA RLF loan program information to an individual looking to start a new special purpose trucking business in Steelville, MO.
- Provided SBDC contact information to an individual looking for assistance in developing a business plan.
- Contracted with Invent Yourself, LLC to provide a Community Conversation on Grief to eight individuals.

SULLIVAN

- Presented a bicycle/pedestrian program to Pre-K – 5th grade students at Sullivan R-3 on June 11 and June 17, 2024.
- Provided information on Community Development Block grants and 46 grant alerts, which are listed under Region Services.
- Provided information on MRPC grant services to a non-profit in Sullivan wanting to build a recovery house.
- Provided information to Sullivan High School principal regarding Seeking Safety classes.
- Provided Justene Peterson contact information and EDA RLF loan program information to a small business located in Sullivan, MO.
- Provided SBA 504 and 7a and EDA RLF loan program information to an individual in Sullivan, MO looking to finance a construction project.
- Contracted with Invent Yourself, LLC to provide a Community Conversation on Grief to 28 individuals.

DENT COUNTY

- Provided \$423,848 in rental assistance through the Housing Choice Voucher Program to an average of 115 households. This includes the communities of Boss, Jadwin, Lenox and the city of Salem.
- Presented a Buckle Buddy program to Pre-K students at the Dent County Head Start on Nov. 11, 2023.
- Presented a bicycle/pedestrian program to students at Northwood R-IV on April 22, 2024.
- Provided information on Community Development Block grants and 46 grant alerts, which are listed under Region Services, to Dent County and its cities.
- Provided information to a local fire department about grant programs as potential resources to upgrade fire-fighting equipment and to install digital equipment in a training room.
- Provided a homeowner with a list of internet providers that would service a residence.
- Provided grant information to the county for fire departments needing equipment and/or vehicles.
- Attended monthly Crisis Intervention Training team meetings.

- Completed a Dent County day trip for the Naturally Meramec website.
- Met with Dent County Commission, city leadership and TAC members on Oct. 16, 2023, to discuss unfunded transportation needs on the state system.
- Facilitated Seeking Safety in Dent County jail in February 2024.
- Provided reentry binders to Dent County jail residents.
- Provided banner for drug take back day.
- Met with Dent County stakeholders to discuss opioid disbursement funds.
- Completed a hazardous material training survey for the Meramec Local Emergency Planning District in Crawford, Dent, Gasconade, Maries, Osage, Phelps and Washington counties.
- Provided the Recyclers Unite library program at Salem Public Library on Aug. 22, 2023.
- Participated in the Oak Hill School District Earth Day Awards at Talent Show.
- Completed monthly and quarterly progress reports to SEMA for the update of the Dent County Hazard Mitigation plan.
- Distributed final copies of the updated Dent County Hazard Mitigation plan to county, city of Salem and all school districts within Dent County.
- Awarded Chris Passalacqua for his full-service electronics and technology business where he refurbishes, repurposes, and often rehome computers and computer components, along with providing outstanding repair services.
- Provided the Adventures of a Plastic Bottle Summer Reading Program at the Salem Public Library on June 25, 2024.
- Completed and submitted monthly progress reports for the hazard mitigation plan updates to SEMA.
- Facilitated a \$6,569 Ozark Rivers grant request from the Missouri Environmental Education Association for professional development in Crawford, Gasconade, Dent and Washington counties to support educators on implementing programs addressing food waste reduction and composting.
- Provided SBA 504 and 7a loan program information to an existing business in Dent County.



Staff attended the Salem R-80 Raise the Roof Ceremony for the district's building trades program. The new classroom space was funded by a Youth Opportunities Program Tax Credit and CDBG grant.

- Provided loan servicing for two RLF loans, one IRP loan and one SBA 504 loan.
- Contracted with Invent Yourself, LLC to provide a Community Conversation on Grief to 24 individuals.

SALEM

- Provided information on Community Development Block grants and 46 grant alerts, which are listed under Region Services.
- Shared information with Salem R-80 on a grant that could help to establish new training programs.
- Provided Brownfields information to city for sharing with potential buyer of old shoe factory in town.
- Provided information to a local agricultural producer about grant and loan programs as potential resources to purchase property for agricultural use.
- Initiated NEPA environmental review for upgrades at the municipal wastewater treatment facility.
- Continued administration of CDBG grant to build a skills training facility on Salem R-80 High School campus.
- Participated in SIM mapping for Dent County Aug. 14-15, 2023.
- Assessed and mapped city of Salem's current land use and reviewed zoning code.
- Hosted a Recovery Friendly Job Fair at Salem Armory in May 2024.
- Attended the city of Salem's special council meeting to resolve acceptance of a new floodplain management ordinance.
- Assisted the city of Salem with resolving issues found during a Community Assistance Visit (CAV) by SEMA floodplain management staff.
- Reviewed and processed five floodplain development permit applications.
- Developed administrative floodplain procedures guide for the city of Salem.
- Presented Buckle Buddy program at the Salem Head Start on Nov. 7, 2023.
- Presented Peanut the Turtle program at the Salem Head Start on April 3, 2024



MRPC staff Danielle Tuepker (left) and Angela Riemensnider (right) help students at Northwood R-IV through the hands-on portion of the bicycle/pedestrian training. Students put to use skills learned during a classroom portion that teaches them about which side of the road to use, hand signals and right-of-way.

- Coordinated the special collection for tires, appliances and e-waste held in Salem on Sept. 9, 2023 which collected 1.3 tons of white goods, 3.36 tons of electronics and 200 tires for a total of 6.66 tons.
- Completed the annual NFIP Participating Form to SEMA on behalf of Salem.
- Served as floodplain coordinator for the city of Salem.
- Provided SBA 504 loan program information to a local banker for a client looking to purchase an existing business in Salem, MO.
- Provided EDA RLF loan program information to an existing borrower looking to purchase new equipment building addition and working capital to expand their business in Salem, MO.
- Provided EDA RLF loan program eligibility requirements, application and checklist to an existing EDA CARES RLF borrower for an expansion project.
- Provided EDA RLF loan program information to an individual looking to start a new plant nursery in Salem, MO.
- Provided EIDL loan payment and other loan instructions to local non-profit in Salem, MO.
- Provided SBA 504 loan program, SBDC contact information, EDA RLF financing options and loan application to an individual looking to purchase an existing lumber yard business in Salem, MO.
- Provided technical assistance and submitted required reports for the city of Salem's ARPA funds.
- Contracted with Invent Yourself, LLC to provide a Community Conversation on Grief to 12 individuals.

GASCONADE COUNTY

- Provided \$124,902 in rental assistance through the Housing Choice Voucher Program to an average of 31 households. This includes the cities of Bland, Hermann, Owensville and Rosebud.
- Provided a monthly update on public housing and the family self-sufficiency program at the Community Awareness and Resource Exchange (CARE) meetings.
- Presented at September 2023 meeting of the Community Awareness and Resource Exchange (CARE).
- Prepared and submitted Work Keys testing grants on behalf of the Gasconade Valley Enterprise Zone for Owensville and Hermann high schools in Gasconade County.
- Provided roadway safety information at the Gerald-Rosebud Safety Fair held in Gerald on June 22, 2024.
- Continued administration of a \$750,000 grant to the county from the Missouri Department of Economic Development for PWS #1 to upgrade its wastewater treatment facility by installing an oxidation ditch and UV disinfection.
- Provided information on Community Development Block grants and 46 grant alerts, which are listed under Region Services, to Gasconade County and its cities.
- Met with the county to discuss grant opportunities that it could use for roads.
- Met with a non-profit that provides health and wellness activities for youth to discuss grant programs to help it expand.



Gasconade County commissioners and others hold a discussion with MoDOT Meramec Area Engineer Preston Kramer and MRPC staff on transportation needs in the county.

- Met with a business owner interested in expanding and adding value to by-product. Discussed technical and financial resources.
- Sent CARES expense documentation to county treasurer for audit review.
- Attended monthly Crisis Intervention Training team meetings.
- Met with Gasconade County Commission, city leadership and TAC members on Oct. 12, 2023, to discuss unfunded transportation needs on the state system.
- Met with DL Farms and provided grant information on farmers markets.
- Met with Gasconade County stakeholders to discuss opioid disbursement funds.
- Completed a hazardous material training survey for the Meramec Local Emergency Planning District in Gasconade County.
- Placed illegal dump surveillance cameras on Kuhne Road multiple times during the year.
- Presented Peanut the Turtle program at Gasconade County Head Start on April 18, 2024.
- Facilitated a \$6,569 Ozark Rivers grant request from the Missouri Environmental Education Association for professional development in Crawford, Gasconade, Dent and Washington counties to support educators on implementing programs addressing food waste reduction and composting.
- Displayed Earth Day Trash Art at Art Works on Main Gallery in Owensville.
- Provided EDA RLF loan program information to an individual looking to start a river excursion business in Hermann, MO.
- Provided SBA 504 and EDA RLF loan program information and application forms to a local bank for an individual looking to start up a new business in Hermann, MO.
- Provided SBA 504 loan program information to an individual who wants to purchase land and building in Hermann, MO to move their current operations to.
- Provided technical assistance and submitted required reports for Gasconade County's ARPA funds.
- Provided loan servicing for two RLF loans and one SBA 504 loan.
- Contracted with Invent Yourself, LLC to provide a Community Conversation on Grief to 15 individuals.

BLAND

- Presented a bicycle/pedestrian program to Pre-K students at the Small Wonders Montessori School in Bland on March 12, 2024.
- Presented a Buckle Buddy program to Pre-K students at the Small Wonders Montessori School in Bland on Nov. 15, 2023.
- Presented a bicycle/pedestrian program to students at the Maries County R-2 Middle School in Bland on Sept. 19, 2023.
- Closed a grant in the amount of \$750,000 from the Missouri Department of Economic Development to complete major upgrades to the water system including a new water tower.
- Provided information on Community Development Block grants and 46 grant alerts, which are listed under Region Services.
- Provided information on Brownfields to local building owner and provided regional demolition contractor that also does asbestos.
- Met with the city to discuss CDBG grant for streets/drainage.
- Completed traffic counts on city streets for a CDBG application.
- Housing inspector met with mayor to discuss city's housing ordinances.
- Completed an Active Living Community of Practice Plan for the city of Bland.
- Provided SAM traffic counter trailer to the city of Bland in April, May and June 2024.
- Provided SBA 504 and EDA RLF loan program information to an individual looking to start a new screen-printing business in Bland, MO.
- Provided technical assistance and submitted required reports for the city of Bland's ARPA funds.

GASCONADE

- Provided information on Community Development Block grants and 46 grant alerts, which are listed under Region Services.
- Sent information on LWCF to mayor as potential resources for city campground improvements.

HERMANN

- Submitted a grant request to the State of Missouri to do Work Keys testing and cover proctoring costs for Hermann High School, which was funded. Four students were tested and provided with certificates.
- Provided information on Community Development Block grants and 46 grant alerts, which are listed under Region Services.
- Provided information to a local municipality about grant programs as potential resources to add an emergency genera-

tor to the city hall, which serves as a warming/cooling center.

- Provided information to an individual about grant and loan programs as potential resources to open a recreational concept pizzeria.
- Met with REDI to discuss proposed new Culinary, Hospitality and Viticulture tech center. Reached out to EDA for potential feasibility study grant.
- Provided resources to the city for a developer seeking to renovate a former industrial building into housing.
- Provided information regarding Seeking Safety to Hermann High School.
- Began work with the city of Hermann on a 10-year Comprehensive Plan and created initial public survey.
- Provided the Recyclers Unite library program at Scenic Regional Library's Hermann branch on July 27, 2023.
- Provided a consult on starting a church-based recycling program.
- Provided a letter of support for a MDNR scrap tire playground grant to St. George Catholic School in Hermann.
- Made a presentation to REDI on what MRPC is and how we could help.
- Provided the Adventures of a Plastic Bottle Summer Reading Program at Heartland Regional Library's Hermann branch on June 6, 2024.
- Contracted with Invent Yourself, LLC to provide a Community Conversation on Grief to 10 individuals.

MORRISON

- Provided information on Community Development Block grants and 46 grant alerts, which are listed under Region Services.
- Provided information on MDNR grant for inventory of lead lines on water system.

OWENSVILLE

- Provided a monthly program update on public housing and the family self-sufficiency program at the Community Awareness and Resource Exchange (CARE) meetings.
- Presented at the September 2023 meeting of the Community Awareness and Resource Exchange (CARE).
- Submitted a grant request to the State of Missouri to do Work Keys testing and cover proctoring costs for Owensville High School, which was funded. Forty-eight students were tested and provided with certificates.
- Presented a bicycle/pedestrian program to Pre-K students at the Gasconade County Head Start in Owensville on Feb. 14, 2024.
- Presented a Buckle Buddy program to Pre-K students at the Gasconade County Head Start in Owensville on Oct. 29, 2023.
- Awarded a Project Graduation mini-grant, using Coalition for Roadway Safety (Central District) funds to Owensville High School. School received \$300 cash and \$100 in Buckle Up/Phone Down incentives for its project graduation event.
- Provided roadway safety information at the Owensville Fall into Health Fair held on Oct. 20, 2023.
- Coordinated and assisted with a Grim Reaper docudrama at

Owensville High School on Dec. 1, 2023.

- Presented on the Affordable Connectivity Program to the Owensville CARES Meeting for service providers on Aug. 10, 2023.
- Provided Affordable Connectivity Program information at the Owensville Fall into Health Fair held on Oct. 20, 2023.
- Provided Affordable Connectivity Program information to participants that the Owensville Commodity distribution day on Nov. 11, 2023.
- Provided information on Community Development Block grants and 46 grant alerts, which are listed under Region Services.
- Provided resources to a non-profit serving youth.
- Provided information regarding seeking safety to Owensville High School in August 2023.
- Provided 17 backpacks for Owensville head start fall students through the Meramec Region Opioid Affected Youth Initiative grant.
- Provided the Recyclers Unite library program at Scenic Regional Library -Owensville Branch on Oct. 19, 2023.
- Provided consultation and resources on implementing a school-based recycling program and connected the school with Lakeside Books for the collection of their white paper. Lakeside Books also provided transport containers.
- Provided SBA 504 and EDA RLF loan program information to an individual looking to renovate existing building and expand their business in Owensville, MO.
- Provided SBA 504 and EDA RLF loan program information to an individual looking to construct new building, purchase equipment and expand their butcher shop business in Owensville, MO.
- Provided SBA 504 and EDA RLF loan program information to an individual looking to purchase an existing business, building, equipment & inventory, located in Owensville, MO.
- Displayed Earth Day Trash Art Works on Main Gallery in Owensville.
- Provided technical assistance and submitted required reports for the city of Owensville's ARPA funds.
- Coordinated a Gasconade Valley Enterprise Zone meeting in Owensville on Jan. 25, 2024.
- Coordinated annual meeting of the Gasconade County EEZ in Nov. 2023.
- Contracted with Invent Yourself, LLC to provide a Community Conversation on Grief to 11 individuals.

ROSEBUD

- Provided information on Community Development Block grants and 46 grant alerts, which are listed under Region Services.
- Conducted traffic count for the city.
- Completed an Active Living Community of Practice Plan for the city of Rosebud.
- Provided SAM traffic counter trailer to the city of Rosebud in March 2024.
- Contracted with Invent Yourself, LLC to provide a Community Conversation on Grief to six individuals.

MARIES COUNTY

- Provided over \$188,000 in rental assistance through the Housing Choice Voucher Program to an average of 40 households. This includes the communities of Brinktown and Vichy and the cities of Belle and Vienna.
- Provided information on Community Development Block grants and 46 grant alerts, which are listed under Region Services, to Maries County and its cities.
- Attended monthly Crisis Intervention Training team meetings.
- Met with Maries County Commission, city leadership and TAC members on Oct. 2, 2023, to discuss unfunded transportation needs on the state system.
- Met with Maries County Commissioners to discuss opioid disbursement funds.
- Completed a hazardous material training survey for the Meramec Local Emergency Planning District in Maries County.
- Completed monthly progress reports throughout the fiscal year on the update of the Maries County Hazard Mitigation plan and submitted them to SEMA.
- Coordinated the final hazard mitigation planning meeting on Jan. 16, 2024 to review the draft plan.
- Submitted the first draft of the Maries County Hazard Mitigation plan to SEMA/FEMA for review and approval.



MRPC Staff coordinated an illegal dump cleanup on Maries County Road 503 on March 16, 2024. This cleanup removed 692 tons of tires alone.

- Served as floodplain coordinator for the county.
- Surveyed an illegal dump site on Maries Road 503.
- Sent illegal dump cleanup letters to landowners on Maries Road 503.
- Coordinated the cleanup of an illegal dump site on Maries Road 503 on March 16, 2024.
- Completed edits from SEMA and FEMA for the Maries County Hazard Mitigation plan and resubmitted.
- Completed progress reports on the Maries County Hazard Mitigation plan update throughout the fiscal year and submitted them monthly to SEMA.
- Completed the Maries County Hazard Mitigation plan update and received approval from SEMA and FEMA.
- Completed NFIP Participating Community Reports on behalf of the county and submitted to SEMA.
- Completed and submitted monthly progress reports for the

hazard mitigation plan updates to SEMA.

- Prepared and submitted Work Keys testing grants on behalf of the Gasconade Valley Enterprise Zone for Belle and Vienna high schools in Maries County.
- Coordinated the annual meeting of the Maries County Enhanced Enterprise Zone Board on in November 2023.
- Provided technical assistance and submitted required reports for Maries County's ARPA funds.
- Processed enhanced enterprise benefits request for Brewer Science, coordinated public hearing and submitted claim to county commission, which was approved May 16, 2024.
- Prepared and distributed request for jobs and reports for companies receiving EEZ benefits in Maries County.
- Contracted with Invent Yourself, LLC to provide Rehabilitation through Innovation curriculum to 15 residents of Maries County jail.

BELLE

- Coordinated the Work Keys testing and proctoring for Belle High School where 55 students were tested and provided with certificates.
- Presented a bicycle/pedestrian program to Pre-K students at the Belle Head Start on March 12, 2024.
- Presented a Buckle Buddy program to Pre-K students at the Belle Head Start on Nov. 15, 2023.
- Coordinated and assisted with a mock crash docudrama at Belle High School on April 17, 2024.
- Coordinated and participated in student renewal interviews for the Schierloh Family Scholarship for Maries R-2.
- Attended the Maries County R-2 Schools Scholarship Committee meetings.
- Worked with the Maries County R-2 Schools Scholarship Committee on scholarship applications, selection and awards.
- Assisted Maries County R-2 Schools scholarship committee with its fundraising event.
- Provided Affordable Connectivity Program information at the Maries R-2 Open House on Aug. 17, 2023.
- Provided information on Community Development Block grants and 46 grant alerts, which are listed under Region Services.
- Discussed the CDBG demolition grant with a citizen interested in having the city address dilapidated properties.
- Completed an Active Living Community of Practice Plan for the city of Belle.
- Facilitated Seeking Safety at Belle High School in Sept. 2023 and Feb. 2024.
- Contracted with Prevention Consultants of Missouri to provide "Too Good for Drugs" curriculum to Belle Elementary School during fall 2023 semester.
- Hosted a Drug Prevention Week event at Belle High School on May 15, 2024.
- Completed a hazardous material training survey for the Meramec Local Emergency Planning District in Maries County.
- Provided the Recycler's Unite education program for Belle



MRPC and Belle High School coordinated a mock crash scenario on April 17, 2024. Docudramas are meant to present students with the consequences to bad driving decisions in a safe, controlled situation, so they are more likely to make good decisions when actually behind the wheel.

- Elementary Kindergarten through 4th grade on Nov. 20, 2023.
- Presented the Peanut the Turtle program at Belle Head Start on April 10, 2024.
- Provided SBA 504 and EDA RLF loan program and financing option information to an individual looking to expand their wood processing business in Belle, MO.
- Provided financing options on SBA 504 and EDA RLF loan programs to an individual looking to purchase an existing restaurant in Belle, MO.
- Provided EDA RLF loan program information to an existing business in Belle, MO.
- Provided the Adventures of a Plastic Bottle Summer Reading Program at Heartland Regional Library's Belle branch on May 20, 2024.
- Provided technical assistance and submitted required reports for the city of Belle's ARPA funds.
- Contracted with Invent Yourself, LLC to provide a Community Conversation on Grief to 12 individuals.

VICHY

- Provided information on Community Development Block grants and 46 grant alerts, which are listed under Region Services.
- Provided identification badges to the Vichy Volunteer Fire Department.
- Completed a hazardous material training survey for the Meramec Local Emergency Planning District in Maries County.
- Provided assistance to individual looking to purchase a small business in Vichy, lot size research, EPA property clearance and referred them to SBDC for business plan.

VIENNA

- Coordinated and assisted with a mock crash docudrama at Vienna High School on March 21, 2024.
- Coordinated the Work Keys testing and proctoring for Vienna High School where 47 students were tested and provided with certificates.

- Provided roadway safety information at the Maries R-1 Back to School Fair on Aug. 2, 2023.
- Awarded a Docudrama mini-grant, using Coalition for Roadway Safety (Central District) funds to Vienna High School. School received \$400 to cover expenses for its docudrama.
- Provided Affordable Connectivity Program information at the Maries R-1 Back to School Fair on Aug. 2, 2023.
- Provided information on Community Development Block grants and 46 grant alerts, which are listed under Region Services.
- Provided information to an agency about grant programs as potential resources to rehabilitate a baseball field.
- Sent information on the new LWCF round to city hall as potential resource for park information.
- Contracted with Prevention Consultants of Missouri to provide "Too Good for Drugs" curriculum to Vienna Middle School during spring 2024 semester.
- Facilitated Seeking Safety at Vienna High School in November 2023.
- Provided SBA 504 and EDA RLF loan program information to an individual looking to purchase an existing florist business in Vienna, MO.
- Completed a hazardous material training survey for the Meramec Local Emergency Planning District in Maries County.
- Provided the Adventures of a Plastic Bottle Summer Reading Program at Heartland Regional Library's Vienna branch on June 17, 2024.
- Coordinated a Gasconade Valley Enterprise Zone meeting in Vienna on April 5, 2024.
- Provided technical assistance and submitted required reports for the city of Vienna's ARPA funds.
- Contracted with Invent Yourself, LLC to provide a Community Conversation on Grief to 14 individuals.

OSAGE COUNTY

- Prepared and submitted Work Keys testing grants on behalf of the Gasconade Valley Enterprise Zone for Linn and Chamois high schools in Osage County.
- Provided roadway safety information at the Osage County Health Department Pool Party and Health Fair event on July 7, 2023.
- Provided Affordable Connectivity Program information at the Osage County Health Department Pool Party and Health Fair event on July 7, 2023.
- Provided information on Community Development Block grants and 46 grant alerts, which are listed under Region Services, to Osage County and its cities.
- Provided information on MoDOT Highway Safety grant to purchase an electronic message sign.
- Provided resources for playground upgrades at Osage County R-I.
- Provided information and contracted to complete a NEPA environmental review for a construction project at State Technical College of Missouri.
- Provided information regarding drug incinerators to Sheriff's office.
- Met with Osage County Commission, city leadership and TAC members on Nov. 30, 2023, to discuss unfunded transportation needs on the state system.
- Provided 20 backpacks for Linn Head Start for students in September 2023 through the Meramec Region Opioid Affected Youth Initiative grant.
- Attended State Tech Safety Meeting for Coalition for Roadway Safety on Aug. 3, 2023.
- Completed a hazardous material training survey for the Meramec Local Emergency Planning District in Osage County.
- Awarded a Project Graduation and Docudrama mini-grant, using Coalition for Roadway Safety (Central District) funds to Fatima High School. School received \$300 cash and \$100 in Buckle Up/Phone Down incentives for their project graduation event. School also received \$400 for docudrama expense reimbursement
- Provided technical assistance and submitted required reports for Osage County's ARPA funds.
- Prepared and distributed request for jobs and reports for companies receiving EEZ benefits in Osage County.
- Provided loan servicing for one RLF loan and two SBA 504 loans.

ARGYLE

- Provided information on Community Development Block grants and 46 grant alerts, which are listed under Region Services.
- Completed a hazardous material training survey for the Meramec Local Emergency Planning District in Osage County.
- Provided technical assistance and submitted required reports for the city of Argyle's ARPA funds.

CHAMOIS

- Coordinated the Work Keys testing and proctoring for Chamois High School where 20 students were tested and provided with certificates.
- Presented a bicycle/pedestrian program to K-2 students at Chamois Elementary on Oct. 24, 2023.
- Provided information on Community Development Block grants and 46 grant alerts, which are listed under Region Services.
- Provided information to fire department about grant programs as potential resources to update firefighting equipment.
- Continued administering a CDBG grant in the amount of \$750,000 to make significant upgrades to the city's water system, including two new wells, upgrading storage tanks and main replacement.
- Facilitated Seeking Safety classes at Chamois High School Sept. 22- Oct. 10, 2023.
- Completed a hazardous material training survey for the Meramec Local Emergency Planning District in Osage County.

FREEBURG

- Provided information on Community Development Block grants and 46 grant alerts, which are listed under Region Services.
- Provided employer workshop information to Quaker Windows.
- Completed a hazardous material training survey for the Meramec Local Emergency Planning District in Osage County.
- Provided SBA 504 loan program information to an existing business in Freeburg, MO.
- Provided SBA 504 loan program eligibility information to a local banker and potential borrower.
- Provided technical assistance and submitted required reports for the city of Freeburg's ARPA funds.

LINN

- Coordinated the Work Keys testing and proctoring for Linn High School where 50 students were tested and provided with certificates.
- Presented a Buckle Buddy program to Pre-K students at the Linn County Head Start in on Dec. 13, 2023.
- Provided roadway safety information at the Osage County Health Department Pool Party and Health Fair event on July 7, 2023.
- Awarded a Project Graduation mini-grant, using Coalition for Roadway Safety (Central District) funds to Linn High School. School received \$300 cash and \$100 in Buckle Up/Phone Down incentives for their project graduation event.
- Provided roadway safety information at the State Technical College of Missouri Power-Up on Aug. 21, 2023.
- Presented a bicycle/pedestrian program to Pre-K students at the Linn Head Start on March 13, 2024.
- Coordinated and assisted with a grim reaper docudrama at

- Linn High School on April 9, 2024.
- Provided Affordable Connectivity Program information at the Osage County Health Department Pool Party and Health Fair event on July 7, 2023.
- Provided Affordable Connectivity Program information at the State Technical College of Missouri Power-Up on Aug. 21, 2023.
- Provided Affordable Connectivity Program information during an open enrollment event at the Linn Library on Dec. 6, 2023.

META

- Completed NFIP Participating Community Reports on behalf of the city and submitted to SEMA.
- Served as floodplain manager for the city of Meta.
- Provided information on Community Development Block grants and 46 grant alerts, which are listed under Region Services.
- Sent information to city hall on new LWCF round.
- Facilitated meeting with Missouri State Parks and the city to discuss a parks project and re-applying for funds including changes and additions that could be made to the application.
- Administered CDBG grant for storm drainage improvements.
- Completed a hazardous material training survey for the Meramec Local Emergency Planning District in Osage County.
- Provided SBA 504 and EDA RLF loan program information to an individual looking to refinance an existing business loan in Linn, MO.
- Provided SBA 504 and EDA RLF loan program information to an individual looking to start a new bakery business in Linn, MO.

WESTPHALIA

- Coordinated and assisted with a night crash docudrama at Fatima High School on April 12, 2024.
- Awarded a Project Graduation and Docudrama mini-grant, using Coalition for Roadway Safety (Central District) funds to Fatima High School. School received \$300 cash and \$100 in Buckle Up/Phone Down incentives for their project graduation event and \$400 for its docudrama expenses.
- Provided information on Community Development Block grants and 46 grant alerts, which are listed under Region Services.
- Provided information to Fatima High School regarding Seeking Safety classes.
- Completed a hazardous material training survey for the Meramec Local Emergency Planning District in Osage County.

PHELPS COUNTY

- Provided \$389,326 in rental assistance through the Housing Choice Voucher Program to an average of 89 households. This includes the cities of Doolittle, Edgar Springs, Newburg, and St. James and the community of Jerome.
- Attended the Phelps County Community Foundation Luncheon on Jan. 31, 2024.

- Participated in the Phelps County Community Conversation resource group meetings in July 2023 and January 2024.
- Provided roadway safety information at the Phelps County Back to School Fair on Aug. 2, 2023.
- Provided Affordable Connectivity Program information at the Phelps County Back to School Fair on Aug. 2, 2023.
- Provided information on Community Development Block grants and 46 grant alerts, which are listed under Region Services, to Phelps County and its cities.
- Held discussion with potential developer of Bahr property and provided contact information for SBDC, USDA and Missouri Department of Agriculture.
- Sent potential funding resources to East Central College for development of new campus.
- Provided information to a local individual about grant, loan and assistance programs as potential resources for a start-up business.
- Provided information on energy efficiency grant from USDA to a local waste management company.
- Provided grant resources for traffic safety lights at Dent-Phelps R-III campus.
- Provided a list of resources and grant guidance for new business owner.
- Met with a business owner to discuss his innovative new company and the potential for grants.
- Met with MST to discuss a potential EPA grant and what community needs/projects might be eligible.
- Provided resources for a local business owner wanting to make energy efficient upgrades at his location.
- Provided resources to non-profit mental health provider.
- Coordinated, communicated and finalized the allocation of recently awarded Phase 41 Emergency Food and Shelter Program (EFSP) funding phases.
- Closed the CDBG grant for Phelps Connections for Seniors to purchase location for new senior center.
- Attended monthly Crisis Intervention Training team meetings.
- Completed a Phelps County day trip for the Naturally Meramec website.
- Participated in monthly prioritization meetings for the Phelps County Opioid Settlement Committee from July 2023 to June 2024.
- Met with Phelps County Commission, city leadership and TAC members on Oct. 24, 2023, to discuss unfunded transportation needs on the state system.
- Presented a Recycling Relay and Trashasaurus Program at the Newburg Children's Museum on May 14, 2024.
- Coordinated a special waste collection at Brewer Science on June 8, 2024.
- Provided the Adventures of a Plastic Bottle Summer Reading Program at the Rolla Public Library on June 26, 2024.
- Provided the Recyclers Unite library program at the James Memorial Library in St. James on July 18, 2023.
- Placed an illegal dump surveillance camera on County Road 7050 Bridge on July 26, 2023.

- Placed an illegal dump surveillance camera in an area near Rolla.
- Provided an Ozark Rivers presentation to Ozark Audubon Chapter on Feb. 8, 2024.
- Coordinated the R.O.C.S. Teen Eco Club trash art class on March 8, 2024.
- Completed a hazardous material training survey for the Meramec Local Emergency Planning District in Phelps County.
- Served as floodplain manager for Phelps County.
- Completed a project for Intercounty Electric, gathering information for a Certified Sites designation for some Phelps County property.
- Provided technical assistance and submitted required reports for Phelps County's ARPA funds.
- Provided loan servicing for eight RLF loans and five SBA 504 loans.

DOOLITTLE

- Provided information on Community Development Block grants and 46 grant alerts, which are listed under Region Services.
- Provided information to a local municipality about grant programs as potential resources to upgrade equipment for law enforcement personnel.
- Provided SAM traffic counter trailer to the city of Doolittle in July 2023.
- Reported on traffic survey results to the city of Doolittle.
- Completed a hazardous material training survey for the Meramec Local Emergency Planning District in Phelps County.

EDGAR SPRINGS

- Provided information on Community Development Block grants and 46 grant alerts, which are listed under Region Services.
- Contracted with Prevention Consultants of Missouri to provide "Too Good for Drugs" curriculum to Edgar Springs School during fall 2023 and spring 2024 semester.
- Completed a hazardous material training survey for the Meramec Local Emergency Planning District in Phelps County.
- Provided SBA microloan program and Justene Petersen contact information and EDA RLF loan program information to a grill/event center business in Edgar Springs, MO, looking to expand.

NEWBURG

- Continued administering a CDBG grant from the Missouri Department of Economic Development in the amount of \$467,837 for the city of Newburg to reconstruct Wolf Pride Drive and Walnut Street that serve the Newburg School District. Phelps County contributed match by upgrading CR7310.
- Continued administering a grant request in the amount of \$750,000 on behalf of the city of Newburg to the Missouri Department of Economic Development to make significant improvements to the water system including new storage tank, well house and distribution lines.
- Provided information on Community Development Block grants and 46 grant alerts, which are listed under Region Services.



Crews begin work on the Newburg Community Development Block Grant to make significant improvements to the water system including a new storage tank, well house and distribution lines in February 2024.

- Helped to coordinate a risk assessment meeting between the community and MoDED.
- Completed a traffic count.
- Provided information to police department about grant programs as potential resources to hire personnel, purchase equipment and construct a building.
- Met with the mayor to discuss grants for streets, law enforcement and parks.
- Contracted with Prevention Consultants of Missouri to provide “Too Good for Drugs” curriculum to Newburg School during spring 2024 semester.
- Provided information to Newburg High School regarding Seeking Safety classes.
- Reported on traffic survey results to the city of Newburg.
- Provided SBA 504 loan program and financing information to a special purpose small business in Newburg, MO looking to refinance.
- Completed a hazardous material training survey for the Meramec Local Emergency Planning District in Phelps County.
- Provided technical assistance and submitted required reports for the city of Newburg’s ARPA funds.

ROLLA

- Presented a bicycle/pedestrian program to Pre-K students at the Rolla Head Start on Feb. 21, 2024.
- Provided roadway safety information at the Rolla Kids Safety Day event on July 15, 2023.
- Provided roadway safety information at the Senior Community Health and Resource Fair in Rolla on June 14, 2024.
- Presented a Buckle Buddy program to Pre-K students at the Rolla Head Start on Oct. 24, 2023.
- Provided Affordable Connectivity Information at the Rolla Kids Safety Day event on July 15, 2023.
- Provided Affordable Connectivity Information at the Rolla Back to School Fair on Aug. 2, 2023.
- Provided information on Community Development Block grants and 46 grant alerts, which are listed under Region Services.
- Provided a list of potential grant resources for a local shelter to cover program staff salaries.
- Met with and provided a list of potential grant resources to a local live theater for a capital campaign.
- Conducted a lead and asbestos inspection of the Cantex Building.
- Sent potential funding resources to establish a new farmer’s market location.
- Provided information to a local individual about loans and grant programs as potential resources to start a business providing holistic Substance Use Disorder (SUD) recovery services.
- Met with East Central College to get an update on their new campus and discuss grant opportunities.
- Participated in the Community Conversation Coalition meetings.
- Participated and served as board member of SAMHSA Steer-

- ing Committee meeting with the Rolla Mission on a Recovery for those Unhoused Program initiative in February 2024.
- Attended Overdose Awareness Day event Aug. 31, 2023.
- Provided opioid awareness vendor table at Rolla Safety Day July 15, 2023.
- Provided opioid awareness vendor table at Rolla back to school fair Aug. 2, 2023.
- Administered an MRPC grant for service provided in partnership with the city of Rolla’s Household Hazardous Waste (HHW) Satellite Collection Center.
- Administered an Ozark Rivers grant award for residential household hazardous waste collection with satellite locations in Rolla and St. Robert.
- Facilitated an Ozark Rivers grant request from the city of Rolla for Recycling Center improvements to reduce congestion due to increased traffic at the recycling center.
- Facilitated a promotional video recorded at Rolla’s Household Hazardous Waste (HHW) Satellite Collection Center to familiarize the public with services available to residents in the Ozark Rivers SWMD.
- Awarded the Rolla Mission for their outstanding achievement in keeping food waste out of our landfills by rescuing food from local grocery stores, reducing food waste in their meal prep and providing composting education classes.
- Recognized Loretta Peterman for her outstanding achievements through environmental advocacy and promotion of environmental awareness, including display of Earth Day Art contest entries, through Arts Rolla.
- Facilitated a \$12,146 Ozark Rivers grant request from the city of Rolla for the Recycling Center to produce and distribute educational materials to residential customers to improve the collection of recyclable materials brought to the center.
- Facilitated a \$25,533.43 Ozark Rivers grant request from The Rolla Mission to further implement a food donation program targeting food waste reduction and composting education. The project also provides for the purchase of a trailer for transporting furniture donations and distribution for those in need.
- Assisted with a submission to EPA’s Climate Pollution Reduction Grant program for the installation of a solar farm on the city of Rolla’s closed landfill and it was accepted for the final EPA application.
- Provided a grant consultation to The Rolla Mission for reducing food waste in their operations.
- Provided a letter of support to Presbyterian Pre-School for a MDNR scrap tire grant.
- Presented the Peanut the Turtle program at Rolla Head Start on April 4, 2024.
- Provided a presentation on Earth Day Contest for Arts Rolla’s First Friday Reception on April 5, 2024.
- Participated in the Missouri Master Naturalists Evening with Nature event on April 16, 2024.
- Participated in Missouri S&T Earth Day event on April 26, 2024.
- Completed and submitted a grant to SEMA/MERC on behalf

of the MLEPD for planning and training activities. Received funding for a Hazmat Technician class for Rolla Fire & Rescue.

- Assisted Phelps Health with planning the Missouri Hospital Association's statewide full-scale exercise and completed the After Action Report on behalf of Phelps Health and MLEPD.
- Completed a hazardous material training survey for the Meramec Local Emergency Planning District in Phelps County.
- Coordinated the special collection at Brewer Science for tires, appliances, textiles and electronics, collected 5.43 (543 tires) tons of tires and 2,322.39 tons of appliances, media and electronics.
- Provided EDA RLF loan program information to an individual looking for working capital for their business in Rolla, MO.
- Provided SBA 504 and EDA RLF loan program information to an individual looking to purchase a business, inventory & working capital and move it to a new location in Rolla, MO.
- Provided SBA 504 and EDA RLF loan program information to an individual looking to purchase an existing business in Rolla, MO.
- Provided SBA 504 loan program information to an individual looking to refinance an existing SBA 7a loan for a business located in Rolla, MO.
- Provided SBA 504 loan program information and financing options to an individual looking to start a new self-serve wine bar business loan for a business located in Rolla, MO.
- Provided information to a banker on home repair programs funded through MHDC.
- Provided funding resources, SBDC technical assistance and SBA 504 and EDA RLF loan program information to an individual looking to start a business for higher education and recovery in Rolla, MO.
- Provided MHDC contact and SBA 7a loan program information to an investment properties business in Rolla, MO.
- Provided SBA 504 and EDA RLF loan program information to an individual looking to purchase land and building to expand their business in Rolla, MO.
- Provided assistance to a local business with Missouri Secretary of State filings, transfers, etc., and referred client to SBDC for additional guidance.
- Provided SBA 504 loan program information to an individual looking to finance vehicles for a rental car business in Rolla.
- Provided instructions and contact information for the SBA Disaster Assistance Center to a borrower looking for the process to request a deed of trust release.
- Provided SBA 504 and EDA RLF financing structure and application checklist to an existing business in Rolla, MO.
- Provided a MRCF online application and foundation user guidelines to an individual in Rolla, MO.
- Provided SBA 7a and ARPA small business revitalization grant information to an individual in Rolla, MO.
- Referred a business to SBDC and provided EDA RLF loan program information to an individual in Rolla, MO.
- Provided EDA RLF loan program information to an individual looking to start up a new restaurant in Rolla, MO and referred them to SBDC for a business plan.
- Provided ARPA small business grant program information with an existing restaurant in Rolla, MO.
- Provided SBA microloan information and Justine Petersen's contact information to a local business located in Rolla, MO.
- Provided SBA 504 loan program information and information on veteran's benefits to an individual looking to start up a night club in Rolla, MO.
- Provided SBA microloan program and Justene Petersen contact information to an existing floral business in Rolla, MO.
- Provided a small business in Rolla, MO, contact information for EIDC call center for their loan payoff balance.
- Provided an individual in Rolla, MO, with EIDL loan payment instructions information and the Disaster Call Center contact information.
- Provided guidelines to finance inventory and equipment, terms, guaranty percentage, amount limits and collateral requirements to a local bank on behalf of their client.
- Assisted a small business in Rolla, MO, with SBA 504 and EDA RLF financing for the purchase of land and building for its farm and feed business.
- Served on the East Central College advisory committee for its new Rolla campus.
- Contracted with Invent Yourself, LLC to provide a Community Conversation on Grief to 25 individuals.
- Provided SBA 504 and EDA RLF loan program information to two individuals looking to purchase businesses in Rolla. One request included funding for inventory and working capital and a move to a new location, the other was just to purchase an existing business.

ST. JAMES

- Presented a bicycle/pedestrian program to Pre-K students at the St. James Head Start on Nov. 8, 2023.
- Presented a Buckle Buddy program to Pre-K students at the St. James Head Start on Oct. 18, 2023.
- Awarded a Project Graduation mini-grant, using Coalition for Roadway Safety (Central District) funds to St. James High School. School received \$300 cash and \$100 in Buckle Up/Phone Down incentives for their project graduation event.
- Provided Affordable Connectivity information at the St. James Caring Center food commodity day on July 15, Aug. 15 and Nov. 16, 2023.
- Provided Affordable Connectivity information at the St. James Schools Open House on Aug. 17, 2023.
- Provided roadway safety information at the St. James Back to School Resource Fair on Aug. 17, 2023.
- Provided information on Community Development Block grants and 46 grant alerts, which are listed under Region Services.
- Provided information to a local school about grant programs as potential resources to construct a new classroom facility.
- Provided potential resources to local ambulance district on storm shelter/safe room.

- Sent information on new LWCF round to parks director as a potential resource for all-inclusive playground.
- Provided resources to Kyle Employment Center that could help improve safety at the dock for employees.
- Provided assistance to St. James Ambulance District in preparing a First Responder Equipment Grant (FREG) application to purchase a new ambulance truck.
- Provided deed information from a previous DRA grant project between company and city.
- Provided MST student projects on library and other city projects.
- Provided information to a local childcare business about grant and loan programs as potential resources to purchase a building.
- Served on the city's industrial development authority board and attended quarterly meetings.
- Provided 17 backpacks to St James head start fall students through the Meramec Region Opioid Affected Youth Initiative grant.
- Provided grant information to St. James Lucy Wortham James Elementary principal.
- Provided regional demographics to Immaculate Conception Catholic Church in St. James.
- Awarded the St. James Caring Center for their textile recycling with a \$5,000 baler purchased through an Ozark Rivers grant. In June of 2023, their revenues from selling a box trailer filled with baled clothing shoes, purses, belts, and hard toys was \$6,175.91. This is an extraordinary example of how a waste reduction grant can enrich community programming while diverting tons of waste from entering our landfills.
- Provided letters of support to St. James School District for two MDNR scrap tire grants.
- Facilitated a tour of the St. James Caring Center's Resource Center for grant applicants as an example of qualifying grant activities for repairing and upcycling donated furniture and the thrift stores profitable textile recycling program funded through Ozark Rivers SWMD.
- Provided an Upcycling Class at Saint James Senior Center on April 9, 2024.
- Presented Peanut the Turtle program at St. James Head Start.
- Met with St. James Winery and EIERA to review and discuss EIERA grant project on Oct. 11, 2023.
- Provided SBA 504 loan program information and financing options to an existing business located in St. James, MO to purchase building currently leasing.
- Provided SBA 504 and EDA RLF loan program information to an individual looking to expand their winery business and include a café plus venue in in St. James, MO.
- Provided SBA 504 and EDA RLF loan program information to an individual looking to purchase a building and expand their daycare business in St. James, MO.
- Provided EDA RLF loan program information to an individual looking to start a new food truck business in St. James, MO.
- Provided SBA 504 and EDA RLF loan program information to an individual refinance their winery business debt in St. James, MO.
- Completed a hazardous material training survey for the Meramec Local Emergency Planning District in Phelps County.
- Provided technical assistance and submitted required reports for the city of St. James' ARPA funds.
- Coordinated the city of St. James to serve as the "classroom" for Dr. Johan Schuman's engineering management class.
- Contracted with Invent Yourself, LLC to provide a Community Conversation on Grief to four individuals.

PULASKI COUNTY

- Presented a bicycle/pedestrian program to students at Laquey R-V on Sept. 26, 2023.
- Provided information on Community Development Block grants and 46 grant alerts, which are listed under Region Services, to Pulaski County and its cities.
- Provided grant resources for a private school to purchase technology for student education.
- Provided grant resources to food bank/emergency housing agency.
- Provided information to county about grant programs as potential resources to conduct multiple bridge replacements.
- Provided resources to local animal welfare group about acquiring a facility.



The Missouri S&T Eco-Miners assisted MRPC staff with an illegal dump cleanup on Laramie Road in Pulaski County on March 9, 2024.

- Followed up on Pulaski County Road Safety Audit July 5, 2023.
- Coordinated the development of the Pulaski County Sports Complex Feasibility Study EDA Grant, provided administration and completed the project with a community meeting.
- Attend Pulaski EDA Grant consultant interviews July 25, 2023.
- Attended EDA Grant Meeting via zoom with Lisa Alcorn, EDA Administrator Aug. 2, 2023.
- Attended Pulaski EDA Grant organization meeting with Hunden Partners via Zoom Aug. 23, 2023.
- Facilitated Seeking Safety classes at Pulaski County jail June 29-Aug. 24, 2023.
- Met with Pulaski County Commission, city leadership and TAC members on Oct. 23, 2023, to discuss unfunded transportation needs on the state system.
- Recognized Zeigenbein Sanitation Services for their outstanding years of service provided throughout Pulaski County, since 1958.
- Provided the Adventures of a Plastic Bottle Summer Reading Program at the Richland branch of the Pulaski County Library District on June 5, 2024.
- Provided the Adventures of a Plastic Bottle Summer Reading Program at the Waynesville branch of the Pulaski County Library District on June 12, 2024.
- Removed the surveillance camera from Laramie Road, Pulaski County on Aug. 30, 2023.
- Coordinated the cleanup of an illegal dump site on Laramie Road on March 9, 2024.
- Coordinated and administered an Ozark Rivers grant to St. Robert for HHW collection site.
- Provided technical assistance and submitted required reports for Pulaski County's ARPA funds.
- Provided loan servicing for three RLF loans and three SBA 504 loans.
- Contracted with Invent Yourself, LLC to provide a Community Conversation on Grief to 17 individuals.



Stakeholders gather for the September 2023 of the Pulaski County Sports Complex Feasibility Study discussion.

CROCKER

- Presented a bicycle/pedestrian program to K-5 grade students at Crocker Elementary on April 23, 2024.
- Awarded a Project Graduation mini-grant, using Coalition for Roadway Safety (Central District) funds to Cuba High School. School received \$300 cash and \$100 in Buckle Up/ Phone Down incentives for its project graduation event.
- Provided roadway safety information at the Crocker Back to School Fair on Aug. 10, 2023.
- Provided Affordable Connectivity Program information at the Crocker Back to School Fair on Aug. 10, 2023.
- Provided information on Community Development Block grants and 46 grant alerts, which are listed under Region Services.
- Helped to coordinate a risk assessment meeting between the community and MoDED.
- Provided city boundary maps to city council member.
- Contracted with Invent Yourself, LLC to provide a Community Conversation on Grief to five individuals.

DIXON

- Presented a bicycle/pedestrian program to K-5 grade students at Dixon Elementary School on Dec. 19, 2023.
- Provided roadway safety information at the Dixon Back to School Fair on Aug. 7, 2023.
- Coordinated and assisted with a grim reaper docudrama at Dixon High School on April 23, 2024.
- Provided Affordable Connectivity Program information at the Dixon Back to School Fair on Aug. 7, 2023.
- Provided information on Community Development Block grants and 46 grant alerts, which are listed under Region Services.
- Provided information about grant programs as potential resources to replace playground equipment.
- Provided a drug take-back box to the Dixon Police Department in June 2024.
- Awarded an Ozark Rivers grant in the amount of \$20,760 to the Dixon Area Caring Center – Recycling Center for their operations of a 24/7 drop-off facility.
- Presented Peanut the Turtle program at the Dixon Library on April 16, 2024.
- Shared SBA 7a origination fee information with a local bank in Dixon, MO.
- Provided SBA 504 and EDA RLF loan program information with an individual looking to purchase an existing restaurant in Dixon, MO.
- Assisted a small business in Dixon, MO, with SBA 504 and EDA RLF financing for the purchase of land and building for their custom trailer assembly business.
- Provided technical assistance and submitted required reports for the city of Dixon's ARPA funds.
- Contracted with Invent Yourself, LLC to provide a Community Conversation on Grief to five individuals.

FORT LEONARD WOOD

- Provided information on roadway safety at the Ready and Resilient Fair at Fort Leonard Wood on Oct. 5, 2023, and May 22, 2024.
- Provided Affordable Connectivity Program information at the Ready and Resilient Fair at Fort Leonard Wood on Oct. 5, 2023.
- Provided information on Community Development Block grants and 46 grant alerts, which are listed under Region Services.
- Attended the Fort Leonard Wood Ready and Resiliency Fair with Opioid Awareness program information on Oct. 5, 2023, and May 22, 2024.
- Participated in the Fort Leonard Wood Earth Day Event on April 20, 2024.

RICHLAND

- Presented a Buckle Buddy program to Pre-K students at the Richland Head Start on March 28, 2024.
- Presented a bicycle/pedestrian program to Pre-K students at the Richland Head Start on April 4, 2024.
- Provided information on Community Development Block grants and 46 grant alerts, which are listed under Region Services.
- Sent MoDOT traffic count information to RCDC for state highways coming into town.
- Sent potential resource for an Active Transportation Plan.
- Sent potential resources to RCDC for a community/economic development plan.
- Provided 17 backpacks to Richland head start fall students through the Meramec Region Opioid Affected Youth Initiative grant.
- Contracted with Invent Yourself, LLC to provide a Community Conversation on Grief to 12 individuals.
- Provided a letter of support for a MDNR scrap tire playground grant for Swedeborg School District.

ST. ROBERT

- Continued administering a CDBG grant in the amount of \$3,250,000 from the Missouri Department of Economic Development for the construction of a wastewater treatment facility in St. Robert.
- Provided information on Community Development Block grants and 46 grant alerts, which are listed under Region Services.
- Helped to coordinate a risk assessment meeting between the community and MoDED.
- Administered a MRPC grant award for residential household hazardous waste collection services at the St. Robert Transfer Station.
- Coordinated a special collection for tires, appliances and e-waste on Oct. 7, 2023 and collected 3.35 tons, 1.13 tons of white goods and 1.29 tons of e-waste.
- Provided SBA express microloan program and contact information and EDA RLF loan program information to an individual looking to start a new business in St. Robert, MO.

- Submitted application to the Dept. of Defense – OLDCC for a grant to complete a Military Installation Resiliency Report, a housing study and tabletop exercise. It was funded.
- Assisted with the coordination of the MIRR meeting on June 27, 2024 and completed progress report.

WAYNESVILLE

- Presented a bicycle/pedestrian program to Pre-K students at the Waynesville Head Start on Jan. 11, 2024.
- Presented a Buckle Buddy program to Pre-K students at the Waynesville Head Start on Nov. 9, 2023.
- Provided roadway safety information at the Waynesville Back to School Fair on Aug. 19, 2023.
- Provided roadway safety information at the Kids at the Park event in Waynesville on June 1, 2024.
- Provided roadway safety information at the Waynesville OTC Spring Picnic on April 16, 2024.
- Provided Affordable Connectivity Program information at the Waynesville Back to School Fair on Aug. 19, 2023.
- Provided information on Community Development Block grants and 46 grant alerts, which are listed under Region Services.
- Sent potential resources for development of city parks.
- Sent information on TEAP grant to city, to help with its list of transportation.
- Provided 52 backpacks to Waynesville head start fall students through the Meramec Region Opioid Affected Youth Initiative grant.
- Consulted with Waynesville Schools and its waste hauler to reinstate recycling in schools.
- Provided a letter of support for a MDNR scrap tire non-playground grant to Waynesville.
- Presented Peanut the Turtle program at Waynesville Head Start on April 16, 2024.
- Facilitated a meeting on the Climate Pollution Reduction Grant program on Nov. 15, 2023.
- Provided SBA express microloan program information to an individual looking to start a new business incubator in Waynesville, MO.
- Submitted application to the Dept. of Defense – OLDCC for a grant to complete a Military Installation Resiliency Report, a housing study and tabletop exercise. It was funded.
- Assisted with the coordination of the MIRR meeting on June 27, 2024 and completed progress report.
- Contracted with Invent Yourself, LLC to provide a Community Conversation on Grief to 12 individuals.

WASHINGTON COUNTY

- Provided \$727,756 in rental assistance through the Housing Choice Voucher Program to an average of 164 households. This includes the cities of Caledonia, Irondale, Mineral Point and Potosi and the communities of Belgrade and Cadet.
- Provided roadway safety information at the Washington County Health Fair on Sept. 9, 2023.
- Provided roadway safety information at the Washington County Back to School Fair on July 29, 2023.



The MRPC TAC completed a road safety audit with members of MoDOT at the entrance of the Kingston K-12 School District on Hwy. 21 in Washington County.

- Provided Affordable Connectivity Program information at the Washington County Back to School Fair on July 29, 2023.
- Provided information on Community Development Block grants and 46 grant alerts, which are listed under Region Services.
- Met with and provided potential grant resources to a charitable group looking to place a health clinic in Irondale to serve the rural area.
- Provided information to a local business owner about potential funding resources to purchase additional medical equipment.
- Discussed grant potentials with engineering firm to replace several low water crossings damaged by storms.
- Met with fire district to discuss grants to relocate building.
- Met with Great Mines Health Center to discuss grants for Integrated Health Network facility.
- Met with Great Mines Health Center representative to discuss several potential projects.
- Participated in the Great Mines workforce project and assisted in reporting to HRSA.
- Met with IDA director to discuss grants for public infrastructure for development in the industrial park.
- Provided administration on DRA grant to replace bridge on state street in Mineral Point.
- Organized, attended planning meetings and delivered Naturally Meramec Consortium Taste of Washington County events August 26, 2023 and August 24, 2024 in partnership with the annual Washington County Home Grown Farm Tour.
- Completed a Washington County day trip for the Naturally Meramec website.
- Met with Washington County Commission, city leadership and TAC members on Oct. 30, 2023, to discuss unfunded transportation needs on the state system.
- Provided agenda and meeting support for the Health Resources and Services Administration's (HRSA) Workforce Opportunity for Rural Communities (WORC) grant, which includes Washington County.
- Met with Washington County Commissioners to discuss opioid disbursement funds.
- Facilitated a \$6,569 Ozark Rivers grant request from the Mis-

souri Environmental Education Association for professional development in Crawford, Gasconade, Dent and Washington counties to support educators on implementing programs addressing food waste reduction and composting.

- Provided a letter of support for a MDNR scrap tire non-playground grant to Washington County.
- Placed two illegal dump surveillance cameras on Shirley School Road on Dec. 14, 2023.
- Set surveillance cameras for 23 days in two different locations, Forest Road 2375 and Forest Road 2662.
- Removed surveillance camera from Forest Road 2375 on March 28, 2024.
- Completed a hazardous material training survey for the Meramec Local Emergency Planning District in Washington County.
- Provided SBA 7a loan program information to an individual wanting to consolidate their existing business loans.
- Provided technical assistance and submitted required reports for Washington County's ARPA fund.
- Contracted with Invent Yourself, LLC to provide a Community Conversation on Grief to 12 individuals.
- Conducted a road safety audit at the junction of highways 21 and 47 near the Kingston K-12 School District.

CALEDONIA

- Provided information on Community Development Block grants and 46 grant alerts, which are listed under Region Services.
- Assisted the city in completing an income survey to determine eligibility for CDBG programs.
- Began work on an Active Transportation Plan for the village of Caledonia by creating a public survey and an update to the sidewalk survey.
- Attended the Taste of Caledonia in June 2024 to distribute public survey information for the Active Transportation Plan.
- Completed a hazardous material training survey for the Meramec Local Emergency Planning District in Washington County.
- Contracted with Invent Yourself, LLC to provide a Community Conversation on Grief to five individuals.



MRPC Summer Intern Finn Meggitt completed a sidewalk survey update in Caledonia as part of the Active Transportation Plan.

IRONDALE

- Administered a grant in the amount of \$611,580 from the Missouri Department of Economic Development on behalf of the city of Irondale for funding to renovate the existing community building, as well as adding a parking area and building addition.
- Provided information on Community Development Block grants and 46 grant alerts, which are listed under Region Services.
- Provided information about grant programs as potential resources to perform renovations on a historically-significant community building.
- Provided information about grant programs as potential resources to perform rehabilitation to city streets.
- Administered DRA grant for street improvements in the downtown area.
- Completed a hazardous material training survey for the Meramec Local Emergency Planning District in Washington County.

MINERAL POINT

- Presented a bicycle/pedestrian program to Pre-K students at Mineral Point Head Start on March 21, 2024.
- Presented a Buckle Buddy program to Pre-K students at Mineral Point Head Start on Feb. 22, 2024.
- Provided information on Community Development Block grants and 46 grant alerts, which are listed under Region Services.

POTOSI

- Presented a bicycle/pedestrian program to 7-8 grade students at Potosi Middle School on April 14, 2024.
- Awarded a Project Graduation mini-grant, using Coalition for Roadway Safety (Central District) funds to Potosi High School. School received \$300 cash and \$100 in Buckle Up/Phone Down incentives for its project graduation event. Provided information on Community Development Block grants and 46 grant alerts, which are listed under Region Services.
- Conducted a lead and asbestos inspection on a bridge to be demolished.
- Provided information about grant programs as potential resources to perform water infrastructure improvements.

- Conducted an asbestos inspection at local senior center.
- Administered CDBG grant for replacement of bridge on Mine Street.
- Participated in the Washington County Community Partnership meetings throughout the year.
- Completed a code update and created a new code book on Jan. 29, 2024.
- Completed a code update on Feb. 2, 2024.
- Completed a Potosi Active Transportation Plan using MO Department of Health and Senior Services grant funding.
- Contracted with Prevention Consultants of Missouri to provide “Too Good for Drugs” curriculum to Potosi Schools during fall 2023 and spring 2024 semesters.
- Provided information regarding Seeking Safety to Washington County Sheriff.
- Held Drug Take Back Day event at the Potosi Police Department.
- Provided information to Potosi High School regarding Seeking Safety classes.
- Provided Deterra Medication Disposal Packs to Potosi Police Department.
- Submitted proposal for Comprehensive Plan update to the city of Potosi.
- Assisted two residents with resources for disposal of tires on their private property.
- Provided a letter of support for a MDNR scrap tire non-playground grant to city of Potosi.
- Collected illegal dump camera from location in Potosi.
- Completed a hazardous material training survey for the Meramec Local Emergency Planning District in Washington County.
- Provided SBA 504 loan program rate information to a banker for a client located in Potosi, MO looking to refinance.
- Provided SBA 504 loan payoff information and assistance to a local bank in Potosi.
- Provided SBA 7a loan eligibility requirements information to two individuals in Potosi, MO.
- Provided technical assistance and submitted required reports for city of Potosi’s ARPA funds.
- Contracted with Invent Yourself, LLC to provide a Community Conversation on Grief to 25 individuals.

MRPC Community Development Specialist Eva Voss (front right) goes over information at the new grantees meeting for the Potosi CDBG project to replace Breton Creek bridge.



Meramec Regional Planning Commission Board of Directors

As of October 1, 2024

CRAWFORD COUNTY

Ray Mortimeyer, representing the mayor of Cuba
Erik Lowes, representing for-profit
Mary Heywood, representing the unemployed
Margie Brine, representing the mayor of Bourbon
Jason Ward, representing the mayor of Steelville
Steve Black, presiding commissioner

DENT COUNTY

Earl Brown, representing people with disabilities
Kyle Williams, representing the mayor of Salem
Gary Larson, presiding commissioner
John Smith, representing for-profit

GASCONADE COUNTY

Tim Schulte, presiding commissioner
Merrilee Spurgeon, mayor of Bland
Shannon Grus, mayor of Rosebud
Kevin McFadden, mayor of Owensville
Jason Koenigsfeld, representing the mayor of Morrison
Duane Kraettli, representing for-profit
Patricia Heaney, representing the mayor of Hermann
Debbie Green, mayor of Gasconade
Tammy Bruckerhoff, representing tourism

MARIES COUNTY

Timothy Schell, mayor of Vienna
Ray Schwartze, representing for-profit
Vic Stratman, presiding commissioner
Steve Vogt, representing the mayor of Belle

OSAGE COUNTY

Rich Eisterhold, representing for-profit
Dr. Don Claycomb, representing education
Tammy Massman, mayor of Westphalia
Ivie Helton, mayor of Meta
Darryl Griffin, presiding commissioner
Darryl Haller, chairman of Freeburg
Jan Haviland, representing industry
Dwight Massey, mayor of Linn
Colby Davis, chairman of Argyle
Marie Slusser, mayor of Chamois
Steve Smyth, representing lending institutions

PHELPS COUNTY

Wesley Williams, mayor of Edgar Springs
Kent Bagnall, representing for-profit
Patti Chism, representing the mayor of Newburg
Tom Coots/Dawn Bell, representing the mayor of Rolla

Taisia Gordon, representing small business
Matt McCarter, representing farming/agri business
Kory Maune, mayor of Doolittle
Shane Anselm, representing labor
Joey Auxier, presiding commissioner
Rick Krawiecki, mayor of St. James
John Money, representing healthcare

PULASKI COUNTY

Brenda Doyle, representing seniors
Michael Dunbar, representing for-profit
Mike Null, mayor of Dixon
Sean Wilson, mayor of Waynesville
Richard Heenan, representing the mayor of Crocker
Gene Newkirk, presiding commissioner
George Lauritson, mayor of St. Robert
Tai Kimes, representing underrepresented

WASHINGTON COUNTY

T.R. Dudley, representing for-profit
John Casey, representing transportation
Joseph Blount, mayor of Potosi
Nick Courtois, chairman of Mineral Point
William Sanfilippo, mayor of Irondale
John Robinson III, chairman of Caledonia
Dave Sansegraw, presiding commissioner

EX-OFFICIO BOARD MEMBERS

Sen. Elaine Gannon—District 3
Sen. Justin Brown—District 16
Sen. Ben Brown—District 26
Rep. Bruce Sassmann—District 61
Rep. Mike McGirl—District 118
Rep. Ron Copeland—District 120
Rep. Bill Hardwick—District 121
Rep. Tara Peters—District 122
Rep. Don Mayhew—District 124
Rep. Bennie Cook—District 143
Rep. Chris Dinkins—District 144



MRPC Board Member Ray Schwartze (left) and Phelps County Presiding Commissioner Joey Auxier were among those who spoke with Missouri State Representatives Tara Peters and Bennie Cook at MRPC's Day at the Capitol on Jan. 23, 2024.

MRPC Leadership



MRPC Officers (from left to right):

- Mary Heywood, chairman;
- Darryl Griffin, vice chair;
- Joey Auxier, secretary; and
- Sean Wilson, treasurer.

EXECUTIVE COMMITTEE

Steve Vogt; Mary Heywood; Darryl Griffin, Joey Auxier, Sean Wilson, Shane Anselm and Tai Kimes.

EXTERNAL RELATIONS/MEMBERSHIP

Shane Anselm, chairman; Tim Schulte, vice chairman; Kent Bagnall; Patti Chisum; Colby Davis; Brenda Doyle; Michael Dunbar; Mary Heywood; Duane Kraettli; Gary Larson; Tammy Massman; William Sanfilippo; Dave Sansesgraw; Timothy Schell; Ray Schwartz; John Smith; Tai Kimes; and Steve Vogt.

OPERATIONS

Jan Haviland, chairman; Sean Wilson, vice chair; Donald Claycomb; Darryl Griffin; Debbie Green; Shannon Grus; Wesley Williams; Rick Krawiecki; Scott Knoll; Kevin McFadden; Erik Lowes; Dwight Massey; Kory Maune; Gene Newkirk; Mike Null; Merrilee Spurgeon; Jason Ward; Taisia Gordon; and Kyle Williams.

PLANNING

Joey Auxier, chairman; T.R. Dudley, vice chairman; Richard Heenan; Steve Black; Joseph Blount; Margie Brine; Earl Brown; Tammy Bruckerhoff; John Casey; Dawn Bell; Nick Courtois; Rich Eisterhold; Patricia Heaney; Ivie Helton; Anita Ivey; Jason Koenigsfeld; John Money; Ray Mortimeyer; Matt McCarter; John Robinson III; Marie Slusser; Steve Smyth; and Vic Stratman.

PHELPS COUNTY HOUSING ADVISORY BOARD

(As of Sept. 2024)

Tim Schulte, chairman; Steve Black, vice chairman; Gary Larson, secretary; Joey Auxier; Vic Stratman; Vacant (Resident Board Member) and Washington County (Vacant).

MRB Board

MRB Corporation is the nonprofit holding company that owns the assets (building, cars, computers, furniture, etc.) used by the Meramec Regional Planning Commission and its related organizations. MRB Corp. is composed of the cities and counties that make up MRPC. City and county representatives who sit on MRPC's board also sit on the MRB board.

MRB officers are:

President Steve Vogt • Vice President Vic Stratman • Secretary/Treasurer Tim Schulte

Associate Members

MRPC's Associate Membership program is an opportunity for business and industry to partner with MRPC to enhance and compliment economic development efforts in the region.

PLATINUM MEMBERS

Archer-Elgin
First Community National Bank
Legends Bank
The Maries County Bank

GOLD MEMBERS

Great River Engineering

SILVER MEMBERS

Argyle Catering
Investment Realty
Gascosage Electric Cooperative
Pulaski County Sewer District #1
Bartlett & West - Jefferson City
Bartlett & West - Rolla
Missouri Engineering Co., Inc.

EXCHANGE MEMBERS

Dixon Area Chamber of Commerce
Hermann Area Chamber of Commerce
Owensville Area Chamber of Commerce
Salem Area Chamber of Commerce
Steelville Chamber of Commerce
Washington County Chamber of Commerce
Waynesville-St. Robert Chamber of Commerce

MRPC Staff

Administration & Communication

Bonnie Prigge - Executive Director
Fredd Burton - Maintenance Technician
Linda Carroll - Senior Secretary
Caitlin Jones - Communications/Marketing Manager
Mag Roberts - Docudrama Coordinator
Angela Riemensnider - Community Development Specialist

Environmental

Tammy Snodgrass - Assistant Director/Environmental Programs Director
Kathryn Hawes - Environmental Programs Specialist
Jill Hollowell - Environmental Programs Specialist

Fiscal/Business Loans

Linda Loughridge - Fiscal Officer
Bobbie Bailey - Business Loans Specialist
Bethany Ferrell - Accountant II
Cindy Davis - Accountant I
Danielle Tuepker - Business Loans Specialist
Laura Wallace - Bookkeeper

Housing

Donald Keeney - Housing Program Manager
Chuck Cantrell - Housing Inspector/Grant Administrator
Elaine Cloyde - Senior Housing Coordinator
Teresa Murdie - Housing Inspector/Coordinator
Tammy Rigsby - Senior Housing Coordinator
Dowanda Bullock - FSS/Home Ownership Coordinator

Planning

Anne Freand - Planning Manager
Ann Feeler - Community Development Assistant
Orin Pogue - Community Development Specialist
Samantha Sherman - Senior Community Development Specialist

Project Development

Kelly Sink - Project Development Manager
Eva Voss - Senior Community Development Specialist
Nichole Zielke - Senior Community Development Specialist

Organizations & Boards

GASCONADE COUNTY INDUSTRIAL DEVELOPMENT AUTHORITY (GCIDA)

This nonprofit group's goal is to assist Gasconade County businesses by promoting economic development.

Roberta Berger, Vice-chairman
John Kamler

Jerry Lairmore - Ex-Officio
Dale Ridder - Chairman

Glenn Ely, Secretary/Treasurer
Vacant

GASCONADE VALLEY ENTERPRISE ZONE (GVEZ)

GVEZ is a 501(c)3 not-for-profit corporation that oversees the four enhanced enterprise zones located in Gasconade, Maries and Osage counties. The board is made up of three volunteers from each county.

GASCONADE COUNTY

Randy Blaske, Vice President
Jerry Lairmore, Treasurer
Cory Orr

MARIES COUNTY

Vic Stratman, Secretary
Gene Gillispe
Ray Schwartz

OSAGE COUNTY

John Deeken
Darryl Griffin
Larry Kliethermes, President

COMMUNITY CHILD CARE AND DEVELOPMENT CORPORATION (3CDC)

3CDC's mission is to develop and operate child care centers, consistent with progressive industry guidelines, to care for and educate children, and all other legal powers permitted a nonprofit.

Steve Bowles
Richard Cavender
Vacant, President

Kathy Taber, Treasurer
John Petersen

Elizabeth Shockley, Secretary
Loretta Peterman, Vice President

MERAMEC COMMUNITY ENHANCEMENT CORPORATION (MCEC)

This 501(c)3 not-for-profit corporation serves as a related organization to the MRPC to assist in its mission by providing services that increase the social, economic, educational, health-related and recreational opportunities to the residents of the region.

Dr. Greg Edwards, Chairman	Steve Black	Tim Schulte	Brenda Johnson
Danny Brown, Secretary	Jerry Lairmore	Darryl Griffin	Jennifer Millard
Gary Hicks	Gary Larson, Vice Chairman	Erin Adamson	
Vic Stratman, Treasurer	Wayne Langston	Dave Sansegraw	
Gene Newkirk	Joey Auxier	Bruce Cox	

MERAMEC REGIONAL DEVELOPMENT CORPORATION (MRDC)

In April 1994, MRDC became a Certified Development Company, which allows it to package SBA loans in Missouri. This nonprofit group offers gap financing loan programs to new and expanding businesses and industries in a six-county area. Financing products include the Meramec Region's Revolving Loan Fund loans, the USDA Intermediary Relending Program, CDBG's microloan program and the Small Business Administration's 504 program.

Crawford County

Tyler Garner
Vacancy
Vacancy

Dent County

Sally Burbridge
Vacancy
Vacancy

Gasconade County

James Holland
Kathy Brandt
Woody Schlottach

Maries County

Sarah Stratman
Wanda Williams
Tonya Jacquin

Osage County

Mark Baker, Secretary
Thomas Klebba
Larry Kleithermes

Phelps County

Tim Comerford, Vice President
Gary Hicks, President
James Marcellus, Treasurer

Pulaski County

Travin Shelton
Vacancy
Vacancy

Washington County

Don Thompson
Vacant
Vacant

MRDC At-Large Member

Marla Stevenson

OZARK RIVERS SOLID WASTE MANAGEMENT DISTRICT (ORSWMD)

This organization is charged with reducing the amount of waste generated in the district. The executive board shall consist of two members per county — the presiding commissioner and a single representative for cities with populations of 500 or more. The district includes Crawford, Dent, Gasconade, Maries, Phelps, Pulaski and Washington counties and their cities.

Crawford County

Richard Jensen
Vacant

Dent County

Greg Parker
Gary Larson, Chairman

Gasconade County

Jim Holland
Jesse Geltz

Maries County

Vic Stratman
Steve Vogt, Treasurer

Phelps County

Roger Pankey
Jim Fleming, Vice Chairman

Pulaski County

Troy Porter, Secretary
Charles Bassett
Peter Cruz

Washington County

Gary Gilliam
Dave Sansegraw



Ozark Rivers Solid Waste Management District board gathered at the St. James Caring Center for its Dec. 5, 2023, annual meeting and awards ceremony.

MERAMEC REGIONAL COMMUNITY FOUNDATION (MRCF)

Meramec Regional Community Foundation is an affiliate of Community Foundation of the Ozarks with the mission to enhance the quality of life for the Meramec Region through asset development, grant-making opportunities and public leadership and collaboration and philanthropy awareness.

Crawford County: John Craig

Dent County: Vacancy

Gasconade County: Jared Niederer, Chairman

Maries County: Ashley Harris

Osage County: Tony Hayden

Phelps County: Amy Pendleton

Pulaski County: Randy Becht, Secretary/Treasurer

Washington County: T.R. Dudley

MRCF At-Large: Richard Cavender, Vice Chairman

MRPC Representatives: Bonnie Prigge, Steve Vogt and Gary Larson



MRPC Special Interest Committees

MRPC TRANSPORTATION ADVISORY COMMITTEE (TAC)

The MRPC TAC is a volunteer advisory committee that encompasses all modes of transportation. This group identifies and prioritizes transportation issues as they impact the Meramec Region and advises the MRPC board, who in turn provides information to the Missouri Department of Transportation. Each county has three representatives. MoDOT Meramec Area Engineer is Preston Kramer.

Crawford County

Jared Boast
Rob Cummings
Danny Brown

Dent County

Gary Larson
Sally Burbridge
A.J. Seay

Gasconade County

John Kamler
Jerry Lairmore
Randy Blaske

Maries County

Steve Vogt
Vic Stratman
Ray Schwartze

Osage County

Darryl Griffin
Mike Gorrell
Larry Kliethermes

Phelps County

Darin Pryor
Joey Auxier, Vice Chairman
Sherry Stites

Pulaski County

Sean Wilson, Chairman
Anita Ivey
Charles Bassett, Secretary

Washington County

John Casey
Dave Sansegraw
T.R. Dudley, Secretary

Ex-Officio Members

Preston Kramer, MoDOT
Steve Engelbrecht, MoDOT
Joanie Prenger, MoDOT
Machelle Watkins, MoDOT
Oscar Powers, FLW Safety
Daniel Smith, SMTS
Gary Anspach, OATS

FAMILY SELF-SUFFICIENCY ADVISORY COMMITTEE (FSS)

This council serves in an advisory capacity, providing updates of community resources available to participants in the Family Self-Sufficiency (FSS) program. FSS is a self-help program through the Phelps County PHA, designed to help welfare families become self-sufficient.

Crawford County

Jenny Southerland

Dent County

Jessica Horn

Gasconade County

Bethany Breeden
Susan Steinbeck
Collin Frahm
Andrea Dixon
Cara Smith
Heather Schlottach
Brooke Pruitt
Sam Mangrum
Liz Bruemmer
Dawn Grosse
Jody St. Pierre
Cindy Farris
Christy Vanderfeltz
Bobbi Steele
Erica Mosley
Mary Kohrmann

Maries County

Crystal Railey
Dawn Hicks

Phelps County

Janice Wilson
Gabrielle Merrill
Tania Lambert
Janice Wilson

Washington County

Vacant

MRPC Staff

Donald Keeney
Bonnie Prigge
Tammy Rigsby
Dowanda Bullock

MERAMEC LOCAL EMERGENCY PLANNING DISTRICT (MLEPD)

The MLEPD contracts with MRPC to develop and update the regional Hazardous Materials Emergency Response Plan and maintaining Community Right-to-Know records of hazardous materials in the region.

Crawford County: Darren Dake, Tim Ware and Mike Plank

Dent County: Derrick Marfitt

Gasconade County: Jeff Arnold and Clyde Zelch

Maries County: Doug Drewel, Scott John and Steve Vogt

Osage County: Kim Sallin, Ron Hoffman, Linda Smith and Joshua Krull

Phelps County: Margaret Biolsi, Jeff Breen, Vice Chairman; John Marti, Doug Roberts, Wendy Squires, Secretary/Treasurer; Joshua Pearson, Ron Jones and Mark Diedrich

Washington County: Kraig J. Bone, Chairman; Chuck Fisher, John Lucas, Floyd Hawarth, Sarah Tary, Matt Hart and Shawnee Douglas

REGION I HOMELAND SECURITY OVERSIGHT COMMITTEE (HSOC)

This advisory committee carries out regional homeland security planning and recommends the allocation of grants to the MRPC board. Region I includes Crawford, Dent, Laclede, Maries, Phelps and Pulaski counties. (Committee as of 9/30/24)

Chair: Tabitha Stanfast **Vice Chair:** Jeff Breen

COUNTY COMMISSIONERS – Gary Hicks of Phelps County; Vacant, Alt.

POLICE CHIEFS – Dan Cordova of Waynesville; Vacant, Alt.

EMERGENCY MANAGEMENT DIRECTORS – Randy Rowe of Laclede County; Brad Woods, Rolla Fire and Rescue, First Alt.; Hector Silva of Pulaski County, Second Alt.

SHERIFFS – Jimmy Bench of Pulaski County; Sam Allen of Laclede County, Alt.

FIRE CHIEFS – Doug Yurecko of Waynesville Rural Fire; Donald Good of Lenox Fire, Alt.

COUNTY HEALTH – Deborah Decker, Pulaski County Health Dept.; Jordan Dillon, Phelps-Maries County Health Dept., Alt.

PUBLIC WORKS – Vacant; Darin Pryor of Rolla, Alt.

MAYOR/CITY OFFICIALS – Mayor Glen Smith of Crocker; Vacant, Alt.

PRIVATE INDUSTRY/UTILITY – Tony Floyd of Intercounty Electric Cooperative; Byron Dudley with Laclede Electric, Alt.

EMERGENCY MEDICAL SERVICES – Jennifer Parrett, St. James Ambulance; Linda Kerr with Phelps Health, Alt.

911 DISPATCH – Stacey Smith of Rolla 911; Brad England with Crawford County, Alt.

VOLUNTEER ORGANIZATIONS – David Sewell with American Red Cross,; D. L. Miller with American Red Cross. Alt.

HOMELAND SECURITY

RESPONSE TEAMS – Jeff Breen of Rolla Fire & Rescue; Vacant, Alt.

SCHOOLS – Devin Johnson, St. James Schools; Jason Riggs, Lebanon Schools, Alt.

HOSPITALS – Tabitha Stanfast of Salem Memorial District Hospital; John Lochner of Mercy Hospital in Lebanon, Alt.

EX-OFFICIO – Matt Luetkemeyer, Missouri Div. of Fire Safety; Chris Engelbrecht, Missouri Dept. of Transportation; Brett Hendrix, SEMA; Greg Dubois, Missouri State Highway Patrol; Bill Pittenger, MO Dept. of Agriculture; and Bonnie Prigge, MRPC.

COMPREHENSIVE ECONOMIC DEVELOPMENT STRATEGY (CEDs) ADVISORY COMMITTEE

The CEDs committee is a volunteer group of public-private business leaders, representing government, private enterprise, workforce development, chambers and higher education. The committee is charged with providing input and oversight on MRPC's Comprehensive Economic Development Strategy, a planning document that qualifies Meramec counties and cities for EDA funding.

CRAWFORD COUNTY: Kelly Long, Terry Beckham, Chuck Ray, Roger Louderman, Amy Wildhaber, Kent Sherrow and Dr. Sean Siebert

DENT COUNTY: Sally Burbridge, Tabitha Stanfast, Melissa Shaw, Nathan Wills, Sherry Lea, Zachary Moser and Tony Floyd

GASCONADE COUNTY: Tammy Bruckerhoff, Terry Hammer, Geoff Neill, Kellie Gilbert, Carmen Hartwell, Dawn Grosse, Ashton Heying, Bill Hellebusch and Bruce Cox

MARIES COUNTY: Dr. Lenice Basham, Mark James, Sharon Hollis, Teresa Messersmith and Vic Stratman

OSAGE COUNTY: Darryl Griffin, Jan Haviland, Rich Eisterhold, Chris Bowser and Kim Sallin

PHELPS COUNTY: Dale Martin, Donald Keeney, Lyle Thomas, Marla Stevenson, Pat Leaders, Rick Krawiecki, Joey Auxier, Shane Anselm, Todd Tracy, Dawn Bell, Devon Griep, Jenna Davis, Kyle Dare, Lonna Sowers, Ben Tipton, Ashley Campbell, Ashley Brooks, Angie Billo, Jean Darnell, Jamie Myers, Kari Lane and Taisia Gordon

PULASKI COUNTY: Megan Titus, Anita Ivey, Doug Potts and Travis Bohrer

WASHINGTON COUNTY: John Casey, Kraig Bone, Debby Bust and Jaclyn Rowe

EX-OFFICIO: Kevin Stadler (Central Workforce Investment Board), Alexandra Crabb (MoDED), Mitch Rademan (MoDED), Amy Sublett (Central Workforce Investment Board), Stefan Herron (MoDED), Bonnie Prigge (Executive Director MRPC), Anne Freand (Planning Manager)

Chambers of Commerce

CRAWFORD COUNTY **Cuba Chamber of Commerce**

President Caitlin Mace
P.O. Box 405 • 71 Hwy. P
Cuba, MO 65453
Phone: (573) 885-2531
cubamochamber.com
info@cubamochamber.com

Steelville Chamber of Commerce

President Tiffany Troutt
P.O. Box 956
Steelville, MO 65565
Phone: (573) 775-5533
chamberofcommerce.steelville.com
chamber@misn.com

DENT COUNTY

Salem Area Chamber of Commerce & Visitors Center

President Chris Hendrix
Director Tabatha Utley
1136 S. Main
Salem, MO 65560
Phone: (573) 729-6900
Fax: (573) 729-6741
www.salemmo.com
Chamber@SalemMo.com

GASCONADE COUNTY

Hermann Area Chamber of Commerce

President Gary Watts
Executive Director Melissa Lensing
Office Manager Lisa Breeden
150 Market St.
Hermann, MO 65041
Phone: (573) 486-2313
hermannareachamber.com
chamber@hermannareachamber.com

Owensville Chamber of Commerce

President Chris Shaul
Executive Director Robert
Niebruegge
P.O. Box 77 • 102 S. Cuba
Owensville, MO 65066
Phone: (573) 437-4270
owensvillemissouri.com
chamber1@fidnet.com

MARIES COUNTY

Vienna Chamber of Commerce

President Lisa Garro
Secretary Kelly Barnhart
P.O. Box 672
Vienna, MO 65582
Phone: (573) 488-3006
Fax: (573) 422-3712
kelly@barnhartdental.com
viennamococ.com
viennamococ@gmail.com

PHELPS COUNTY

Rolla Area Chamber of Commerce

President Rebekah Kiersz
President-Elect Sherry Stites
Executive Director Stevie Kears
1311 Kingshighway Rolla, MO 65401
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Fax: (573) 364-5222
rollachamber.org
rollacc@rollachamber.org

St. James Chamber of Commerce

President Charity Satterfield
Executive Director Kelly Money
P.O. Box 358 • 100 St. Rt B
St. James, MO 65559
Phone: (573) 265-6649
stjameschamber.net
director@stjameschamber.net

PULASKI COUNTY

Crocker Chamber of Commerce

President (Vacant)
P.O. Box 222
Crocker, MO 65452
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Dixon Area Chamber of Commerce

President Israel Doba
P.O. Box 817
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merce.com
dixonchamberofcommerce.com

Waynesville-St. Robert Chamber of Commerce

President Rosalind Pride
Executive Director Cecilia Murray
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Phone: (573) 336-5121
Fax: (573) 336-5472
waynesville-strobertchamber.com
chamber@wsrchamber.com

Richland Chamber of Commerce

President Virginia Staabs
P.O. Box 999
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richlandmochamber@gmail.com

WASHINGTON COUNTY

Washington County Chamber of Commerce & Visitors Center

President Steffie Littlefield
Executive Director Tara Smith
P.O. Box 404 • 501 E. High St.
Potosi, MO 63664
Phone: (573) 438-4517
Fax: (573) 438-3676
info@washcomochamber.com
washcomochamber.com

Industrial Development Authorities

CRAWFORD COUNTY

Cuba IDA

Patti Campbell, President
P.O. Box 531
Phone: (573) 220-8196 or
(636) 388-9103
gocubamo.com/industrial-develop-
ment-authority

Steelville IDA

Kem Schwieder, President
P.O. Box 158
Steelville, MO 65565
Phone: (314) 223-8562
kschwieder@gmail.com

Sullivan IDA

Rich Abel, President
210 W. Washington
Sullivan, Mo 63080
Phone: (573) 468-4612

DENT COUNTY

Dent County IDA

Chris Holiday, Chairman
P.O. Box 798
Salem, MO 65560
Phone: (573) 247-8696

GASCONADE COUNTY

Hermann IDA

Bart Toedtman
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Gasconade County IDA

Dale Ridder, Chairman
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Phone: (573) 265-2993

PHELPS COUNTY

St. James IDA

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PULASKI COUNTY

Pulaski County IDA

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Phone: (573) 451-3310

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Jaclyn Rowe, Consulting Director
501 E. High Street
Potosi, MO 63664
Phone: (573) 438-6196
washingtoncomo.com



Above and Right: MRPC staff and family held a Solar Eclipse Watch Party on April 8, 2024. Staff gathered outside the back of the office to enjoy ice cream and watch an event that will not be visible in Missouri again until Aug. 12, 2045.

Economic Development Coordinators

CRAWFORD COUNTY

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DENT COUNTY

Sally Burbridge
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MARIES COUNTY

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PHELPS COUNTY

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Ben Tipton, President
Jeff Meadows, President Elect
**Dale W. Martin, Executive
Director**
Rolla Regional Economic
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Tony Floyd, Economic Developer
Intercounty Electric Cooperative
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News Media

Crawford County

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KGNN 90.3FM (Cuba)

P.O. Box 187,
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gn@yhti.net

KTUI Radio

P.O. Box 99
Sullivan, MO 63080
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ktui.com
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Steelville Star-Crawford Mirror

103 W. Main, P.O. Box BG
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Dent County

KSMO Radio

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The Salem News

500 N. Washington,
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thesalemnews@thesalemnews.com
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Gasconade County

Gasconade County Republican

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Hermann Advertiser Courier

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hacmgr@lcs.net

Maries County

Maries County Advocate

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Osage County

Unterrified Democrat

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Phelps County

92.9FM KKID Radio

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kkid@kkid929fm.com

Bott Radio Network

700 S. Bishop, Suite A
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Phone: 573-647-6285
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bottradiationetwork.com
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KMNR-Radio

218 Havener Center
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Phelps County Focus

101 West 7th Street
P.O. Box 1128
Rolla, MO 65402
Phone: 573-426-3700
Fax: 573-426-3701
phelpscountyfocus.com
contact@phelpscountyfocus.com

Results Radio - KZNN, KTTR, KDAA, KXMO, Shine 104.9

P.O. Box 727
Rolla, MO 65402
Phone: 573-364-2525
Fax: 573-364-5161
resultsradioonline.com
kznnpsa@yahoo.com

Saint James Press

120 S. Jefferson, Suite 107
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STL Public Radio (Rolla)

900 Innovation Drive #211
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Sunny 104.5

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christie@midmmedia.com

Pulaski County

Dixon Pilot

302 S. Locust, P.O. Drawer V
Dixon, MO 65459
Phone: 573-759-2127
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dixonpilot.com
dixonpilotnews@yahoo.com

KFLW Radio - 98.9 FM

555 Marshall Drive
St. Robert, MO 65584
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Fax: 573-336-7619
KFLW989.com
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KJPW-KFBD-KOZQ-KIIK Radio

P.O. Drawer D
Waynesville, MO 65583
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Fax: 573-336-2222
myozarksonline.com
news.kfbd@alphamediausa.com

Pulaski County Weekly

101 West 7th Street
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Fax: 573-426-3701
PulaskiCountyWeekly.com
contact@phelpscountyfocus.com

Pulaski County Daily News

P.O. Box 720
St. Robert, MO 65584
573-433-6733
pulaskiCountyDaily.com
darrellmaurina@runbox.com

Washington County

The Independent Journal

119 E. High St.
P.O. Box 340
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theijnews@gmail.com

Public Schools

CRAWFORD COUNTY

Crawford County R-I

1444 Old Hwy. 66
Bourbon, MO 65441
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Cole Byassee, Supt.
byassee@warhawks.k12.mo.us
www.warhawks.k12.mo.us

Crawford County R-II

1 Wildcat Pride Dr.
Cuba, MO 65453
(573) 885-2534 (f) 885-3900
Dr. Scott Davidson, Supt.
sdavidson@ccr2.org
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Steelville R-III

817 W. Main St., P.O. Box 339
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(573) 775-2175 (f) 775-2179
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Sullivan School District

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DENT COUNTY

Salem R-8o

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Oak Hill R-I

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Dent-Phelps R-III

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North Wood R-IV

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GASCONADE COUNTY

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Vienna, MO 65582
(573) 422-3304 (f) 422-3185
Teresa Messersmith, Supt.
tmessersmith@vienna eagles.org
www.mariesr1.k12.mo.us

Maries County R-II

503 W. Third St. • P.O. Box 819
Belle, MO 65013
(573) 859-3800 (f) 859-3883
Dr. Lenice Basham, Supt.
lbasham@mariesr2.org
www.mariesr2.org

OSAGE COUNTY

Osage Co. R-I

614 S. Poplar St.,
Chamois, MO 65024
(573) 763-5666 (f) 763-5686
Lyle Best, Supt.
bestl@osager1.com
www.chamois.k12.mo.us

Osage Co. R-II

141 Wildcat Drive
Linn, MO 65051
(573) 897-4200 (f) 897-3768
Bob James, Supt.
bjames@linn.k12.mo.us
www.linn.k12.mo.us

Osage Co. R-III

143 E. Main • P.O. Box 37
Westphalia, MO 65085
(573) 455-2375 (f) 455-9884
Chuck Woody, Supt.
woodyc@fatimacomets.org
www.fatimacomets.org

PHELPS COUNTY

St. James R-I

122 East Scioto Street
St. James, MO 65559
(573) 265-2300 (f) 265-6126
Tim Webster, Supt.
twebster@stjsschools.org
www.stjsschools.org

Newburg R-II

701 Wolf Pride • P.O. Box C
Newburg, MO 65550
(573) 762-9653 (f) 762-3040
Tracy Kingsley, Supt.
tkingsley@newburg.k12.mo.us
www.newburg.k12.mo.us

Phelps County R-III

17790 State Route M
Edgar Springs, MO 65462
(573) 435-6293 (f) 435-9489
Bob Cottengim, Supt.
bcottengim@pcr3.k12.mo.us
www.pcr3.k12.mo.us

Rolla 31

500A Forum Dr.
Rolla, MO 65401
(573) 458-0100 (f) 458-0105
Dr. Kyle Dare, Supt.
kdare@rolla31.org
www.rolla31.org

PULASKI COUNTY

Crocker R-II

104 School St.
PO Box 488
Crocker, MO 65452
(573) 736-5000 (f) 736-5924
Ashley Burton, Supt.
aburton@crockerschools.org
www.crocker schools.org

Swedeborg R-III

17507 Hwy T
Richland, MO 65556
(573) 736-2735 (f) 736-5926
Dr. Jim Bogle, Supt.
jbogle@swedeborgpanthers.com
www.swedeborgpanthers.com

Richland R-IV

714 E Jefferson
Richland, MO 65556
(573) 765-3241 (f) (573) 765-5552

Tina Turner, Supt.
tturner@richlandbears.us
www.richlandbears.us

Laquey R-V

27600 Hwy AA • P.O. Box 130
Laquey, MO 65534
(573) 765-3716 (f) 765-4052
Kent Stoumbaugh, Supt.
kstoumbaugh@laqueyhornets.us
www.laqueyhornets.org

Waynesville R-VI

200 Fleetwood Dr.
Waynesville, MO 65583
(573) 842-2097 (f) 433-2967
Hilary Bales, Supt.
hbales@waynesville.k12.mo.us
www.waynesville.k12.mo.us

Dixon R-I

106 W Fourth St
Dixon, MO 65459
(573) 759-7163 (f) 759-2506
Travis Bohrer, Supt.
tbohrer@dixonr1.com
dixonr1.com

WASHINGTON COUNTY

Kingston K-14

10047 Diamond Rd.
Cadet, MO 63630
(573) 438-4982 (f) 438-8813
Dr. Mike Golden, Supt.
golden.mike@k-14.org
www.kingston.k12.mo.us

Potosi R-III

400 N. Mine
Potosi, MO 63664
(573) 438-5485 (f) 438-5487
Alex McCaul, Supt.
alex.mccaul@potosir3.org
www.potosir3.org

Richwoods R-VII

10788 State Hwy A
Richwoods, MO 63071
(573) 678-2257 (f) 678-2695
Lindell Conway, Chief Academic Officer
lconway@richwoods.k12.mo.us
www.richwoods r7.org

Valley R-VI

1 Viking Drive
Caledonia, MO 63631
(573) 779-3446 (f) 779-3505
Jason Samples, Supt.
jason.samples@valley.k12.mo.us
www.valleyschooldistrict.org

Legislative Districts as of September 2024

Missouri Governor

Gov. Michael Parson

State Capitol Building, Room 218
Jefferson City, MO 65101
Phone: (573) 751-3222 • governor.missouri.gov

Missouri Lt. Governor

Lt. Gov. Mike Kehoe

State Capitol Building, Room 224
Jefferson City, MO 65101
Phone: (573) 751-4727 • ltgov.mo.gov

State Senators

Elaine Gannon

District 03

State Capitol Bldg., Room 426 • Jefferson City, Mo 65101
(573) 751-4008 (Capitol) • (573) 522-9318 (fax)
senate.mo.gov/memo3/
Elaine.Gannon@senate.mo.gov

Justin Brown

District 16

State Capitol Bldg., Room 420 • Jefferson City, MO 65101
(573) 751-5713 (Capitol) • (573) 751-0733 (fax)
senate.mo.gov/mem16/
Justin.Brown@senate.mo.gov

Ben Brown

District 26

State Capitol Bldg., Room 226 • Jefferson City, MO 65101
(573) 751-3678 (Capitol)
senate.mo.gov/memo6/
Ben.Brown@senate.mo.gov

State Representatives

Bruce Sassmann

District 61

201 W. Capitol Ave., Room 305-A • Jefferson City, MO 65101
(573) 751-6668 (Capitol)
house.mo.gov/member.aspx?&district=61
Bruce.Sassmann@house.mo.gov

Mike McGirl

District 118

201 W. Capitol Ave., Room 303-A • Jefferson City, MO 65101
(573) 751-2398 (Capitol)
house.mo.gov/member.aspx?&district=118
Mike.McGill@house.mo.gov

Ron Copeland

District 120

201 W. Capitol Ave., Room 313-2 • Jefferson City, MO 65101
(573) 751-1688
house.mo.gov/member.aspx?year=2014&district=120
Ron.Copeland@house.mo.gov

Bill Hardwick

District 121

201 W. Capitol Ave., Room 205 • Jefferson City, MO 65101
(573) 751-3834 (Capitol)
house.mo.gov/member.aspx?&district=122
Bill.Hardwick@house.mo.gov

Tara Peters

District 122

201 W. Capitol Ave., Room 203-C • Jefferson City, MO 65101
(573) 751-1446 (Capitol)
house.mo.gov/member.aspx?&district=121
Tara.Peters@house.mo.gov

Don Mayhew

District 124

201 W. Capitol Ave., Room 412-A • Jefferson City, MO 65101
(573) 751-3604 (Capitol)
house.mo.gov/member.aspx?&district=121
Don.Mayhew@house.mo.gov

Bennie Cook

District 143

201 W. Capitol Ave., Rm. 203-B • Jefferson City, MO 65101
(573) 751-2264 (Capitol)
house.mo.gov/member.aspx?&district=142
Bennie.Cook@house.mo.gov

Chris Dinkins

District 144

201 W. Capitol Ave., Room 317-A • Jefferson City, MO 65101
(573) 751-2112 (Capitol)
house.mo.gov/member.aspx?&district=144
Chris.Dinkins@house.mo.gov

U.S. Senators

Sen. Eric Schmitt

387 Russell Senate Office Building, Washington, DC 20510
(202) 224-5721 (DC office) • (202) 224-8149 (fax)
1123 Wilkes Blvd., Ste. 320 • Columbia, MO 65201
(573) 514-8680 (MO office)
schmitt.senate.gov

Sen. Josh Hawley

115 Russell Senate Office Building, Washington, DC 20510
(202) 224-6154 (DC office) • (202) 228-0526 (DC fax)
1123 Wilkes Blvd., Suite 220 • Columbia, MO 65201
(573) 554-1919 (MO office)
hawley.senate.gov

U.S. Representatives

Jason Smith

8th District

U.S. House of Representatives
(Represents Dent, Phelps, Washington & other counties)
1011 Longworth House Office Bldg., Washington, D.C. 20515
(202) 225-4404 (Capitol) • (202) 226-0326 (fax)
jasonsmith.house.gov

Blaine Luetkemeyer

3rd District

U.S. House of Representatives
(Represents Crawford, Gasconade, Maries, Osage & other counties)
2230 Rayburn House Office Bldg., Washington, D.C. 20515
(202) 225-2956 (Capitol) • (202) 225-5712 (fax)
luetkemeyer.house.gov

Mark Alford

4th District

U.S. House of Representatives
(Represents Pulaski & other counties)
1516 Longworth House Office Bldg., Washington, DC 20515
(202) 225-2876 (Capitol)
alford.house.gov

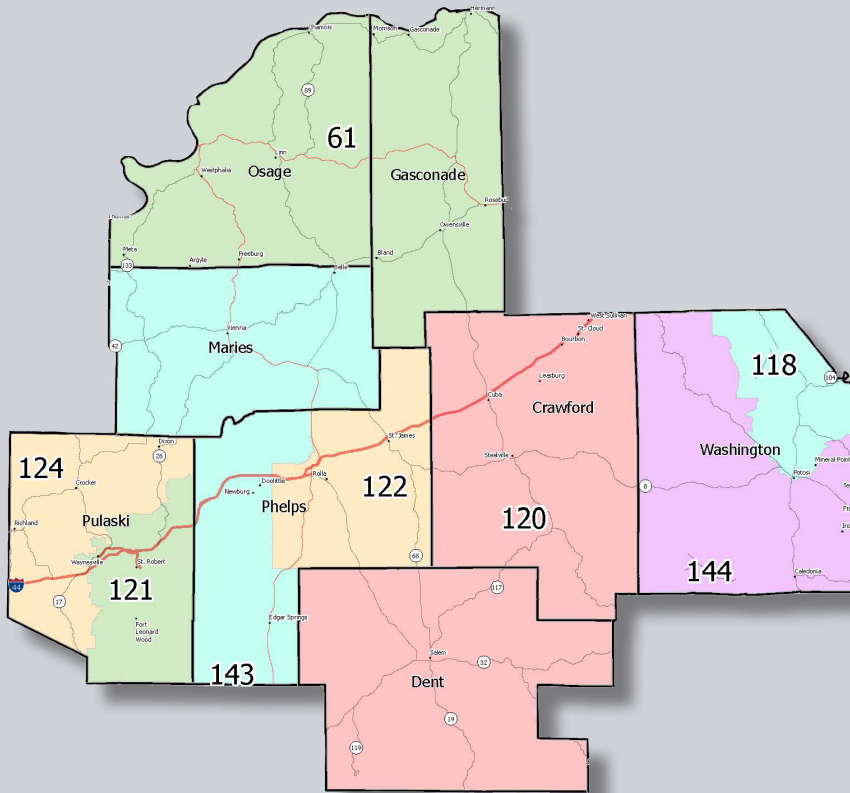
Legislative District Maps

House Districts

With the redistricting of the legislative maps (approved May 2022), the Meramec Region went from 10 to eight representatives in the Missouri House of Representatives.

The Meramec Region lost districts 62, 119, 142, but gained district 124.

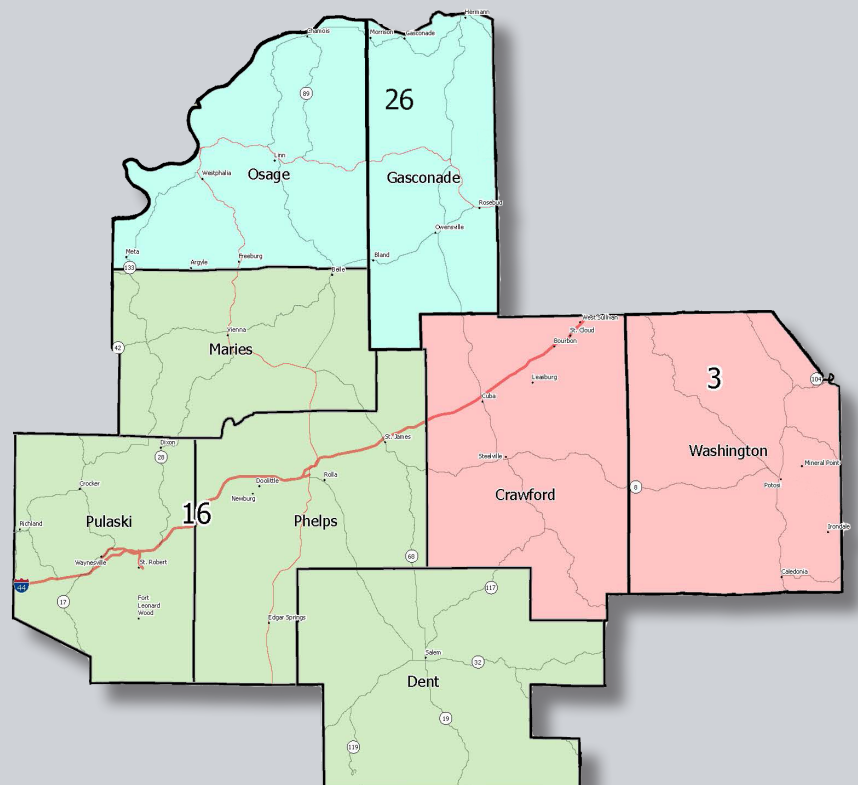
- District 61 - Bruce Sassmann
- District 118 - Mike McGirl
- District 120 - Ron Copeland (Nov. 5 TBD - John Hewkin or Jen Tracy)
- District 121 - Bill Hardwick
- District 122 - Tara Peters (Nov. 5 TBD - Tara Peters or Tara Anura)
- District 124 - Don Mayhew
- District 143 - Bennie Cook (Nov. 5 TBD - Bennie Cook or Bernadette Holzer)
- District 144 - Chris Dinkins (Nov. 5 TBD - Tony Harbison or Andrew Eye)



Senate Districts

After redistricting, the Meramec Region maintains three senators, but lost District 6, which was replaced with District 26 in the Missouri State Senate.

- District 3 - Elaine Gannon (Nov. 5 TBD - Mike Henderson or Doug Halbert)
- District 16 - Justin Brown
- District 26 - Ben Brown



Source: Missouri Office of Administration

Meramec Region Cities & Towns

County and city population figures are based on 2022 population estimates, provided by the Missouri Census Data Center. Those listed as Elect take office on January 1, 2025.

Crawford County

Population (2022) 22,659

Founded January 23, 1829

Courthouse

302 W. Main • P.O. Box AS Steelville, MO 65565

www.crawfordcountymo.net

Crawford@sos.mo.gov

Commission meets on 9 a.m. Tues.

Phone: (573) 775-2376 | Fax: (573) 775-3066

Office Hours: 8 a.m.-4:30 p.m., M-F

Commissioners:

Presiding—Steve Black

Associates— Rob Cummings/Mark Pfeiffer

(Elect) & Jared Boast

County Clerk: Dana Pilkenton

Circuit Clerk: Karen Harlan

Collector: Pat Schwent

Treasurer: Karen Sikes

Prosecuting Attorney: David S. Smith

Sheriff: Darin Layman

Associate Circuit Judge: Patrick Horsefield

42nd Circuit Judge Div. 1: Megan Seay

Coroner: Vacant

Interim EMD: Rodney Neff

Assessor: Kellie Vestal

Public Admin.: Franky Todd

Recorder of Deeds: Kim Cook

911 Director: Brad England

Health Admin: Tracy Stover

Floodplain Administrator:

Tammy Snodgrass, MRPC

Bourbon.....4th Class

Population (2022).....1,528

Founded.....September 6, 1853

423 North Old Hwy. 66 • P.O. Box 164

Bourbon, MO 65441

www.bourbonmo.com

Council meets 3rd Tues., 7 p.m.

Phone: (573) 732-5550 | Fax: (573) 732-5808

Office Hours: 8 a.m.-4:30 p.m., M-F

Mayor: Dave Lafferty

Clerk/Treasurer: Cathy Bremer

c.bremer@cityofbourbon.com

Alderspersons:

John Nelson

Mary Heywood

Margie Brine

Tim Davis

Attorney: Robert L. Davis

City Engineer: Richard Ramstein

Police Chief: J. Scott Zwetow

Deputy Fire Chief: Tim Ware

Water/Street/Sewer/Parks Depts./Floodplain

Administrator: Mark McEuen

EMD: Daniel L. Simmery

Cuba.....4th Class

Population (2022).....3,160

Founded.....January 2, 1857

202 N. Smith • P.O. Box K, Cuba, MO 65453

cityofcubamo.com

Council meets 1st & 3rd Tues., 6 p.m.

Phone: (573) 885-7432 | Fax: (573) 885-3216

Office Hours: 8 a.m.-4:30 p.m., M-F

Mayor: Kevin Copling

Clerk: Lainie Garbo

Email: lgarbo@ci.cuba.mo.us

Comptroller: Jennifer Basham

Treasurer: Jessica Baker

Alderspersons:

Jeff Bouse

Harold Halbert

Dave Honea

Tony Hutson

Joyce Hartzell

Debbie Martin

EMD: Rodney Neff

Attorney: Charles Hurth

Collector: Kim Roedemeier

Police Chief: Doug Shelton

Fire Chief: Mike Plank

Public Works Director: Vacant

Building Inspector: Bob Baldwin

Street Supt.: Bill Dotson

Electric Supt.: Andy Simpson

Water Supt.: Glen Shockley

Interim Natural Gas Supt.: Matt Pigg

Municipal Judge: Patrick Horsefield

Court Clerk: Melissa Brown

Assistant Court Clerk: Shannon Waldron

Prosecutor: Steve Paulus

Airport Manager: Travis Pritchett

Floodplain Administrator: Vacant

LeasburgVillage

Population (2022) 321

Founded.....1859

2303 Highway H • P.O. Box 39 Leasburg, MO

65535

Hours: Tues. & Thurs. 9 a.m. - 11 p.m.

Council meets 4th Mon., 5:00 p.m.

Phone: (573) 245-6565 | Fax: (573) 245-6590

Chairman: Carolyn Prince

Clerk: Della Bishop-Paggett

Trustees:

Linda Soules

Shirley Williams

Carolyn Prince

Water/Sewer Supervisor/Floodplain

Administrator: Jarod Boast

Steelville.....4th Class

Population (2022).....1,445

Founded.....December 18, 1835

895 Frisco St. • P.O. Box M Steelville, MO 65565

www.steelville.com

stv@misn.com

Council meets 1st & 3rd Mon. 7 p.m.

Phone: (573) 775-2815 | Fax: (573) 775-5914

Office Hours: 8 a.m.-4:30 p.m., M-F

Mayor: John Terry Beckham

Clerk/Collector: Sandra Richter

Comptroller/Treasurer: Roben Griggs

Alderspersons:

Lula Patterson

Bill Bennett

Jason Ward

Curtis Crouch

Attorney: R. Brooks Kenagy

Prosecutor: Kris Crews

City Marshall/Police Chief/EMD: Mike Sherman

Public Works Director/ Building Inspector:

Jason Evans

Sewer Supt.: Jim Chambers

Floodplain Administrator: Jason Evans

Sullivan.....4th Class

Population (2022).....6,858

Founded.....1856

West Sullivan.....Village

Population (2022).....276

Dent County

Population (2022).....14,467

Founded.....February 10, 1856

Courthouse

400 N. Main, Salem, MO 65560

www.salemmo.com

dent@sos.mo.gov

Commission meets 9 a.m. Mon. & Thurs.

Phone: (573) 729-3044 | Fax: (573) 729-3044

Office Hours: 8 a.m.-4:30 p.m., M-F

Commissioners:

Presiding—Gary Larson

Associates—Gary Polk/Jimmy Williams

(Elect) & Wes Mobray/ Keith Green (Elect)

County Clerk: Angie Curley

Assessor: Jamie L. Homeyer/Alisa Brookshire

(Elect)

Circuit Clerk: Kristi Craig

Recorder: Cindy Ard

Collector: Shannon Vankirk

Treasurer: Denita Williams

Prosecuting Attorney: Andrew M. Curley

Sheriff: Bob Wells

Associate Circuit Judge: Nathan Kelsaw

Coroner: Benjamin Pursifull

Public Administrator: Sherida Cook
 Surveyor: Michelle Elwood
 EMD: Brad Nash/ Derrick Marfitt (Elect)

**Salem.....4th Class
 Population (2022).....4,655
 Founded.....1860**

400 N. Iron St. Salem, MO 65560
 salemmo.com
 mayor@salemno.com
 cityadministrator@salemno.com
 cityclerk@salemno.com
 Council meets 2nd & 4th Tues., 6 p.m.
 Phone: (573) 729-4811 or 729-5211 | Fax: (573) 729-5371
 Office Hours: 8 a.m.-5 p.m., M-F
 Mayor: Greg Parker
 Collector/City Clerk: Tammy Kohler
 Alderpersons:
 Kala Sisco
 Shawn Bolerjack
 Katherine Dent
 John Whelan
 City Administrator: Sally Burbridge
 Finance Director: Stacey Houston
 Attorney: James K. Weber
 Chief of Police: Joe Chase
 Street Supt./Airport Manager: Brent Young
 Water & Sewer Supt.: Chris McGuirt
 Electric Superintendent: Josh Kotschedoff
 Parks and Rec.: Melissa DuBois
 Code Officer: Eric Ellzey
 Salem Community Center Executive
 Director: Sherry Lea
 EMD: Jonathon Counts
 Building Inspector: Jarred Brown
 Floodplain Administrator:
 Tammy Snodgrass, MRPC

Gasconade County

**Population (2022).....14,768
 Founded.....November 25, 1820**

Courthouse
 119 E. First St. Hermann, MO 65041
 gasconadecounty.org
 gasconade@sos.mo.gov
 Commission meets on Thurs., 8:30 a.m. (1st Thurs. in Owensville at City Hall)
 Phone: (573) 486-5427 | Fax: (573) 486-8893
 Office Hours: 8 a.m.-4:30 p.m., M-F
 Commissioners:
 Presiding—Tim Schulte
 Associates—Jerry Lairmore/Ron Hardecke (Elect) & James Holland
 County Clerk: Lesa Lietzow
 Assessor: Paul Schulte
 Circuit Clerk/Recorder: Jenny Schneider
 Collector: Shawn Schlottach
 Treasurer: Mike Feagan
 Prosecuting Attorney: Mary Weston
 Sheriff: Scott Eiler

20th Judicial Court Judge, Dist. 1:
 Craig Hellmann
 20th Judicial Court Judge, Dist. 2:
 Ryan J. Helfrich
 Associate Circuit Judge: Ada Brehe-Krueger
 Coroner: Jeffrey Arnold
 Public Administrator: Kelly Brehe Thomas
 EMD/Floodplain Administrator: Clyde Zelch
 911 Director: Lisa Schlottach
 Health Admin: Kenna Fricke
 Road/Bridge: Roger Dahl
 Surveyor: Vincent Klott

**Bland.....4th Class
 Population (2022).....507
 Founded.....1902**

209 W. Kansas City St. • P.O. Box 40
 Bland, MO 65014
 Council meets 2nd Mon., 6:00 p.m.
 Phone: (573) 646-3252 | Fax: (573) 646-5210
 Email: blandmo@centurylink.net
 Office Hours: 8 a.m. - 4 p.m., M-Th, 8-12 F
 Mayor: Merrilee Spurgeon
 City Clerk/Treasurer: Diane Decker
 Court Clerk: Julie Solan
 Alderpersons:
 Shari Morgan
 Patricia Burt
 Joe Ridener
 Vacant
 Police Chief: Charles Holtz
 Fire Chief: Mark Davis
 Municipal Judge: Cody Holt
 Attorney: Todd Smith
 Prosecutor: Jonathan Downard
 Public Works Director: Rodney Turner
 City Engineer: Terris Cates
 Parks & Recreation: Lee Medlock
 Floodplain Administrator: Diane Decker

**Gasconade.....4th Class
 Population (2022).....170
 Founded.....1926**

493 Oak St., Gasconade, MO 65036
 Phone: (573) 294-7348 (City Hall)
 Email: gasconadecity@gmail.com
 Mayor: Debbie Green
 City Clerk: Kim Steiner
 City Collector: Marjorie Kuhn
 Alderpersons:
 Michael Owens
 Jennifer Miller
 John Steiner
 Curtis Duncan
 Floodplain Administrator: Debbie Green

**Hermann..... 4th Class
 Population (2022)..... 2,194
 Founded..... August 27, 1836**

1902 Jefferson St. Hermann, MO 65041
 www.hermannmo.com
 Council meets 2nd & 4th Mon., 7 p.m.

Phone: (573) 486-5400 | Fax: (573) 486-5432
 Office Hours: 8 a.m.- 4:30 p.m., M-F
 Mayor: Bruce Cox
 Clerk: Corey Orr
 cityclerk@hermannmo.com
 Alderpersons:
 Derek LeRoy
 Ash Geers
 Jim Schirmer
 Dolores Grannemann
 City Administrator/Floodplain Administrator:
 Patricia Heaney
 Director/Economic Development and
 Tourism: Tammy Bruckerhoff
 Collector: Carol Schluss
 Treasurer: Lois Puchta
 Chief of Police: Marlon Walker
 Fire Chief: Kevin Speckhals
 EMD: Marlon Walker

**Morrison 4th Class
 Population (2022) 98
 Founded 1899**

134 Main St. | P.O. Box 8, Morrison, MO 65061
 Council meets on 2nd Tues., 7:30 p.m.
 Phone: (573) 294-7000
 cityofmorrison.com
 cityofmorrisonmo@gmail.com
 Mayor: Rick Penrod
 Clerk: Doris Rost
 Collector: Stephanie Birk
 Treasurer: Toni Grzeskowiak
 Alderpersons:
 Jessica Riggins
 Jason Koenigsfeld
 Tom Hernandez
 Steve Nolte
 Fire Chief: Rick Cramer
 Attorney: Charlotte Burgess
 Water: Greg Breeden
 Wastewater: Tim F Lag
 Meter Reader: Larry Rinne
 Grass & Street: Brad Birk
 Floodplain Administrator: Tom Hernandez

**Owensville 4th Class
 Population (2022) 2,806
 Founded 1911**

107 W. Sears Owensville, MO 65066
 www.cityofowensville.com
 citygov@cityofowensville.com
 Council meets 1st & 3rd Mon., 7 p.m.
 Phone: (573) 437-2812 | Fax: (573) 437-5812
 Office Hours: 9 a.m.-5 p.m., M-F
 Mayor: Kevin McFadden
 City/Finance Administrator/Floodplain
 Administrator: Randy Blaske
 Clerk/Collector: Peggy Farrell
 Deputy City Clerk: Kara Meyer
 Alderpersons:
 Cathy Lahmeyer
 Matt Kramme

Denise Bohl
Daniel Breeden
Attorney: Stephanie Karr, St. Louis, MO
Police Chief: Scott Griffith
EMD/Fire Chief: Jeff Arnold
Public Works Director: Jeff Fahrenholtz
Assistant Public Works Director: Derek Gruenloh
Building Inspector/Codes: Travis Hernandez
Prosecuting Attorney: Scott Fulford
Parks & Recreation Director: Angela Lairmore

Rosebud 4th Class
Population (2022) 395
Founded June 14, 1911
307 N. Cedar • P.O. Box 199 Rosebud, MO 63091
Council meets 2nd Tues., 7 p.m.
Phone: (573) 505-1818 (City Hall)
Office Hours: by appointment only
Mayor: Shannon Grus
shannon.grus@gmail.com
Clerk: Jennifer Griffith
cityofrosebud@gmail.com
Alderspersons:
Caleb Zelch
Kelly Kuhrts
Justin Haase
Doug Bauer

Attorney: Stephen Paulus, Cuba, MO
Collector: Sherry Nelms
Chief of Police: Lynde Mantels
Public Works: Matt Tumbrink

Maries County

Population (2022) 8,431
Founded March 2, 1855
Courthouse
211 4th St. • P.O. Box 205 Vienna, MO 65582
www.mariescountymo.gov
maries@sos.mo.gov
Commission meets 9 a.m.-12 p.m., Mon. & Thurs.
Phone: (573) 422-3388 | Fax: (888) 280-1159 (Clerk)
Office hours: 8 a.m.-4 p.m., M-F
Commissioners:

Presiding—Vic Stratman
Associates—Doug Drewel & Ed Fagre
County Clerk: Rhonda Rodgers
Assessor: Dana Simmons
Circuit Clerk/Recorder: Mark Buschmann
Collector: Jayne Williams
Treasurer: Angie Pasley
Prosecuting Attorney: Richard Skouby
Sheriff: Chris Heitman
Associate Circuit Judge: Kerry Rowden
25th Circuit Judge Div. 1: William Hickle
25th Circuit Judge Div. 2: Vacant
Public Administrator: Carol Jo Schulte
Coroner: David Martin
EMD/911 Director: Scott John
Floodplain Administrator:
Tammy Snodgrass, MRPC
Phelps-Maries Health Dept.: Ashley Campbell

Belle 4th Class
Population (2022) 1,384
Founded 1901
200 E. Third St. • P.O. Box 813 Belle, MO 65013
cityofbellemo.org
Council meets 2nd Tues., 6:30 p.m.
Phone: (573) 859-3513 | Fax: (573) 859-3821
Office Hours: 7 a.m. - 5 p.m. M-F
Mayor: James Mitchell
Court Clerk: Lydia Devine
City Treasurer: Charro Reasor
City Clerk/Collector: Sherree Burkholder
cityclerk@cityofbellemo.org
Alderspersons:
Steve Vogt
Kevin Guffey
Jeanette Struempfler
Vacant

Fire Chief/EMD: Dwight Francis
Municipal Court Judge: Kris Crews
City Attorney/Prosecutor: Tony Skouby
Public Works: Darin Guinn
Building Inspector: Gary Gehlert

Vienna 4th Class
Population (2022) 579
Founded April 9, 1884
424 8th Street • P.O. Box 196 Vienna, MO 65582
Council meets 1st Mon. following a Fri., 6 p.m.
Phone: (573) 422-3549
Office Hours: 7 a.m.-12:30 p.m., M-F
Email: cityofvienna@outlook.com
Mayor: Timothy Schell
Clerk: Brenda Davis
Alderspersons:
Freddie Shiver
Charles Davis
Reva Hutchison
Rita Juergens
Attorney: Todd Smith, Lauber Municipal Law
Chief of Police: Shannon Thompson
Public Works Supt./Floodplain Administrator:
Shon Westart
Fire Chief: Mike Smith

Osage County

Population (2022) 13,399
Founded January 29, 1841
Courthouse
106 E. Main St.
Administration Building (Annex)
205 East Main St. Linn, MO 65051
www.osagecountygov.com
osage@sos.mo.gov
Commission meets Tues. & Thurs., 8:30-10:30 a.m.
Phone: (573) 897-2139 | Fax: (573) 897-4741
Office Hours: 8 a.m.-4:30 p.m., M-F
Commissioners:
Presiding—Darryl Griffin
Associates—John Trenshaw/Dale Logan
(Elect) & Larry Kliethermes/Jeff Peters (Elect)

County Clerk: Brooke Dudenhoeffer
Assessor: Tina Kammerich
Circuit Clerk: Beth Billington
Recorder of Deeds: Cindy Hoffman
Collector: Denise Nolte
Treasurer: Valerie Prater
Prosecuting Attorney: Amanda Grellner
Sheriff: Michael Bonham
Associate Circuit Judge: Sonya Brandt
20th Judicial Court Judge: Ryan J. Helfrich
Coroner: A.J. Probst
Public Administrator: Paul Stratman/Brenny
Montgomery (Elect)
Surveyor: Tim Hamburg
EMD/911 Director: Ron Hoffman
Health Administrator: Kim Sallin
Road & Bridge Foreman: Mike Gorrell
Floodplain Administrator: Andrea Rice

Argyle Village
Population (2022) 144
Founded February 3, 1908
472 2nd St. • P.O. Box 22 Argyle, MO 65001
argyle.missouri@gmail.com
Council meets 3rd Thurs., 7 p.m.
Phone: (573) 728-9980
Chairperson: Colby Davis
Clerk: Betsy Watring
Trustees:
Chris Shanks
Felicia Wieberg
Kym Brunnett
EMD/Floodplain Administrator: Chris Shanks

Chamois 4th Class
Population (2022) 375
Founded 1818
200 S. Main St., Chamois, MO 65024
Phone: (573) 763-5541
Office Hours: 4:30 - 7:30., M-F
cityofchamois@gmail.com
Mayor: Marie Slusser
Clerk: Meghan Birmingham
Alderspersons:
Cole Schaben
Cheyanna Wolfe
Lacey Garrett
Kristy Nolte

Public Works: MidMo Operations
EMD: Ron Hoffmann
Floodplain Administrator: Marie Slusser

Freeburg Village
Population (2022) 410
Founded 1905
P. O. Box 237 • 304 Highway 63 South
Freeburg, MO 65035
Phone: (573) 301-6944
www.villageoffreeburg.com
Council meets 1st Mon. 6:30 p.m.
villageoffreeburg@gmail.com
Chairperson: Darryl Haller

Clerk: Nicki Bax

Trustees:

Darryl Haller
Jamie Kaesik
Bradley Wieberg
Glen Haller

Attorney: Nathan Nicholas

Public Works: Doug Hamacher

Water Clerk: Cindy Struempfler

Fire Chief: Brady Iven

EMD: Andrea Rice

Linn 4th Class

Population (2022) 1,378

Founded February 15, 1883

1200 E. Main St. • P.O. Box 498 Linn, MO 65051

Council meets 3rd Mon., 5 p.m.

Phone: (573) 897-2236 | Fax: (573) 897-3009

Office Hours: 7:30 a.m. -12:30 p.m. - 1 - 4 p.m. M-F

Mayor: Dwight Massey

Clerk/Floodplain Administrator: Carrie Grellner

carrie@cityoflinn.com

Alderspersons:

Dustin Flamm
Robert (Bill) Turner
Chris Jaegers
Steven Boeckmann

Treasurer: Janelle Jaegers

EMD/Police Chief: Sam Ford

Water/Street/Utilities Sup.: Alexsander Rowinski

Fire Chief: Ron Hoffman

City Attorney: Judith Willis

Meta 4th Class

Population (2022) 182

Founded November 14, 1904

101 S. Locust St. • P.O. Box 65 Meta, MO 65058

Council meets 2nd Wed., 6:30 p.m.

Phone: (573) 229-4439

Office Hours: Tues. & Thurs. 10 a.m. - 2 p.m.

cityofmetamo@outlook.com

Mayor: Ivie Helton

EMD: Vacant

City Clerk: Deidra Buechter

Treasurer: Karla Buechter

Alderspersons:

Lance Juergensmeyer
Otto Wankum
Steve Sherrell
Austin Buechter

City Attorney: Nathan Nickolaus

Collector: Doris Keilholz

Water Supt: Trevor Plemmons

Floodplain Administrator:

Tammy Snodgrass, MRPC

Westphalia 4th Class

Population (2022) 377

Founded 1836

P. O. Box 36 • 116 East Main St.

Westphalia, MO 65085

Council meets last Tues. 6:00 p.m.

Phone: (573) 619-8817

westphaliamo@gmail.com

Mayor: Tammy Massman

Clerk/Floodplain Administrator/EMD:

Tammy Massman

Alderspersons:

Stanley Heckman
Jake Plassmeyer
Delbert Wieberg
Caitlin Berhorst

Water Dist. Clerk: Sue Feltrop

Fire Chief: Jim Roark

Phelps County

Population (2022) 45,313

Founded November 13, 1857

Courthouse

200 N. Main St. Rolla, MO 65401

www.phelpscounty.org

phelps.county@sos.mo.gov

Commission meets Tues. & Thurs., 9 a.m. - 12 p.m.

Phone: (573) 458-6000 | Fax: (573) 458-6119

Office Hours: 8 a.m.-4:30 p.m., M-F

Commissioners:

Presiding—Joey Auxier
Associates—Sherry Stites & Gary Hicks

County Clerk: Laura Johnson

Assessor: Tim Kean

Circuit Clerk: Marlaina Wallace

Recorder: Robin Kordes

Collector: Faith Barnes

Treasurer: Cathy Tipton

Prosecuting Attorney: Brendon Fox

Sheriff/EMD: Lt. Mike Kirm, PCSD

Associate Circuit Judges: Mark Calvert &

Ken Clayton

25th Circuit Judge Div. 1: William E. Hickley

25th Circuit Judge Div. 2: John D. Beger

Surveyor: Terris Cates

Public Administrator: Dana Sooter

Coroner: Earnie Coverdell

Phelps-Maries Health Dept.: Ashley Campbell

Floodplain Administrator:

Tammy Snodgrass, MRPC

Doolittle 4th Class

Population (2022) 575

Founded 1944

380 Eisenhower Doolittle, MO 65401

Council meets 3rd Tues., 6 p.m.

Phone: (573) 762-2601

Office Hours: Mon., Wed., & Fri. 9a.m. - 11 p.m.

Mayor/EMD: Kory Maune

doolittlemayor@gmail.com

Clerk/Treasurer/Collector: Della Bishop-Baggett

Clerk Phone: 573-465-2523

doolittleclerk@gmail.com

Alderspersons:

Kurt Zigrye
Tony Giacalone
Karen Harris

Sherry Pierce

Garry Duhadway

Vacant

Attorney/Prosecutor: Lance Thurman

Police Chief: Chris Finch

Fire Chief: Brandon Williams

Floodplain Administrator: Kory Maune

Edgar Springs 4th Class

Population (2022) 203

Founded 1974

555 Broadway St. • P.O. Box 13

Edgar Springs, MO 65462

Council meets 2nd Mon., 6 p.m.

Phone: (573) 435-6334 | Fax: (573) 435-0224

Office Hours: 8 a.m.-12 p.m., Mon.- Fri

Mayor: Wesley Williams

mayor@edgarspringsmo.gov

Treasurer/Floodplain Administrator: Melissa Klott

treasurer@edgarspringsmo.gov

City Clerk/Recorder: Kaitlyn Hope

clerk@edgarspringsmo.gov

Alderspersons:

Ted Brookshire
Ron Clift
Sam Newman
Tom Robinson

Attorney/Prosecutor: Brandi Baird

Police Chief: Joe Hohner

Fire Chief: Ernie Coverdale

Street/Sewer Supt.: Jeff Jordan

Newburg 4th Class

Population (2022) 338

Founded June 28, 1883

191 Main St. • P.O. Drawer K Newburg, MO 65550

newburg.city.hall@gmail.com

Council meets 2nd Tues., 6:30 p.m.

Phone: (573) 456-2002 | Fax: (573) 762-3704

Office Hours: 8 a.m.-5 p.m., M-F;

Summer Hours: 6:00 a.m. - 2:30 p.m. M-F

Mayor: Patti Chism

Clerk: Nicole Conway

Alderspersons:

BJ Poucher
Brenda Wann
Bruce Diener
Doreen Moore

Attorney: Lance Thurman

Collector: Faith Barnes

Police Chief: Ronnie Campbell

Fire Chief: Vacant

Water/Sewer Supt.: Scott Liebig/Royce Ruwwe

Floodplain Administrator: James Poucher

Rolla 3rd Class

Population (2022) 20,322

Founded January 25, 1861

901 N. Elm • P.O. Box 979 Rolla, MO 65402

www.rollacity.org

admin@rollacity.org

Council meets 1st & 3rd Mon., 6:30 p.m.

Phone: (573) 426-6948 | Fax: (573) 426-6947
Office Hours: 8 a.m.-5 p.m., M-F
Rolla Mayor: Louis J. Magdits, IV
Clerk: Lorri Powell
Council:

- Josh Vroman
- Mattias Penner
- Megan Johnson
- Nathan Chirban
- William Hahn
- Rob Kessinger
- Vacant
- Victoria Steen
- Steve Jackson
- Kevin Greven
- Tina Balch
- Matthew Fridley

City Administrator: John Butz
Planning Administrator: Tom Coots
Community Development Director: Dawn Bell
Finance Director: Steffanie Rogers
City Prosecutor: Katie Fox
Chief of Police: Sean Fagan
Fire Chief: Jeff Breen
City Engineer/Public Works Director/Floodplain Administrator: Darin Pryor
Utilities Manager: Rodney Bourne
Parks & Recreation Director: Floyd Jernigan
Municipal Judge: Brad Neckermann
Court Clerk: ReLauun Smith
Dir. of Environmental Services: Roger Pankey
EMD: Brad Woods
Airport Manager: Darrin Bacon

St. James 3rd Class
Population (2022) 3,929
Founded 1892

100 S. Jefferson St. James, MO 65559
Council meets 2nd Mon., 7 p.m.
Phone: (573) 265-7013 | Fax: (573) 265-5585
Office Hours: 7:30 a.m.-4:30 p.m., M-F
Mayor: Rick Krawiecki
Clerk: Linda Cochran
Council:

- Tyler Wagon
- Dave Bond
- Mark Gray
- William "Bill" Dunkus
- Scott Coleman
- Ryan Miller
- Isiah Wills
- Brittney Marston

City Administrator: Leeann DeMouche
Prosecuting Attorney: Steve Paulus
City Attorney: Jonathan Downard
Police Chief/EMD: Ron Jones
Fire Chief: John M. Douglas II
Public Works Director/Floodplain Administrator: Lyle Thomas
Utilities Engineer: Archer-Elgin Engineering
Street Supervisor: Danny Scheel

Parks & Recreation Director: Kristy Rich
Solid Waste Manager: Matt Goodin

Pulaski County

Population (2022) 53,941

Founded 1833

Courthouse
301 Historic 66 East, Waynesville, MO 65583
www.pulaski-county-mo.org
clerk@pulaski-county-mo.org
Commission meets Mon. & Thurs., 9 - 10:30 a.m.
Phone: (573) 774-4701 | Fax: (573) 774-5601
Office Hours: 8 a.m.-4:30 p.m., M-F
Commissioners:

- Presiding—Gene Newkirk
- Associates—Charles Bassett & Andy Helms

County Clerk: David Ernst
Assessor: Daniel Whittle
Circuit Clerk-Recorder: Rachele Beasley
Collector: Terri Mitchell
Treasurer: Mack E. Wilkerson
Prosecuting Attorney: Kevin Hillman
25th Circuit Judge Div. 1: Bill Hickle
25th Circuit Judge Div. 2: John Beger
Assoc. Circuit Judge: Mike Headrick (Probate) & Colin Long (Magistrate)
Sheriff: Jimmy Bench
Public Administrator: Rebecca Allen
Coroner: Roger Graves II
EMD/Floodplain Administrator: Hector Silva
911 Director: Michelle Graves
Health Admin: Debra Baker

Crocker 4th Class

Population (2022) 919

Founded March 11, 1911

108 S. Commercial • P.O. Box 116 Crocker, MO 65452
Council meets 2nd Mon., 5:30 p.m.
Phone: (573) 736-5327 | Fax: (573) 736-5438
Email: g.smith@cityofcrocker.com
Office Hours: 8 a.m.-4:30 p.m., M-F
Mayor: Glen Smith
City Clerk: Jessica Helms
Alderpersons:

- Christy Leaverton
- Richard Heenan
- Denise York
- Jim Patton

City Prosecutor: Zachary Armfield
City Attorney: Mark Rector
Police Chief/EMD: Jason Goldsmith
Fire Chief: Jeff Porter
Chief of Public Works: Cory Porter

Dixon 4th Class

Population (2022) 1,219

Founded 1869

305 S. Elm St. • P.O. Box 177 Dixon, MO 65459
Council meets 1st Mon., 6 p.m.
Phone: (573) 917-4501 | Fax: (573) 917-4610
Email: cityclerk@cityofdixonmo.org

Office Hours: 8 a.m.-12 p.m. & 1 p.m.-4 p.m., M-F
Mayor: Mike Null
Clerk: Natalie Perez
Alderpersons:

- Stacy Yoakum
- Anthony Campbell
- Mary Wiles
- Trevor Warnol
- Michael Gunther
- Michael Parsons

City Attorney: Jeffrey Thomas
Municipal Judge: Les Hansmann
Chief of Police: Wesley Wilfong
Fire Chief/EMD: Dennis Lachowicz
Water/Sewer Supervisor: Nathan Cox

Richland 4th Class

Population (2022) 1,627

Founded 1884

St. Robert 4th Class

Population (2022) 5,386

Founded October 15, 1951

194 Eastlawn Ave. #A St. Robert, MO 65584
Council meets 1st, 3rd Tues., 5 p.m.
Phone: (573) 451-2000 | Fax: (636) 216-3368
Email: webmaster@saintrobert.com
www.saintrobert.com

Office Hours: 8 a.m.-5p.m., M-F
Mayor: Dr. George A. Lauritson
Deputy City Clerk: Dana Walker
Alderpersons:

- Susan Davidson
- Walter Reese
- Reggie Hall
- John Moore
- Glen Askland
- Michael Myers
- James Breckinridge
- Linda Daniels

City Administrator: Anita Ivey
Assistant City Administrator: Mark Parker
Interim City Attorney: Tyce Smith
Finance Officer: Fredrica Norris
Collector: Maria Vasquez
Police Chief: Curtis Curenton
Fire Chief/EMD: Mike Shempert
Land Use Administrator: Jerome Gordon
Public Works Director: Steve Long
Transfer & Recycling: Richard Zeigenbein
Floodplain Administrator: Jeromy Gordon

Waynesville 3rd Class

Population (2022) 5,432

Founded 1833

100 Tremont Center Waynesville, MO 65583
www.waynesvillemo.org
Council meets 3rd Thur., 5:30 p.m.
Phone: (573) 774-6171 | Fax: (573) 774-5647
Email: john.doyle@waynesvillemo.org
Office Hours: 8 a.m.-5 p.m., M-F
Mayor: Sean A. Wilson

Clerk: Michele Brown
 mbrown@waynesvillemo.org
 Deputy City Clerk: Tracey York
 Treasurer/Fin. Director/Collector: Amber Box
 Council:
 Bill Farnham
 Robert Rice
 Don Hayden
 Ryan Hicks
 Ryan Bland
 Trudy Dils
 Bob Hyatt
 Amanda Koren
 City Administrator: John Doyle
 Economic Developer: Doug Potts
 City Attorney: Nathan Nickolaus
 Prosecutor: Henry Surkamp
 City Court Administrator: Lesa Helm
 Police Chief/Marshall: Dan Cordova
 Fire Chief: Mike Shempert
 Airport Manager: Mike Guy
 Water/Sewer Supt.: Donnie Beal
 Electric Supt.: Daniel Shelden
 Parks & Rec: Trey Haragan
 Code/Land Use Admin./Building Inspector/
 Floodplain Administrator: Nathan Carmon

Washington County

Population (2022) 23,441
Founded August 21, 1813
 Courthouse
 102 N. Missouri Potosi, MO 63664
 www.washingtoncountymmo.us
 Commission: meets 9 a.m. Mon.
 Phone & Fax: (573) 436-7704
 Office Hours: 8 a.m.-4:30 p.m. M-F
 Commissioners:
 Presiding—Dave Sansegraw
 Associates—Doug Short & Cody Brinley
 County Clerk: Jeanette Allen
 Email: jallen@washcomo.us
 Assessor: Heather Eckhoff
 Circuit Clerk: Ashley Gum
 Collector: Kris Richards
 Treasurer: John Robinson III
 Prosecuting Attorney: John Jones IV
 Sheriff: Zach Jacobsen
 Associate Circuit Judge: Tony Dorsett
 24th Circuit Judge Div. 1: Brice Sechrest

24th Circuit Judge Div. 2: Wendy Horn
 Coroner: Steven Hatfield
 Public Administrator: Judy Gilliam
 County Surveyor: Tim Daugherty
 EMD: Matt Hart
 911 Director: Donald Sanderson
 Health Admin: Shawnee Douglas
 Road/Bridge: Gary Reed & Stacy Juliette
 Floodplain Administrator: Dave Sansegraw
Caledonia **Village**
Population (2022) **132**
Founded **1819**
 P. O. Box 100 • 218 S. State Hwy 21
 Caledonia, MO 63631
 caledoniamo.org
 Phone: (573) 779-3492 | Fax: (573) 779-1213
 email: cityo29@centurytel.net
 Council meets 3rd Mon., 7 p.m.
 Office Hours: Mon. 9 a.m. - 5:30 p.m., Wed. 8 a.m.
 - 4:30 p.m. & Fri. 8 a.m. - 4:30 p.m.
 Chairperson: John Robinson III
 Village Secretary/Clerk: Debra Bay
 Trustees:
 Pat Sims
 John Lucas
 Nina Gilliam
 Attorney: Jeremy Brauer
 Floodplain Administrator: John Lucas

Irondale **4th Class**
Population (2022) **367**
Founded **1858**
 P.O. Box 53 Irondale, MO 63648
 Council meets 3rd Mon., 6:30 p.m.
 Phone: (573) 749-3223 | Fax: (573) 749-3340
 Email: irondale@centurytel.net
 Office Hours: 8:00 a.m. - 4:00 p.m. M-Thurs.
 Mayor: William Sanfillippo
 Clerk: Mandy Barton
 Alderpersons:
 Vacant
 Tina Gaston
 Elaine Pulliam
 Jamie Barton
 City Attorney: Chris Wynes
 Water/Sewer Supt.: Paul Lashley
 Street/Maintenance Supt.: Teresa Edward &
 David Rawson
 Fire Chief/EMD: Ryan Hardy

Floodplain Administrator: Vacant
Mineral Point **Village**
Population (2022) **226**
Founded **1858**
 701 State St. • P.O. Box 127
 Mineral Point, MO 63660
 Phone: (573) 438-3487
 Council meets 1st Mon., 6:00 p.m.
 thevillageofmineralpoint@gmail.com
 Chairperson: Kenny Cook
 Clerk: Paula Williams
 Treasurer: Courtney Fierce
 Trustees:
 Destiny Buhler
 Becky Eckhoff
 Attorney/Prosecutor: Eric Harris
 Floodplain Administrator: Kenny Cook
Potosi **4th Class**
Population (2022) **2,535**
Founded **1826**
 121 East High Street Potosi, MO 63664
 potosicity.com
 Council meets 2nd Tues., 1:00 p.m.
 Phone: (573) 438-2767 | Fax: (573) 438-7008
 Office Hours: 7:00 a.m.-4:30 p.m., M-Thurs.
 8:00 a.m. - 12:00 p.m., Fri.
 Mayor: Joseph Blount
 jblount@potosicityhall.org
 City Clerk: Tiffany Cain
 Finance Director: Debbie Jacobsen
 City Collector: Angelia King
 Alderpersons:
 Wayne Malugen
 James Harvey
 Mary Pat West
 Elmer Akers
 Attorney: Ric Harris
 Prosecutor: Jerrod Mahurin
 Police Chief/EMD: Michael Gum
 Fire Chief: Roger LaChance
 Street Supt.: Robert Rough
 Water/Sewer Supt.: Jonny Hicks
 Natural Gas Supt.: Sam Johnson
 Building Inspector/Code Officer: Dennis Hill
 Floodplain Administrator: Travis Hernandez,
 Archer-Elgin

Staff & Service Awards

The MRPC board has been presenting employees with service awards at the annual dinner since 1992.

Five years:

- 1992 Barbara Bohley
- 1992 Betty Henry
- 1992 Behshid Marcellus
- 1992 Allan Satterfield
- 1993 Elaine Cloyde
- 1994 Jean Hentzel
- 1995 Tammy Rigsby
- 1996 Bonnie Prigge
- 1996 Barbara Durnin
- 1997 Angie Breeding
- 1997 Tammy Snodgrass
- 1999 Rick Bailey
- 1999 Connie Willman
- 2000 Sherry Wheeler
- 2000 Linda Loughridge
- 2003 Chuck Cantrell
- 2003 Donna Hanger
- 2003 Peggy John
- 2004 Janet Metzger
- 2004 Kelly Sink-Blair
- 2005 Linda Hollandsworth
- 2006 Nongluk Tunyavanich
- 2007 Candace Connell

- 2008 Lesley Bennish
- 2008 Larry Blevins
- 2008 Cheryl Dupes
- 2011 Maria Kardon
- 2011 Jodie Branson
- 2012 Amy McMillen
- 2012 Teri Smith
- 2012 Lisa Warnke
- 2012 Kris Copenhagen
- 2013 Tonya Price
- 2015 Jane Dolan
- 2020 Jill Hollowell
- 2020 Savannah Vandegriffe
- 2021 Linda Carroll
- 2021 Anne Freand
- 2021 Gary O'Day
- 2021 Mag Roberts
- 2022 Samantha Sherman
- 2022 Caitlin Jones
- 2023 Bethany Ferrell
- 2024 Donald Keeney
- 2024 Kathryn Hawes

Ten years:

- 1992 Richard Cavender
- 1992 Betty Riggs
- 1992 Teresa Tyler
- 1992 Ruth Whitaker
- 1994 Allan Satterfield
- 1997 Behshid Marcellus
- 1998 Elaine Cloyde
- 2000 Tammy Rigsby
- 2001 Bonnie Prigge
- 2002 Angie (Breeding) Kraft
- 2002 Tammy Snodgrass

- 2004 Connie Willman
- 2005 Linda Loughridge
- 2008 Chuck Cantrell
- 2010 Linda Hollandsworth
- 2010 Kelly Sink-Blair
- 2013 Cheryl Dupes
- 2013 Lesley Bennish
- 2013 Larry Blevins
- 2016 Jodie Branson
- 2016 Maria Bancroft

Fifteen years:

- 1994 Richard Cavender
- 1994 Ruth Whitaker
- 1995 Betty Riggs
- 1996 Teresa Tyler
- 2003 Elaine Cloyde
- 2003 Behshid Marcellus
- 2005 Tammy Rigsby
- 2006 Bonnie Prigge
- 2007 Tammy Snodgrass
- 2009 Connie Willman
- 2010 Linda Loughridge
- 2013 Chuck Cantrell
- 2015 Linda Hollandsworth
- 2015 Kelly Sink-Blair
- 2018 Larry Blevins
- 2021 Maria Bancroft
- 2022 Jodie Branson

Twenty years:

- 1999 Richard Cavender
- 1999 Ruth Whitaker
- 2000 Betty (Riggs) Ransom
- 2001 Teresa (Tyler) Murdie
- 2008 Elaine Cloyde

- 2008 Behshid Marcellus
- 2010 Tammy Rigsby
- 2011 Bonnie Prigge
- 2012 Tammy Snodgrass
- 2014 Connie Willman
- 2015 Linda Loughridge
- 2018 Chuck Cantrell
- 2020 Linda Hollandsworth
- 2020 Kelly Sink

Twenty-five years:

- 2004 Richard Cavender
- 2004 Ruth Whitaker
- 2006 Teresa (Tyler) Murdie
- 2013 Elaine Cloyde
- 2015 Tammy Rigsby
- 2016 Bonnie Prigge
- 2017 Tammy Snodgrass
- 2019 Connie Willman
- 2020 Linda Loughridge
- 2023 Chuck Cantrell

Thirty years:

- 2009 Richard Cavender
- 2009 Ruth Whitaker
- 2011 Teresa (Tyler) Murdie
- 2018 Elaine Cloyde
- 2020 Tammy Rigsby
- 2021 Bonnie Prigge
- 2023 Tammy Snodgrass
- 2023 Connie Willman

Thirty-Five years:

- 2016 Teresa (Tyler) Murdie
- 2023 Elaine Cloyde

Forty years:

- 2021 Teresa (Tyler) Murdie

Employee of the Year Award

In 1995, MRPC staff began honoring a fellow staff member for his or her overall performance, productivity, service and dedication to the organization with an Employee of the Year Award. Staff selects the recipient of the award, which is presented at the Annual Dinner in October.

- 1995 Bonnie J. Prigge
- 1996 Angela (Breeding) Kraft
- 1997 Linda Loughridge
- 1998 Connie Willman
- 1999 Ruth Whitaker
- 2000 Janet Metzger
- 2001 Donna Hanger
- 2002 Linda Hollandsworth

- 2003 Kelly Sink-Blair
- 2004 Larry Blevins
- 2005 Teresa (Tyler) Murdie
- 2006 Richard Cavender
- 2007 Tammy Snodgrass
- 2008 Cheryl Dupes
- 2009 Lesley Bennish
- 2010 Jodie Branson
- 2011 Elaine Cloyde
- 2012 Tammy Rigsby
- 2013 Tammy Snodgrass
- 2014 Maria Bancroft
- 2015 Lyle Thomas
- 2016 Chuck Cantrell
- 2017 Ryan Dunwoody

- 2018 Caitlin Jones
- 2019 Linda Loughridge
- 2020 Kathryn Hawes
- 2021 Donald Keeney
- 2022 - Bethany Ferrell
- 2023 - Linda Carroll



Lender of the Year Award

Each year, Meramec Regional Development Corp. selects a Lender of the Year, based on participation with MRDC loan programs, job creation and investments.

- 2007 - Town & Country Bank
- 2008 - Town & Country Bank
- 2009 - Phelps County Bank
- 2010 - First Community National Bank
- 2011 - First Community National Bank
- 2012 - Phelps County Bank

- 2013 - Maries County Bank
- 2014 - Maries County Bank
- 2015 - First State Community Bank
- 2016 - Maries County Bank
- 2017 - First State Community Bank
- 2018 - Maries County Bank

- 2019 - The Missouri Bank
- 2020 - Mid-America Bank
- 2021 - First Community National Bank
- 2022 - Town and Country Bank
- 2023 - Guaranty Bank
- 2024 - Maries County Bank

2023 Volunteer Award Winners

The 2023 Annual Dinner and Awards Banquet honored ten individuals and two community organization for their outstanding community service throughout the region. The event was held at the Festhalle in Hermann on Oct. 26, 2023.

Individuals, agency representatives and community organizations recognized included:

- Sarah Rion of Potosi, nominated by MRPC Board Member Laurel Yahl,
- Barbara Feagan of Owensville, nominated by Gasconade County Presiding Commissioner Tim Schulte,
- Brenda Johnson of Vienna, nominated by Maries County Presiding Commissioner Vic Stratman,
- Rylee Krawiecki of Rolla, nominated by MRPC Board Member Shane Anselm,
- Belle Community Betterment Association, nominated by MRPC Board Member Steve Vogt,
- The ARK Community and Sports Center, nominated by Waynesville Mayor Sean Wilson,
- Bryce Heidbreder of Bland, nominated by MRPC Board Member Steve Vogt,
- Juliana Mae Davis of Vienna, nominated by Maries County Presiding Commissioner Vic Stratman,

- Emilia Vega of Waynesville, nominated by Waynesville Mayor Sean Wilson,
- Easton May of Salem, nominated by Dent County Presiding Commissioner Gary Larson, and
- Madiline Pankey of St. James, nominated by MRPC Board Member Shane Anselm.

The Eugene E. Northern, the highest honor MRPC awards, was awarded to Deloris Gray Wood of Salem. They were nominated by Dent County Presiding Commissioner Gary Larson.

Wood is a community scholar and journalist who works to educate the public on the Native American history in this area. She currently serves as the president of the Dent County Historical Society, past president of the Missouri Chapter Trail of Tears Association and a national board member of the Trail of Tears Association. She is also a member of the Trail Leaders Council, Partnership for the National Trails System and helped plan a Trails Workshop in Albuquerque in November 2022.

In 2006, she and then Waynesville Mayor Luge Hardman worked to certify a portion of the trail near the Old Route 66 Bridge and Roubidoux Spring. They then worked together to establish seven National Park Service wayside exhibits in the park.

She has been instrumental in work across Crawford, Phelps and Pulaski counties, ensuring education about the Trail of Tears.

Eugene E. Northern Award Recipients

Eugene E. Northern was a judge in the 25th Circuit Court of Missouri. He practiced law in Rolla and served as Rolla city attorney for 20 years. Prior to becoming a judge, Northern served as mayor of Rolla in the 1960s and was a candidate for Congress in 1968. Judge Northern dedicated a lot of time to public service and went above and beyond the normal duties of the job.

As circuit judge, Northern established a juvenile division in the court system. His community contributions were directed toward young children, the law and law enforcement. He was dedicated to helping others. In 1983, by recognizing the late Judge Northern's efforts, the MRPC began a tradition of honoring an individual who possessed the commitment and dedication of Eugene E. Northern.

Circuit Judge Eugene E. Northern – (Posthumous) – 1983
 Jess Zink of Rolla – 1984
 Mary Brewer of Salem – 1985
 Jack Masters of Salem – 1986
 Phil Askey of Salem – 1987
 Richard L. Terrill Bland – 1988
 Duane Rogers of Rolla – 1989
 Ike Skelton, U.S. Representative – 1989
 Howard C. Higgenbotham of Potosi – 1990
 Christopher Bond, U.S. Senator – 1991
 Micka Sue Jarvis of Potosi – 1992
 Milford Winter of Owensville – 1993
 Emma Lou Brent of Rolla – 1994
 John Z. Williams of Rolla – 1995

William "Bill" Stoltz of Rolla – 1996
 Lawrence Shipp of Washington County – 1997
 Gerald "Jerry" Craig of Salem – 1998
 H. Dain Ward of Rolla – 1999
 Dr. Robert L. Chapman of Rolla – 2000
 Larry Edwards of Salem – 2001
 Robert J. Stoltz of Rolla – 2001
 Lawrence C. George of Rolla – 2002
 John H. Klebba of Linn – 2003
 Dr. Terry and Paula Brewer of Rolla – 2004
 Don Lenauer of Owensville – 2004
 John Britton of Steelville – 2005
 James Symmonds of Linn – 2006
 Libby Sanders of Salem – 2007
 Honorable Judge Ralph Haslag of Rolla – 2008

George Barnitz of Lake Spring – 2009
 John A. Klebba of Linn - 2010
 James Coffman of Salem - 2011
 Paul Corbett of Waynesville - 2012
 Richard Huse - 2013
 Lesa Mizell of Cuba - 2014
 Ted Day of Rolla - 2015
 Betty Hartbauer of Hermann - 2016
 Dr. Ted Ziske of Salem - 2017
 Michael Dunbar of Waynesville - 2018
 Faye Howard of Cuba - 2019
 Ralph and Jerry Voss of Linn - 2020
 Judy Terry of Rolla - 2021
 Lawrence Buschmann of Vienna - 2022
 Deloris Gray Wood of Salem - 2023

Community Service/Volunteer Award Recipients

Ark Community & Sports Center, Waynesville - 2023
 Debra Adkins of St. Robert - 2008
 Mark Akers of Washington County - 1995
 Muriel Akers of Caledonia - 1988
 Joe Alexander - 1997
 Taylor Allen of Freeburg - 2009
 Tim Allen of Caledonia - 2009
 Jay Anderson of Salem - 2010

Tina Anderson of Rolla - 1990
 Laura Antolak of Rolla - 2015
 Judy Apperson of Salem - 2019
 Chris Arand of Hermann - 1989
 Sally Arft of Salem - 1989
 Laura Arrington of St. Robert - 2006
 Linda Armstrong of Bourbon - 2001
 Phil Askey of Salem - 1987

Imogene Avery of St. James - 1993
 Charles Bade of Owensville - 2005
 Dottie Bagnall - 1997
 E. Louise Baker of Owensville - 2019
 Evelyn Baker of Phelps County - 1998
 Edward Barger of Caledonia - 2000
 Roy Bassett of Vienna - 1984
 Doug Barnes of Dent County - 1995

Bob Barnett of Newburg - 1995
 Nick Barrack of Rolla - 2011, 2020
 John L. Baxter of Bland - 2006
 Terry Beck of Irondale - 1995
 Charles Beers of Maries County - 1998
 Belle Community Betterment Association - 2023
 Carol Bennett of Phelps County - 2014
 Tim Berrier - Waynesville - 2012
 Harley Bialczyk of Belle - 2015
 Roger Bilderback, Potosi Alderman - 1981
 Baylee Bilyeu of Salem - 2017
 Adam Birdsong of Rolla - 2010
 Tami Bobbitt of Bourbon - 2001
 Rita Boero of Bourbon - 1989
 Mary Bonham of St. James (Posthumous) - 1984
 Virginia Kroner Bonham of St. James - 1994
 Randy Booth of Rolla - 1988
 Jim & Diane Boulware of Salem - 2010
 Matt Bramel of Doolittle - 2011
 Joe Brand of Salem - 2020
 Albert Bray Jr. of Maries County - 1998
 Paige Breeding of Vienna - 2020
 Alice Bremer of Bourbon - 1987
 Randy & Cathy Bremer of Bourbon - 2000
 Lucy Brenner of Morrison - 2018
 Norma Bretz of Cuba - 2005
 Al Britton, Potosi - 1985
 Dr. Donald "Doc" Broman of Linn - 2019
 Gary Brown of Salem - 2015
 George Brown of Cuba - 1994
 Debra & John Brummet of Crawford County - 1991
 Joe Brune, Chairman, Maries County IDA - 1983
 Terry Bruno of Lenox - 2009
 Wanda Bunch of Linn - 2006
 Byron Burke of Lenox - 2009
 Cindy Butler of Belle - 2019
 Joey Butler Sr. of Belle - 2019
 Juanita Butler of Vichy - 2009
 Maxwell Butler of Vichy - 2017
 Dana Campbell of Sullivan - 2005
 Sharon Campbell of Hermann - 1996
 Carol Carson of Dixon - 2009
 Don Chaney of Phelps County - 1995
 Jennifer Chymiak of Cuba - 1997
 Les Clark of Maries County - 2003
 Linda Claycomb of Linn - 2005
 Tom Coffey of Vienna - 1986
 Cathy Coffman of St. Mary's Home - 2008
 James Coffman of Salem - 2011
 Genelle Cole of Potosi - 1994
 Esther Collier of Belle - 1990
 Theresa Cook of St. Robert - 2010
 Jay Copeland of Owensville - 2011
 Joe & Madeline Copeland of Vienna - 1985
 Paul Corbett of Waynesville - 2012
 Gerald "Jerry" Craig of Salem - 1998
 Bill and Judy Crede of Westphalia - 2007
 Crocker Park Board - 2020
 Joe Clay Crum, Maries County Clerk - 1985
 Cherri Crump of Rolla - 1992
 Wayne Crump, State Representative - 1986
 John Danforth, U.S. Senator - 1983
 Bob Darr of Salem - 1990
 R. Timothy Daughtery of Potosi - 2000
 Juliana Mae Davis of Vienna - 2023
 James L. Decker of Bland - 1988 & 2011
 Sue Delmont of Salem - 1994
 Russell Dessieux, Potosi Mayor - 1986
 Leo Dickey of Belgrade - 2016
 Louis J. Donati of St. James - 1987
 Bob Douglas of St. James - 1985
 Edward L. Dudley of Salem - 2000
 James Duncan of Vienna - 1992
 Gerald Ebker of Gasconade County - 1998
 Marie Lucille Edgar of Potosi - 2001
 Callie Ellis of Belle - 2013
 Larry Ellis of Belle - 2010
 Peggy Emde of Owensville - 2004
 Bill Emerson, U. S. Rep. - 1983 & 1986
 1438th Engineering Co. (National Guard) - 1982
 Norbert Englert of Hermann - 2006
 Dallas Ernst of Waynesville - 2012
 Don Ertle of Phelps County - 2001
 Barbara Feagan of Owensville - 2023
 Dorothy Felden of Jadwin - 1991
 Martha Fenewald of Westphalia - 2001
 Duane Fenewald of Westphalia - 2010
 Ken Fiebelman, State Rep. - 1985
 Willard Finn of Vienna - 1987
 James Forinash of Irondale - 1990
 Vicki Frazier of St. James - 2009
 Bill Freeman of Steelville - 1992
 Betty Frink of Steelville - 2010
 Donald J. Fuchs, DDS, of Cuba - 1993
 Gasconade Valley Medical Corp. - 1981
 Kati George of Bourbon - 2013
 Gingerbread House - 1982
 Nancy Glore of Potosi - 1989
 Jay Gourley of Hermann - 1987
 Dolores Granneman of Hermann - 2012
 Alta Grayson of Steelville - 1991
 Carol Green of Rolla - 1997
 Jewell Grogan of Salem - 1991
 Bruce Grotewiel of New Bloomfield - 2022
 George & Liz Gruendel of Salem - 2005
 Rosemary Gruver of Steelville - 2015
 Judith (Judy) Guffey of Cuba - 1997
 Kevin Guffey of Belle - 2000
 Barbara M. Gum of Washington Co. - 1999
 Don Gummertsheimer of Steelville - 2004
 B.L. "Doc" Halbert, Crawford County Pres. Comm. (Posthumous) - 1983
 Davis R. Haas of Rolla - 1996
 Sean Hackmann of Chamois - 2018
 James Hagale, Springfield - 1984
 Earl Halbert of Steelville - 2001
 Karlee Hallahan of Vienna - 2019
 Erin Hamby of Salem - 2007
 Ava Hamilton of Cuba - 1995
 Linda Hance of Doolittle - 2002
 Mary Happel of Salem - 2005
 Zach Happel of Salem - 2006
 Bruce Harrill of Waynesville - 2020
 Floyd Harris of Rolla - 1996
 Chuck Hartbauer of Hermann - 2018
 Patricia Heaney of Hermann - 2019
 Jeannie Hedge of Rolla - 1991
 Bryce Heidbreder of Bland - 2023
 Jim Helton of Vienna - 1992
 Vernon "Sonny" & Robin Helton of Brinktown - 2013
 Jean Henderson of Vienna - 1990
 Herbert Henley of Belle - 1991
 Arthur C. Henry Sr. of Doolittle - 1988
 Mary Heywood of Bourbon - 1995
 Howard C. Higginbotham of Potosi - 1990
 Kenny Highley of Crawford County - 2014
 Jaime Hodson of Maries County - 1995
 David D. Hoffman Jr. of Richwoods - 2013
 Ronald Hoffman of Linn - 2016
 Carol Hofstetter of Bourbon - 2016
 Linda Hollingshead of Potosi - 1990
 Tiffany Horsefield of Cuba - 1999
 Jay Horton of Irondale - 2013
 Faye Howard of Cuba - 2007 & 2014
 Gail Howard of Vienna - 1988
 Lane Howard of Lecom - 2010
 Kelly Johnston Howley of Waynesville - 2013
 Richard Hudson of Hermann - 1992
 Kathryn Hunt of Salem - 2008
 Richard Huse of Belle - 2011
 William T. "Bill" Huskey, Phelps County Clerk (Posthumous) - 1984
 Mozelle Hutchinson of Vienna - 1988
 Carolyn Isgriggs of Bourbon - 2013
 George Ivan of Freeburg - 2012
 Micka Sue Jarvis of Potosi - 1992
 William "Bill" S. Jenks III of Rolla - 2019
 Randy Jett of Belle - 2003
 Seth John of Vienna - 2015
 Brenda Johnson of Vienna - 2023
 Douglas Johnson of Kansas City - 1992
 George Johnson of Hermann - 1997
 Caitlin Jones of Owensville - 2003
 Jamie Jones of Vienna - 2015
 Shane Jones of Belle - 2019
 Shirley Kaiser of Belle - 2007
 Dustin Kallmeyer of Hermann - 2001
 Joy Kallmeyer of Hermann - 1993
 Larry Kampeter of Vienna - 2021
 Stacey Kelly of Belle - 2021
 Samantha Kelley of St. Robert - 2008
 Jan Keepees of Rolla - 1989
 Jacob Kettner of Salem - 2011
 William Kickbusch of Phelps County - 1998
 Macie Kinsey of Belle - 2012
 Robert Kirchhofer of Hermann - 1984
 C.G. "Pete" Kirgan of Phelps County Commission - 1984
 John H. Klebba of Linn - 1993
 Tom Klos of Hermann - 1991
 Mayor John Koch of Cuba - 2003
 Lori Knox of Irondale - 1992
 Forrest Koch, U.S. Economic Development - 1981
 Rylee Krawiecki of Rolla - 2023
 Carma Labbee of Potosi - 2016
 Becky Lakaner of Steelville - 2004
 Deborah Marie Land of Salem - 1999
 Robert Landwehr of Owensville - 1996
 Chip Lange of Cuba - 2006
 Marilyn Lansberry of St. James - 1993
 Dan Lashley of Caledonia - 1992
 Betty Layman of Crocker - 2016
 Robert Layman of Crocker - 2014
 Ronnie Layman of Crocker - 2012
 Robert Letcher, Washington Co. IDA - 1983

Patsy Leubbert of Westphalia - 2011
 Donald Lewis of Belgrade - 2002
 Kurt J. Lewis of Belle - 1999
 Anton Libbert of Meta - 2005
 Tim & Anna Long of Belle - 2018
 John Lucas of Caledonia - 2008
 Marv Luten of St. Robert - 2006
 Mike Lybyer, State Senator - 1986
 Warren Malugen of Potosi - 2013
 Joe Manetzke of Washington Co. - 1998
 Lucille Mannering of Rolla - 1993
 Bill Marshall of St. James/Rolla - 2005
 Susan Marshall of St. Robert - 2007
 Billy Martin of Doolittle - 1994
 Chris Mathes of Dent County - 2014
 Bob May of Phelps County - 1998
 Easton May of Salem - 2023
 Jerry McBride, State Rep. - 1982
 James McCaul of Potosi - 1986
 Mark McClane of Belle - 2016
 Janice McClintock of Irondale - 1996
 Maddie McDonald of Waynesville - 2014
 Michel McKinney of Belle - 1994
 Bob McKune of Rolla - 1991
 Josiah Melzer of Maries County - 2014
 Sharon Meusch of Rolla - 1990
 Stacey Middleton of Washington Co. - 2004
 Bill Miller of Maries County - 2001
 Merrie Miller of Rolla - 1993
 Mickey Miloradovich of Cuba - 1992
 Lesa Mizell of Cuba - 2013
 Nancy Moenster of Salem, 2006
 Charles Moon of Hermann - 1989
 Kenneth & LaVanne Moore of Maries County - 1994
 Martin (Marty) Moreland Jr. of Vichy - 1997
 Jim Morrison of St. James - 2022
 Mayor Ray Mortimeyer of Cuba - 1987
 Mayor Ruth Mullnack of Salem - 1983 & 1986
 Les Murdock of Cuba - 2004
 C. Dale Murphy of Crawford Co. - 1998
 James A. Myers of Rolla - 2003, 2015
 Vicki Nelson of Belle - 2020
 Toni Nichols of Crocker - 2006
 Al Nilges, State Rep. - 1981 & 1986
 Don Olds of Rolla - 2006
 Roger Olney of Waynesville - 2008
 George E. Ornsbey of Newburg - 2002
 Owensville Chamber of Commerce - 1981
 Owensville IDA - 1981
 Owensville Mayor & Board of Aldermen - 1981
 Owensville M.O.B. (Making Owensville Better) - 2016
 Madiline Pankey of St. James - 2023
 Cecil Penland of Crocker - 2010
 Jerry Perkins of Belle - 2002
 Planters of Pulaski County Garden Club - 2015
 Joyce Peterson of Crocker - 2007
 Phelps County Regional Medical Center - 1981
 Paula Pierce of Hermann - 2020
 Stan Podorski of Salem - 2008
 Lois Pohl, Office of Administration - 1984
 James T. Porter of Irondale - 2022
 Sharon Powell of Rolla - 1988
 Potosi/Washington County Chamber of Commerce - 2015
 Tonya Price of Belle - 2006
 Jan & Terry Primas of Waynesville - 2019
 Roger Pruett of Maries County - 2014
 Rick Prugh of Salem - 1987
 Pulaski Young Marines of Waynesville - 2016
 Marsha Ray of Rolla - 2003
 Ruth Rebmann of Owensville - 2018
 Gracie Rehmert of Belle - 2022
 Bill Reynolds of Loose Creek - 2017
 Hal Rhea of St. James - 1989
 Skyler Rice of Belle - 2020
 Harvey Richards of Steelville - 2005
 Kris Richards of Potosi - 2014
 Kris and Carrie Richards of Potosi - 2020
 Neil Richards of Potosi - 1990, 2017 (Posthumously)
 Tyler Richter of Steelville - 2005
 Sarah Rion of Potosi - 2023
 Tyler Roberds of Meta - 2017
 Therese Roberson of Vienna - 2008
 Kittie Robertson of Rolla - 2006
 Dennis Roedemeier of Cuba - 1985
 Route 66 Rolla Summerfest Committee - 2022
 Curt Rowden of Maries County - 2002
 Harold Rowden of Maries County - 1996
 Terri Rowden of Leasburg - 2009
 Joe Sadowski of Caledonia - 1999
 Libby Sanders of Salem - 2007
 Larry Salveter of Crocker - 2011
 David Sassmann of Belle - 1996
 Bruce Sassmann of Bland - 1991
 Jan Sassmann of Belle-Bland - 2015
 Jeff Schaeperkoetter, State Rep. - 1983
 Sharon Schafer of Salem - 2001
 Barb Schaller of Belle - 2016
 Mandi Scheulen of Loose Creek - 2006
 Nikki Scheulen of Loose Creek - 2010
 Carla Schnelt of St. James - 1985
 Pam Schroeder of Potosi - 2006
 Wally Schuette, President, Central Ozarks Development, Inc. - 1982
 Harold Schulte of Linn - 2012
 Gracie Schultz of Belle - 2021
 A.J. Schwartze of Osage Co. - 1999
 Arthur Schweighauser of Gasconade County - 1986
 Denise Seevers of Dixon - 2018
 Harold Selby of St. James - 2017
 Ralph Sellenschutter of Hermann - 1988
 Julia Semsick of Crocker - 2019
 Larry Sensintaffer of Salem - 2013
 George Showalter of Potosi - 1984
 Dorothy Shrader of Hermann - 1985
 Josh Sirois of Salem - 2016
 Matt Sirois of Salem - 2013
 Anton Skouby of Maries County - 2001
 Charles T. Smallwood of St. James - 1988
 Justin Smith of Crocker - 2013
 Lucie Smith, Phelps County Clerk - 1986
 Marilyn J. Smith of Caledonia - 1990
 Dwane Smith of Belle - 1995
 Zelma Smith of Phelps County - 1987
 South Central Regional Veterans' Group of Rolla - 2013
 Theresa Specklas of Westphalia - 2001
 Kathy Speichinger of Belle - 2018
 Anne Springer of Bourbon - 2011
 Charles Stacey of Salem - 1988
 Danny Staples, State Senator - 1992
 Wilma Stephen of Vienna - 2020
 Ron Stephens of Potosi - 1991
 Neal Stevens of Rolla - 1990
 Roy Stevenson of Newburg - 2012
 Robert B. Stoltz of Rolla - 1989
 Hollis Sturdy of Belle - 2022
 Willard & Flora Tayloe of Owensville - 2003
 John R. Taylor of Steelville - 2007
 Ronnie Terrill of Maries County - 1999
 Robert & Mary Jane Tessaro of St. James - 2008
 Mark Thibeault of Jerome - 2003
 Evan Thierry of Belle - 2016
 Max Thierry of Belle - 2018
 Gretchen Thompson of Rolla - 1987
 Leroy Tipton of Vichy - 1993
 Lowell Tonding of Maries County - 2002
 Merrill Townley, State Rep. - 1984
 Steven Townley, Dept. of Natural Resources - 1989
 Tanya Turnbough of Owensville - 2007
 Robert N. (Bob) Turner of Belgrade - 2002
 Wilma Turner of Salem - 1995
 Shelby Uffmann of Owensville - 2018
 Patrick Unroe of Owensville - 1994
 Kent Van Landuyt of Eldon - 2008
 Emilia Vega of Waynesville - 2023
 Robert (Bob) J. Vinyard of Caledonia - 2015
 Steve Vogt of Belle - 2004
 Volunteers In Police Service (VIPS) of Rolla - 2012
 Bill and Bernice Voss of Linn - 2004
 Henry & Mary Wansing of Vienna - 2017
 Jennifer Warren of Osage County - 2004
 Washington County Community Partnership of Potosi - 2011
 Waynesville Animal Shelter Volunteers - 2014
 Waynesville Downtown Beautification Committee - 2007
 Jim Weaver of Washington County - 2002
 Darlene Weber of Potosi - 2009
 Keith Wedge of Rolla - 1986
 Lauren Weiberg of Vienna - 2011
 Bernard & Jan Wenzel of Meta - 2011
 Jerry West of Potosi - 2012, 2018 (Posthumously)
 Shirley Westerman of Crawford County - 2001
 Alicia White of Rolla - 2005
 Amanda Wieberg of Vienna - 2021
 Charlotte Wiggins of Rolla - 2005
 John Wiggins, Prosecuting Atty., Phelps Co. - 1987
 Jimmy Dale Williams of Rolla - 1992
 Judy Williams of Phelps County - 1998
 Todd Williams of St. Robert - 2006
 Bob Wilson of St. James - 1983
 John Wilson of Osage County - 2004
 Sean Wilson of Waynesville - 2017
 Lorena Wissmann of Bourbon - 1988
 June Withers, Maries County Deputy Clerk (Posthumous) - 1989
 Jerry Wolfe of Linn - 2008
 Deloris Gray Wood of Dent County - 1996
 Payden Woodruff of Belle - 2018
 Sharon W. Wulff of Vienna - 2008
 Hunter Wyss of Vienna - 2013
 Ya Ya's of Belle - 2017
 Patricia Young of Doolittle - 2005
 Jessica Zaiss of Hermann - 2012
 Sierra Zeiss of Steelville - 2015
 Jimmy Zumwalt of Belle - 2012

2023 Volunteer Award Recipients



Award Winners Left to Right: (Front) Emilia Vega, Mark McClane with BCBA, Bryce Heidbreder, Julianna Mae Davis, Brenda Johnson, Rylee Krawiecki and Doris Gray Wood (Back) Pastor Howard Malone with the ARK Community and Sports Center, Ashley Harris with the Belle Community Betterment Association (BCBA), Jesse Kelly with BCBA, Cindy Barbarick with BCBA, Vicky Nelson with BCBA, Barb Schaller with BCBA, Stacey Kelly with BCBA, Madiline Pankey, Easton May and Barbara Feagan



Deloris Gray Wood of Salem (second from left) was presented with Eugene E. Northern Service Award, the highest volunteer honor MRPC presents, by MRPC Board Chair Mary Heywood (right) and Vice Chair Darryl Griffin (left) at the 2023 Annual Dinner and Awards Banquet on Oct. 26 in Hermann. Wood was nominated by Dent County Presiding Commissioner Gary Larson.

MRPC

Visit MRPC at
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Email: info@meramecregion.org
Website: meramecregion.org
Facebook: facebook.com/meramecregion

MRPC's mission is to enhance the quality of life for residents in the Meramec Region. In pursuit of this mission, MRPC will bring about results in these areas:

- Cleaner, healthier and safer communities;
- Greater socio-economic wealth through community and economic development; and
- A stronger, unified voice in the legislative process